



COMMISSIONERS COURT  
COMMUNICATION

COURT ORDER NUMBER \_\_\_\_\_  
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DATE: 11/12/2024

**SUBJECT: CONSIDERATION OF A WAIVER OF TERMINAL BENEFITS – HUMAN RESOURCES**

**COMMISSIONERS COURT ACTION REQUESTED**

It is requested that the Commissioners Court consider the approval of a waiver of terminal benefits for Human Resources for position number 20000031 – Human Resources Director effective November 13, 2024.

**BACKGROUND**

In order to fill a vacancy created by an employee terminating, the previous employee's terminal benefits (vacation) must be exhausted. This prevents the County from paying both the terminated employee and the replacement from the budgeted funds for a single position at the same time. Detention Officer positions do not require the exhaustion of terminal benefits, and Deputy Sheriff positions in the Judicial Division require the exhaustion of a maximum of 120 hours of terminal benefits.

With the exception of the aforementioned position, departments must request a waiver of terminal benefits in order to fill a vacant position before the vacation time being paid out has been exhausted. These requests must be justified in writing and receive the Commissioners Court approval. Departments may choose to seek waivers of terminal benefits for a variety of reasons. Hard-to-fill positions, for example, may require more immediate hiring actions to avoid losing an identified candidate. Single-incumbent or high-level managerial positions may also cause a department to seek a waiver to promote continuity of services or continual department management. Small departments also struggle with keeping positions vacant for extended periods of time, as there may not be sufficient staff to assume the resulting workload. Waivers of terminal benefits may result in a net cost or net savings depending on whether or not the new hire will earn less than the previous incumbent.

The incumbent of the Human Resources Director position retired from County service on October 31, 2024, with four hundred (400) hours of vacation. This General Fund position is responsible for the direction and coordination of the Human Resources Department including the planning and directing of activities of staff involved in the administration of the County's various programs including compensation, recruitment, staff and organizational development, community and volunteer relations, employee relations, wellness programs, and employee and retiree benefits. In addition, the incumbent assists all County departments with interpretation and consistent application of Civil Service Rules, Salary Administration Guidelines, and other policies developed in accordance with state and federal regulations. Leaving this position unfilled will hamper the productivity and efficiency of Human Resources. Due to the critical duties performed by this position, Human Resources requests a waiver of terminal benefits for the remaining three hundred and thirty-six (336) hours.

SUBMITTED BY	Human Resources	PREPARED BY:	Amber Duckworth
		APPROVED BY:	Anjanie Ramnarine



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## **FISCAL IMPACT**

The FY 2025 net cost to the General Fund will be approximately \$49,536.91 including fringe benefits.