



**COMMISSIONERS COURT  
COMMUNICATION**

COURT ORDER NUMBER 145212

PAGE 1 OF 207

DATE: 5/20/2025

**SUBJECT: RECEIVE AND FILE DOCUMENTATION SUBMITTED BY MY HEALTH  
MY RESOURCES OF TARRANT COUNTY**

**\*\*\* CONSENT AGENDA \*\*\***

**COMMISSIONERS COURT ACTION REQUESTED**

It is requested that the Commissioners Court receive and file documentation submitted by My Health My Resources ("MHMR of Tarrant County" or "Center") of Tarrant County required under Sections 534.009, 534.010 and 534.014 of the Texas Health and Safety Code.

**BACKGROUND**

MHMR of Tarrant County is an agency of the state, a governmental unit, and a unit of local government pursuant to Chapter 534 of the Texas Health and Safety Code. Tarrant County Commissioners Court is the local agency that established the Center and appoints its nine-member Board of Trustees.

Section 534.009 requires that the Center send a copy of the approved board minutes to the local agency that appoints members to the board of trustees. Section 534.010 and section 534.014 require that the Center provides an annually approved fiscal year operating budget, the most recent annual financial audit and staff salaries by position including the executive director compensation and benefits.

Therefore, it is requested that the Commissioners Court receive and file the following documents:

- a. monthly approved board minutes; (attached is September 2023 through August 2024)
- b. approved fiscal year operating budget;
- c. most recent annual financial audit; and
- d. staff salaries by position.

**FISCAL IMPACT**

There is no fiscal impact associated with this item.

|              |               |              |               |
|--------------|---------------|--------------|---------------|
| SUBMITTED BY | Administrator | PREPARED BY: | Vanessa Perez |
|              |               | APPROVED BY: | Mark Kratovil |

**MHMR of Tarrant County  
Board Meeting Minutes  
September 26, 2023**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Henry Reyes, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff/Chief of Disability Services
- Aaron Bovos, Chief Financial Officer
- Ramey Heddins, Chief of Behavioral Health Services
- Laura Kender, Chief of Child and Family Services
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Chief Nursing / Quality Officer
- Diana Awde, Chief Information Officer
- Bill Eaton, DS Program Administrator
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Betty Edge, NAMI  
Richard Vickers, Citizen  
Twanda Wadlington, Staff  
Paul Duncan, Staff  
Nora Tornero, Staff

**Call to Order**

Bob Brown, Chair, called the meeting to order at 12:02 p.m.; a quorum was present.

**Comments from Chairperson**

- Mr. Brown welcomed everyone to the meeting and start of the new fiscal year.
- Mr. Brown mentioned per board policy, given the absence of the secretary, he is designating Roy Griffin as temporary secretary.
- Mr. Brown appointed Mario Perez and Cheryl Bean to the Program Committee.

- Mr. Brown shared the upcoming community advisory committee and board of trustees meeting schedule.

### **Comments from Citizens**

None at this time.

### **Board Training**

Catherine Carlton provided an overview of the proposed changes to the Board Policy Manual for Fiscal Year 2024.

### **MHMR Foundation**

Dr. Twanda Wadlington shared the MHMR Foundation August Impact Report, which was provided in board packet. Dr. Wadlington celebrated an update on North Texas Giving Day funds raised and invited the board to the Opening Doors, scheduled for Oct. 26. Tickets and Sponsorships are now available.

### **Committee Updates**

1. **Youth Services CAC** (Laura Kender) – The committee update was provided in the Board packet. Ms. Kender shared the save the date invitation for the North Clinic Open House.
2. **Disability Services CAC** (Catherine Carlton) - The committee update was provided in the Board packet.
3. **Texas Council Update** (Bob Brown) – There was no update this month.

### **Consent Agenda Items**

#### **Approval of Minutes of the August 29, 2023, Board Meeting**

**Resolved**, by the Board of Trustees, that the August 29, 2023, Board Meeting Minutes are approved.

**Motion:** Made by Mr. Griffin and seconded by Mario Perez that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

#### **Approval of Board Policy Manual**

**Resolved**, by the Board of Trustees, that the Board Policy Manual, as set forth in Exhibit A, including all revisions, is approved.

**Motion:** Made by Lyn Willis and seconded by Lea Ann Capel that the Consent Agenda item is approved; and the motion passed unanimously

#### **Approval to Accept the Grant Award from the Substance Abuse and Mental Health Services Administration (SAMHSA), SAMHSA Treatment Drug Courts, in the Amount of \$2,000,000 for a 5-Year Period and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from SAMHSA, SAMHSA Treatment Drug Courts, in the amount of \$2,000,000 for a 5-year period and to add it to Schedule 1 of the Fiscal Year 2024 (FY24) Revenue Contracts.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the SAMHSA grant and authorize the CFO to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Mr. Griffin and seconded by Mr. Perez that the Consent Agenda item is approved; and the motion passed unanimously

**Approval to Accept the Grant Award from the Substance Abuse and Mental Health Services Administration (SAMHSA), Healthy Transitions, in the Amount of \$3,750,000 for a 5-Year Period and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from SAMHSA, Healthy Transitions, in the amount of \$3,750,000 for a 5-year period and to add it to Schedule 1 of the Fiscal Year 2024 (FY24) Revenue Contracts.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the SAMHSA grant and authorize the CFO to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Mr. Griffin and seconded by Brandon Teague that the Consent Agenda item is approved; and the motion passed unanimously

**CEO Report**

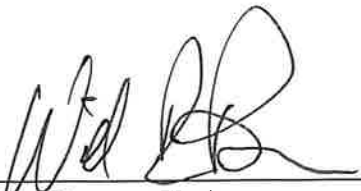
- 4<sup>th</sup> Quarter Compliance Report – Paul Duncan shared the 4<sup>th</sup> quarter compliance report.
- Revenue/Expenditures – Ms. Garnett shared two updates:
  - i. HHSC Coordinated Specialty Care - New contract FY24 and FY25 for Coordinated Specialty Care (CSC) services for people who are between 15 to 30 years of age and are in the early stages of a primary psychotic disorder in the service are
  - ii. HHSC LMHA Performance Contract - New FY24/FY25 contract for the purpose of providing publicly funded mental health services in the following Texas counties: Tarrant.
- Leadership Training – Ms. Carlton shared recap of Gallup Boss to Coach leadership training initiative for all supervisors. Thirty participants completed the first cohort earlier this month.
- Suicide Awareness and Prevention Month – Ms. Carlton shared photos of employees' honoring the month; the communication team's toolkit that was shared with Texas Council Communicators.
- Direct Support Professionals Recognition Week – Ms. Carlton shared highlights of the agency's direct support professionals and how they were recognized for the important work they do each and every day.

**Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

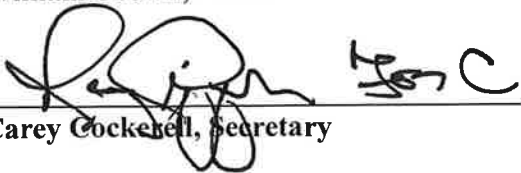
**Adjourn**

Made by Ms. Willis and seconded by Ms. Chapel that the September 26, 2023, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 12:52 p.m.



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**William Brown, Chair**



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**Carey Cockerell, Secretary**

**MHMR of Tarrant County  
Board Meeting Minutes  
October 31, 2023**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Henry Reyes, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff/Chief of Disability Services
- Aaron Bovos, Chief Financial Officer
- Ramey Heddins, Chief of Behavioral Health Services
- Laura Kender, Chief of Child and Family Services
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Chief Nursing / Quality Officer
- Diana Awde, Chief Information Officer
- Bill Eaton, DS Program Administrator
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Michael Gardner, Staff  
Tiphany Devine, Staff  
Dr. Jamie Benjamin, Staff  
Nora Tornero, Staff  
Twanda Wadlington, Staff

**Call to Order**

Bob Brown, Chair, called the meeting to order at 12:02 p.m.; a quorum was present.

**Comments from Chairperson**

- Mr. Brown welcomed everyone to the meeting and wished everyone Happy Halloween.
- Mr. Brown noted that absences from Carolyn Sims and Carey Cockerell have been excused from meetings until further notice due to health issues.

- Mr. Brown shared the upcoming community advisory committee and board of trustees meeting schedule. He shared that the November Business Committee has been moved to Monday, Nov. 27 due to the Thanksgiving holiday.

### **Comments from Citizens**

None at this time.

### **Milestone Awards**

Executive Leadership presented milestone awards for staff whose years of service were 20+ years.

### **Board Training**

Michael Gardner presented on Competency Restoration Success in Tarrant County Jail.

### **MHMR Foundation**

Dr. Twanda Wadlington shared the MHMR Foundation September Impact Report, which was provided in board packet. Dr. Wadlington also shared a recap of the 16<sup>th</sup> Annual Opening Doors Dinner success.

### **Committee Updates**

1. **Early Childhood Services CAC** (Laura Kender) – The committee update was provided in the Board packet.
2. **Homeless Services CAC** (Ramey Heddins) – The committee update was provided in the Board packet.
3. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
4. **Texas Council Update** (Bob Brown) – There was no update this month.

### **Consent Agenda Items**

#### **Approval of Minutes of the September 26, 2023, Board Meeting**

**Resolved**, by the Board of Trustees, that the September 26, 2023, Board Meeting Minutes are approved.

**Motion:** Made by Lea Ann Capel and seconded by Lyn Willis that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

#### **Approval of Appointment of Teasha-Lee Frattarelli, D.O., to the Early Childhood Services Community Advisory Committee**

**Resolved**, by the Board of Trustees that the appointment of Teasha-Lee Frattarelli, D.O., to the Early Childhood Services (ECS) Community Advisory Committee (CAC) is approved.

**Motion:** Made by Roy Griffin and seconded by Mario Perez that the Consent Agenda item is approved; and the motion passed unanimously

#### **Approval to Amend Schedule 2 of Fiscal Year 2024, Expense Contracts, to Add an Agreement with Gallup, Inc. to Provide Boss to Coach Trainings in an Amount of \$340,000**

**Resolved**, by the Board of Trustees, that this authorizes and approves the amendment of Schedule 2 of Fiscal Year 2024 (FY24), Expense Contracts, to add an agreement with Gallup, Inc. to provide Boss to Coach trainings in an amount of \$340,000.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to negotiate and execute such documents, instruments, and agreements reasonably necessary and appropriate to obtain the services provided by Gallup and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Ms. Capel and seconded by Ms. Willis that the Consent Agenda item is approved; and the motion passed unanimously

**Approval to Accept the Grant Award from the Office of Justice Programs, Department of Justice, for the Comprehensive Opioid, Stimulant, and Substance Use Site-Based Program (COSSUP) in the Amount of \$1,600,000 for a 3-Year Period and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from Office of Justice Programs, Department of Justice, for the Comprehensive Opioid, Stimulant, and Substance Use Site-based Program (COSSUP) in the amount of \$1,600,000 for a 3-Year Period and add to Schedule 1 of Fiscal Year 2024 (FY24) Revenue Contracts.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the COSSUP grant and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Mr. Griffin and seconded by Ms. Capel that the Consent Agenda item is approved; and the motion passed unanimously

**Approval to Accept the Grant Award from the Office of Justice Programs, Department of Justice, for the Drug Impact Rehabilitation Enhanced Comprehensive Treatment (DIRECT) to Recovery Enhancement Project in the Amount of \$1,000,000 for a 4-Year Period and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from Office of Justice Programs, Department of Justice, for the Drug Impact Rehabilitation Enhanced Comprehensive Treatment (DIRECT) to Recovery Enhancement Project in the amount of \$1,000,000 for a 4-Year Period and add to Schedule 1 of Fiscal Year 2024 (FY24) Revenue Contracts.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the DIRECT to Recovery grant and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Ms. Willis and seconded by Mr. Perez that the Consent Agenda item is approved; and the motion passed unanimously

**Approval to Accept the Grant Award from the Department of Health and Human Services (HHS) Health Resources and Services Administration (HRSA) for Pediatric Mental Health Care Access (PMHCA) Expansion in the Amount of \$405,000 for an Additional 1-Year Period and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from the Department of Health and Human Services (HHS) Health Resources and Services Administration (HRSA) for Pediatric Mental Health Care Access (PMHCA) Expansion in the amount of \$405,000 for an additional 1-year period and add to Schedule 1 of Fiscal Year 2024 (FY24) Revenue Contracts.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the PMHCA grant and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Mr. Griffin and seconded by Ms. Willis that the Consent Agenda item is approved; and the motion passed unanimously.

**Approval of Addition to Schedule 2 of Fiscal Year 2024, Expense Contracts, for the Lease of 6777 Camp Bowie Blvd, Fort Worth, Texas from Hickman Investments, Ltd.**

**Resolved**, by the Board of Trustees, that this authorizes and approves the addition to Schedule 2 of Fiscal Year 2024 (FY24), Expense Contracts, to lease 6777 Camp Bowie Blvd, Fort Worth, Texas, 76116, from Hickman Investments, Ltd. in an amount of \$900,000 for a 5-year period.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to negotiate and execute a contract to lease 6777 Camp Bowie Blvd, Fort Worth, Texas, 76116, and that the Chief Financial Officer (CFO) is authorized to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Mr. Griffin and seconded by Ms. Capel that the Consent Agenda item is approved; and the motion passed unanimously

**August Financials (pre-audited)**

Susan Garnett shared an update and overview of the August (pre-audited) Financials. Finalized financials will be presented after the audit has been completed.

**September Financials**

Aaron Bovos provided an overview of September financials. Mr. Bovos shared that there will be a mid-year budget presented in a few months.

**CEO Report**

- Revenue/Expenditures – No updates this month
- Grant Update – Catherine Carlton shared recent grant continuation awards and success stories:
  - i. Texas Office of the Governor Criminal Justice Division (CJD)
    1. \$634,000 award for Multi-Disciplinary Teams (MDT) for a 1-Year Period
    2. \$173,000 award for Project CANVAS for 1-Year Period
  - ii. Texas Office of the Attorney General, Victim Assistance
    1. \$44,472 award for Support Victim Advocate for a 1-year Period

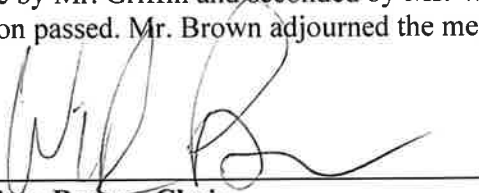
- Help Me Grow National Forum – Ms. Garnett and Laura Kender shared highlights of the annual conference that included three days of training. Attendees from 38 states across the country participated in the forum.

**Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

**Adjourn**

Made by Mr. Griffin and seconded by Ms. Willis that the October 31, 2023, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 1:31 p.m.



**William Brown, Chair**



**Carey Cockerell, Secretary**

**MHMR of Tarrant County  
Board Meeting Minutes  
November 28, 2023**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Henry Reyes, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff/Chief of Disability Services
- Aaron Bovos, Chief Financial Officer
- Ramey Heddins, Chief of Behavioral Health Services
- Laura Kender, Chief of Child and Family Services
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Chief Nursing / Quality Officer
- Diana Awde, Chief Information Officer
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Betty Edge, NAMI  
Martha Meyer, NAMI  
Richard Vickers, Citizen  
Nora Tornero, Staff  
Twanda Wadlington, Staff

**Call to Order**

Bob Brown, Chair, called the meeting to order at 12:06 p.m.; a quorum was present.

**Comments from Chairperson**

- Mr. Brown welcomed everyone to the meeting.
- Mr. Brown shared the upcoming Community Advisory Committee and Board of Trustee meetings schedule. He reminded everyone that there are no board meetings in December.

**Comments from Citizens**

Betty Edge provided citizen comments regarding her son.

### **Board Training**

Jamonica Lee presented on the MHMR intern program success.

### **MHMR Foundation**

Dr. Twanda Wadlington shared the MHMR Foundation October Impact Report, which was provided in board packet. Dr. Wadlington reminded Trustees of Giving Tuesday and to share social media posts with to start with MHMR Season of Giving fundraising campaign.

### **Committee Updates**

1. **Adult Behavioral Health Services CAC** (Ramey Heddins) – The committee update was provided in the Board packet.
2. **Disability Services CAC** (Catherine Carlton) – The committee update was provided in the Board packet.
3. **Program Committee** (Carey Cockerell) – The committee update was provided in Board packet.
4. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
5. **Texas Council Update** (Bob Brown) – Things Every Board Member Should Be Talking About Back Home was provided in Board packet. A video clip from Good Morning America about the staffing crisis at group homes for people with IDD was shared.

### **Consent Agenda Items**

#### **Approval of Minutes of the October 31, 2023, Board Meeting**

**Resolved**, by the Board of Trustees, that the October 31, 2023, Board Meeting Minutes are approved.

**Motion:** Made by Roy Griffin and seconded by Lyn Willis that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

#### **Approval to Amend the Authorized Representatives for the Texas Local Government Investment Pool (TexPool)**

**Resolved**, by the Board of Trustees, that it approves amendment of the authorized representatives for the Texas Local Government Investment Pool (TexPool).

**Further Resolved**, by the Board of Trustees, that it appoints Aaron Bovos, Susan Garnett, Charles Hoffman, and Catherine Carlton as authorized representatives for TexPool.

**Motion:** Made by Carolyn Sims and seconded by Mr. Griffin that the Consent Agenda item is approved; and the motion passed unanimously

#### **Authorization to Negotiate Financial Instrument(s) in Order to Re-Establish a Line of Credit and/or an Intercompany Loan Program**

**Resolved**, by the Board of Trustees, that it authorizes the Chief Executive Officer (CEO) and Chief Financial Officer (CFO) to negotiate financial instrument(s) in order to re-establish a line of credit and/or an intercompany loan program.

**Further Resolved**, by the Board of Trustees, that it authorizes the CEO and CFO to execute any and all instruments needed to re-establish a line of credit with a financial institution that provides the best value to MHMR and/or establish an Intercompany Loan Program between MHMR and the MHMR Foundation.

**Motion:** Made by Carey Cockerell and seconded by Ms. Willis that the Consent Agenda item is approved; and the motion passed unanimously

### **October Financials**

Aaron Bovos provided an overview of October financials. Mr. Bovos also provided an updated on the self-insured health plan.

### **CEO Report**

- Revenue/Expenditures – Susan Garnett shared one revenue contract.
  - i. SAMHSA – Tarrant County Family Recovery Court in the amount of \$800,000 for project period 9/30/2023 – 9/29/2025. This new award is to expand substance use disorder treatment and recovery support services in existing drug courts.
- Longevity Payment – Ms. Garnett shared employee appreciation for the longevity one-time payment.
- MHMR Zoo Day – Catherine Carlton and Aleed Rivera shared the annual MHMR Zoo Day success and appreciation from staff who attended.
- Holiday Events – Ms. Carlton shared a list of upcoming holiday activities taking place around the agency.

### **Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

### **Section 551.074 Personnel Matters**

As authorized by Section 551.074 of the Texas Government Code, a governmental body may conduct a closed meeting to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee:

- Chief Executive Officer Evaluation

### **Reconvene from Executive Session**

### **Adjourn**

Made by Ms. Sims and seconded by Mr. Griffin that the November 28, 2023, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 1:38 p.m.

  
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William Brown, Chair

  
\_\_\_\_\_  
Carey Cockerell, Secretary

**MHMR of Tarrant County  
Board Meeting Minutes  
January 30, 2024**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Greg Pilkington, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff/Chief of Disability Services
- Aaron Bovos, Chief Financial Officer
- Ramey Heddins, Chief of Behavioral Health Services
- Laura Kender, Chief of Child and Family Services
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Chief Nursing / Quality Officer
- Diana Awde, Chief Information Officer
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Rebekah Scott, Eide Bailly  
Keenan Nash, Eide Bailly  
Julie Griffin, Citizen  
Richard Vickers, Citizen  
Nan Terry, Citizen  
Alyssa Mierzejewski, Staff  
Christina Belmares, Staff  
Julia Sladek, Staff  
Nora Tornero, Staff  
Twanda Wadlington, Staff

**Call to Order**

Bob Brown, Chair, called the meeting to order at 12:05 p.m.; a quorum was present.

**Comments from Chairperson**

- Mr. Brown welcomed everyone to the meeting.

- Mr. Brown shared the upcoming Community Advisory Committee and Board of Trustee meetings schedule.
- Mr. Brown asked Ramey Heddins to introduce our new appointee from Tarrant County Sheriff's Department, Chief Greg Pilkington.

### **Comments from Citizens**

None at this time.

### **Board Training**

Aaron Bovos introduced auditors from Eide Bailly to present the Fiscal Year 2023 Financial Audit.

### **MHMR Foundation**

Dr. Twanda Wadlington shared the MHMR Foundation December Impact Report, which was provided in board packet. Dr. Wadlington provided a quick update about new board members being

### **Committee Updates**

1. **Youth Services CAC** (Laura Kender) – The committee update was provided in the Board packet.
2. **Homeless Services CAC** (Catherine Carlton) – The committee update was provided in the Board packet.
3. **Program Committee** (Carey Cockerell) – The committee update was provided in Board packet.
4. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
5. **Texas Council Update** (Bob Brown) – Mr. Brown provided an update on Texas Council Board of Directors meeting about Legislature session and next steps.

### **Consent Agenda Items**

#### **Approval of Minutes of the November 28, 2023, Board Meeting**

**Resolved**, by the Board of Trustees, that the November 28, 2023, Board Meeting Minutes are approved.

**Motion:** Made by Mario Perez and seconded by Roy Griffin that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

#### **Acceptance of Fiscal Year 2023 Annual Financial Audit**

**Resolved**, By the Board of Trustees, that the Fiscal Year 2023 Annual Financial Audit and accompanying report completed by EideBailly, LLP are accepted as submitted.

**Motion:** Made by Lyn Willis and seconded by Lea Ann Capel that the Consent Agenda item is approved; and the motion passed unanimously

**Approval to Accept the Grant Award from the Department of Family and Protective Services (DFPS) for Health Outcomes through Prevention and Early Support (HOPES) Expansion in the Amount of \$508,885 and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from the Department of Family and Protective Services (DFPS) for Health Outcomes through Prevention and Early Support (HOPES) Expansion in the amount of \$508,885 and add to Schedule 1 of Fiscal Year 2024 Revenue Contracts.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the HOPES grant and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Carey Cockerell and seconded by Carolyn Sims that the Consent Agenda item is approved; and the motion passed unanimously

**Approval to Authorize the Chief Executive Officer to Collect Unclaimed Property from the Texas Comptroller**

**Resolved**, by the Board of Trustees, that it approves and authorizes the Chief Executive Officer, Susan Garnett, to collect unclaimed property from the Texas Comptroller.

**Motion:** Made by Ms. Capel and seconded by Mr. Griffin that the Consent Agenda item is approved; and the motion passed unanimously

**Approval to Submit Grant Applications to the Office of the Governor for Project CANVAS to Provide Residential and Community-Based Services for Victims of Commercial Sexual Exploitation; and Multi-Disciplinary Teams to Provide Trauma-Informed Culturally Competent Services to People with Disabilities Who Have Been Victims of Crime**

**Resolved**, by the Board of Trustees, that it is in the best interest of the citizens of Tarrant County to continue to provide residential and community-based services to commercially sexually exploited youth victims and trauma-informed culturally competent services to people with disabilities who have been victims of crime.

**Resolved**, by the Board of Trustees, that it hereby authorizes the submission of a one-year continuations to receive funding from the Office of the Governor for Fiscal Year 2025 for:

- 1) Project CANVAS to provide residential and community-based services for victims of commercial sexual exploitation and
- 2) Multi-Disciplinary Teams (MDT) to provide trauma-informed culturally competent services to people with disabilities who have been victims of crime. In the event of loss or misuse of the grant funds, the MHMR Board of Trustees assures that the funds will be returned to the Office of the Governor in full.

**It is further resolved**, the Board of Trustees designates Susan Garnett, CEO, as the grantee's authorized official. The authorized official is given the power to apply for, accept, reject, alter or terminate these grants on behalf of MHMR.

**It is further resolved**, the Board of Trustees authorizes the Board Resolutions included in Exhibit A and Exhibit B.

**Motion:** Made by Ms. Willis and seconded by Ms. Sims that the Consent Agenda item is approved; and the motion passed unanimously

**Approval to Amend Schedule 2 of Fiscal Year 2024, Expense Contracts, to Add an Agreement with the MST Group to Provide Training and Manuals for Multisystemic Therapy Treatment in an Amount of \$200,000.**

**Resolved**, by the Board of Trustees, that this authorizes and approves the amendment of Schedule 2 of Fiscal Year 2024, Expense Contracts, to add an agreement with the MST Group to provide training and manuals for Multisystemic Therapy treatment in an amount of \$200,000.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to negotiate and execute such documents, instruments, and agreements reasonably necessary and appropriate to obtain the services provided by the MST Group and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Ms. Capel and seconded by Mr. Griffin that the Consent Agenda item is approved; and the motion passed unanimously

**November Financials**

Aaron Bovos mentioned that the November financials are in the board packet.

**December Financials**

Aaron Bovos presented an overview of December financials.

**CEO Report**

- 1<sup>st</sup> Quarter Compliance Report – Susan Garnett introduced Paul Duncan to provide the first quarter report.
- Revenue/Expenditures – There are no revenue or expenditures to report this month.
- Holiday Event Recap – Ms. Carlton shared a recap of holiday activities that took place around the agency.

**Executive Session**


As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

**Adjourn**

Made by Ms. Willis and seconded by Mr. Griffin that the January 30, 2024, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 1:03 p.m.



**William Brown, Chair**



**Carey Cokerell, Secretary**

**MHMR of Tarrant County  
Board Meeting Minutes  
February 27, 2024**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Greg Pilkington, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff/Chief of Disability Services
- Aaron Bovos, Chief Financial Officer
- Ramey Heddins, Chief of Behavioral Health Services
- Laura Kender, Chief of Child and Family Services
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Chief Nursing / Quality Officer
- Diana Awde, Chief Information Officer
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Julie Griffin, Tarrant County Justice Network  
Pam Young, Tarrant County Justice Network  
Doreen Geiger, Tarrant County Justice Network  
Richard Vickers, Citizen  
Deanna Kratovil, Staff  
Nora Tornero, Staff

**Call to Order**

Bob Brown, Chair, called the meeting to order at 12:03 p.m.; a quorum was present.

**Comments from Chairperson**

- Mr. Brown welcomed everyone to the meeting.
- Mr. Brown shared the upcoming Community Advisory Committee and Board of Trustee meetings schedule.

### **Comments from Citizens**

Julie Griffin shared citizen comments, subject matter is needs for crisis and respite facilities/care.

### **Board Training**

Catherine Carlton, Susan Garnett, and Bill Eaton shared IDD Crisis Supports.

### **MHMR Foundation**

Ms. Carlton shared the MHMR Foundation January Impact Report, which was provided in board packet. Ms. Carlton shared the MHMR Foundation Nominating Committee has two recommendations for new directors. She also shared Opening Doors 2024 will be on Oct. 10.

### **Committee Updates**

1. **Early Childhood Services CAC** (Laura Kender) – The committee update was provided in the Board packet.
2. **Adult Behavioral Health Services CAC** (Ramey Heddins) – The committee update was provided in the Board packet.
3. **Disability Services CAC** (Catherine Carlton) – The committee update was provided in the Board packet.
4. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
5. **Texas Council Update** (Bob Brown) – There was no update this month.

### **Consent Agenda Items**

#### **Approval of Minutes of the January 30, 2024, Board Meeting**

**Resolved**, by the Board of Trustees, that the January 30, 2024, Board Meeting Minutes are approved.

**Motion:** Made by Roy Griffin and seconded by Mario Perez that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

#### **Approval to Renew the Eide Bailly Audit Agreement for Fiscal Year 2024**

**Resolved**, By the Board of Trustees, that per the attached engagement letter (see Exhibit A) and the attached planning letter (see Exhibit B), Eide Bailly is engaged to audit MHMR of Tarrant County's Annual Financial Statements and Single Audit Statements for the year ending August 31, 2024. The proposed rate for the third-year engagement is \$112,000, plus a 5% technology fee. Additional expenses may be incurred under this agreement depending on the activity needed to complete the engagement.

**Motion:** Made by Lea Ann Capel and seconded by Carolyn Sims that the Consent Agenda item is approved; and the motion passed unanimously with corrected scriveners' error with correct year.

#### **Approval of Appointment of Jina Walker to the Homeless Community Advisory Committee**

**Resolved** by the Board of Trustees that the appointment of Jina Walker to the Homeless Community Advisory Committee (CAC) is approved.

**Motion:** Made by Mr. Griffin and seconded by Lyn Willis that the Consent Agenda item is approved; and the motion passed unanimously

**January Financials**

Aaron Bovos reviewed the January financials. Mr. Bovos reviewed the number of days in reserve, discussed pending contracts, and provided an update that the mid-year budget is expected to be presented in April.

**CEO Report**

- Revenue/Expenditures – There are no revenue or expenditures to report this month.
- State Auditor Visit – Susan Garnett shared that there are State Auditors visiting for three days for the education and information on competency restoration. The State Auditors are visiting 10 counties in Texas to compile a report for what actions legislatures can take for competency restoration.
- Fort Worth Opera – Ms. Carlton shared two sensory friendly performances that Fort Worth Opera has done for patients and families of MHMR.
- Chula Chaser Annual Presentation – Ms. Garnett shared the recent presentation of the annual donation from Chula Chaser: \$87,336.

**Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

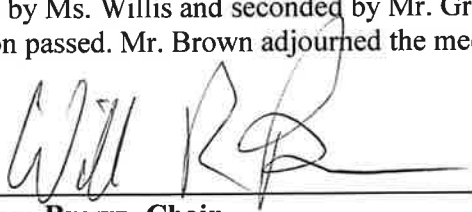
**Section 551.074 Personnel Matters**

As authorized by Section 551.074 of the Texas Government Code, a governmental body may conduct a closed meeting to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee.

**Reconvene from Executive Session**

**Adjourn**

Made by Ms. Willis and seconded by Mr. Griffin that the February 27, 2024, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 1:30 p.m.



**William Brown, Chair**



**Carey Cockerell, Secretary**

**MHMR of Tarrant County  
Board Meeting Minutes  
March 26, 2024**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Greg Pilkington, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff/Chief of Disability Services
- Aaron Bovos, Chief Financial Officer
- Ramey Heddins, Chief of Behavioral Health Services
- Laura Kender, Chief of Child and Family Services
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Chief Nursing / Quality Officer
- Diana Awde, Chief Information Officer
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Richard Vickers, Citizen  
Deanna Kratovil, Staff  
Julie Sladek, Staff  
Brandi Buss, Staff  
Rachel Bailey, Staff

**Call to Order**

Bob Brown, Chair, called the meeting to order at 12:03 p.m.; a quorum was present.

**Comments from Chairperson**

- Mr. Brown welcomed everyone to the meeting.
- Mr. Brown shared the upcoming Community Advisory Committee and Board of Trustee meetings schedule.

**Comments from Citizens**

None at this time.

### **Board Training**

Laura Kender introduced Brandi Buss and Rachel Bailey to spotlight the Help Me Grow North Texas program Perinatal Connections.

### **MHMR Foundation**

Dr. Twanda Wadlington shared the MHMR Foundation February Impact Report, which was provided in board packet. Dr. Wadlington shared grant updates and Save the Dates for the April Donor Appreciation and October Opening Doors Dinner and Silent Auction.

### **Committee Updates**

1. **Youth Services CAC** (Laura Kender) – The committee update was provided in the Board packet.
2. **Program Committee** (Carey Cockerell) - The committee update was provided in the Board packet.
3. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
4. **Texas Council Update** (Bob Brown) – There was no update this month.

### **Consent Agenda Items**

#### **Approval of Minutes of the February 27, 2024, Board Meeting**

**Resolved**, by the Board of Trustees, that the February 27, 2024, Board Meeting Minutes are approved.

**Motion:** Made by Carolyn Sims and seconded by Roy Griffin that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

#### **Approval to Submit an Application to the Texas Office of the Governor's State Crisis Intervention Grant Program for the Strengthen Crisis Intervention Systems Project**

**Resolved**, by the Board of Trustees, that it is in the best interest of the citizens of Tarrant County to strengthen crisis intervention services throughout the county.

**Resolved**, by the Board of Trustees, that it hereby authorizes the submission of a one-year grant application to receive funding from the Office of the Governor for FY 2025 to the Strengthen Crisis Intervention Systems Project to enhance and expand crisis intervention services; services designed to support survivors of suicide; and crisis respite services for people with intellectual developmental disabilities (IDD). In the event of loss or misuse of the grant funds, the MHMR Board of Trustees assures that the funds will be returned to the Office of the Governor in full.

**It is further resolved**, the Board of Trustees designates Susan Garnett, CEO, as the grantee's authorized official. The authorized official is given the power to apply for, accept, reject, alter or terminate the grant on behalf of MHMR.

**It is further resolved**, the Board of Trustees authorizes the Board Resolutions included in Exhibit A.

**Motion:** Made by Lyn Willis and seconded by Lea Ann Capel that the Consent Agenda item is approved; and the motion passed unanimously with corrected scribes' error with correct year.

**Approval of Appointment of Jocalyn Briggs, Dr. Christine Spadola, and Amanda Roark to the MHMR Foundation Board of Directors.**

**Resolved,** by the Board of Trustees, acting by authority granted under Article 4 of the Bylaws of the MHMR Foundation, do hereby approve Jocalyn Briggs, Dr. Christine Spadola, and Amanda Roark, JD, to serve as directors on the MHMR Foundation Board of Directors.

**Motion:** Made by Carey Cockerell and seconded by Ms. Willis that the Consent Agenda item is approved; and the motion passed unanimously

**February Financials**

Aaron Bovos reviewed the February financials. Mr. Bovos reviewed the number of days in reserve, discussed approval of contracts, and reviewed highlights for the month of February.

**CEO Report**

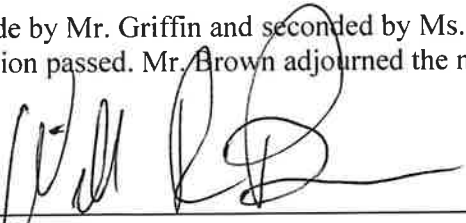
- 2<sup>nd</sup> Quarter Compliance Report – Paul Duncan shared the compliance report for the second quarter of fiscal year 2024. Mr. Duncan provided amount returned during the 1<sup>st</sup> quarter, as asked by the Board.
- Revenue/Expenditures – There was one revenue to report this month.
  - a. Substance Abuse and Mental Health Administration Services; Early Childhood Connections adding \$450,000 for 4/30/2024 – 4/29/2025 - Continuation Award: the application submitted for the Infant and Early Childhood Mental Health program is being continued.
- Mid-Year Budget update – Susan shared an update on the mid-year budget process.

**Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

**Adjourn**

Made by Mr. Griffin and seconded by Ms. Willis that the March 26, 2024, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 12:53 p.m.

  
\_\_\_\_\_  
William Brown, Chair

  
\_\_\_\_\_  
Carey Cockerell, Secretary

**MHMR of Tarrant County  
Board Meeting Minutes  
April 30, 2024**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Greg Pilkington, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff/Chief of Disability Services
- Aaron Bovos, Chief Financial Officer
- Ramey Heddins, Chief of Behavioral Health Services
- Laura Kender, Chief of Child and Family Services
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Chief Nursing / Quality Officer
- Diana Awde, Chief Information Officer
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Richard Vickers, Citizen  
Nan Terry, Citizen  
Julie Griffin, Citizen  
Becky Delaune, Citizen  
Merl Glasseock, Citizen  
Joseph, Apprentice  
Justin, Apprentice  
Dr. Jamie Benjamin, Staff  
Christina Belmares, Staff  
Dan Gadberry, Staff  
Eliot Chisango, Staff  
Dr. Elma Granado, Staff  
Julie Sladek, Staff  
Nora Tornero, Staff  
Shani Hunter, Staff  
Twanda Wadlington, Staff

### **Call to Order**

Bob Brown, Chair, called the meeting to order at 12:07 p.m.; a quorum was present.

### **Comments from Chairperson**

- Mr. Brown welcomed everyone to the meeting.
- Mr. Brown shared the upcoming Community Advisory Committee and Board of Trustee meetings schedule.
- Mr. Brown noted that the annual board assessment has been distributed to members to complete and return to Victoria San Martín by May 16.

### **Comments from Citizens**

Julie Griffin shared comments regarding the need for a crisis intervention facility for mental health.

### **Special Recognition**

Susan Garnett presented Top Doctors for Fort Worth Magazine and Magazine 360 West.

### **Board Training**

Catherine Carlton introduced JoAnna Battle, Joseph and Justin to spotlight the Apprenticeship Grant.

### **MHMR Foundation**

Dr. Twanda Wadlington shared the MHMR Foundation April Impact Report, which was provided in board packet, along with Fiscal Year 2023 Foundation Annual Report. Dr. Wadlington also highlighted a recent Donor Event and the save the date for October 10th Opening Doors Dinner and Silent Auction.

### **Committee Updates**

1. **Early Childhood Wellness Council** (Laura Kender) – The committee update was provided in the Board packet.
2. **Disability Services CAC** (Catherine Carlton) – The committee update was provided in the Board packet.
3. **Homeless CAC** (Ramey Heddins) – The committee update was provided in the Board packet.
4. **Program Committee** (Carey Cockerell) - The committee update was provided in the Board packet.
5. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
6. **Texas Council Update** (Bob Brown) – Mr. Brown and Ms. Garnett provided an updated from the Texas Council Board Meeting, which was held earlier this month. Mr. Brown shared the upcoming Texas Council Conference in June in San Antonio. Ms. San Martin will help with travel arrangements for board members who would like to attend.

### **Consent Agenda Items**

#### **Approval of Minutes of the March 26, 2024, Board Meeting**

**Resolved**, by the Board of Trustees, that the March 26, 2024, Board Meeting Minutes are approved.

**Motion:** Made by Lea Ann Capel and seconded by Mario Perez that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

## **Approval of the Mid-Year Amendment to the Fiscal Year 2024 Budget**

**Resolved**, that the Board of Trustees, approve the amended Fiscal Year 2024 (FY24) General Fund, Internal Service Fund, and Partially Self-Insured Health Insurance Fund budget as presented in Exhibit A.

**Motion:** Made by Roy Griffin and seconded by Carolyn Sims that the Action Agenda item is approved; and the motion passed unanimously.

### **March Financials**

Aaron Bovos reviewed the March financials, including cash reserves, the number of days of reserve, charity care program reimbursement and accounts receivables. General revenue associated with performance contracts was reviewed as was financial performance relating to the Partial Self-Insurance Health Plan Fund.

### **CEO Report**

- Revenue/Expenditures – Ms. Garnett shared four revenue contracts recently finalized:
  - a. Texas Home Visiting Grant – \$1,140,000 full contract term (4/01/2024-8/31/2025); \$330,000 for FY24.
  - b. HHSC Multisystemic Therapy Grant Program - \$2,768,180 full contract term (4/25/2024 – 8/31/2025); \$1,384,090 for FY24. This grant will support the delivery of evidence-based intensive family and community-based treatment for youth.
  - c. Tarrant County Hospital District – Countywide – New FY24 contract with Tarrant County and Tarrant County Hospital District for Countywide MHMR Services.
  - d. City of Fort Worth High Impact Housing Pilot Program – Provide housing and mental health services as well as housing assistance to reduce the city’s population of unsheltered persons. The contract amount is \$1,096,847.00

### **Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

### **Adjourn**

Made by Ms. Sims and seconded by Lyn Willis that the April 30, 2024, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 1:06 p.m.

  
\_\_\_\_\_  
William Brown, Chair

  
\_\_\_\_\_  
Carey Cockerell, Secretary

# **Notice of Cancellation**

**The Board Meeting of the Board of Trustees of My Health My Resources of Tarrant County originally scheduled for 12 p.m. on Tuesday, May 28, 2024, has been canceled due to inclement weather.**

Board Meeting  
**Tuesday, June 25, 2024**  
12 p.m.

**MHMR of Tarrant County  
Board Meeting Minutes  
June 25, 2024**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Greg Pilkington, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff
- Aaron Bovos, Chief Financial Officer
- Ramey Heddins, Deputy Chief of Program Services
- Laura Kender, Chief Program Officer
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Deputy Chief Program Systems
- Diana Awde, Chief Information Officer
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Arlington ISD students and families  
Pat Sanders, Consultant  
Richard Vickers, Citizen  
Espí West, Staff  
Julia Sladek, Staff  
Lisa Ross-Young, Staff  
Nora Tornero, Staff  
Nancy Tooke, Staff  
Paul Duncan, Staff  
Shaun Hill, Staff  
Neilee Ware, Staff

**Call to Order**

Lea Ann Capel, Vice-Chair, called the meeting to order at 12:00 p.m.; a quorum was present.

**Comments from Chairperson**

- Ms. Capel welcomed everyone to the meeting.

- Ms. Capel shared the upcoming Community Advisory Committee and Board of Trustee meetings schedule.

### **Comments from Citizens**

None at this time.

### **Special Recognition to AISD Destination Imagination Team**

Catherine Carlton introduced the “D.I Vocados”, fourth-graders part of a Destination Imagination (DI) Team from Arlington ISD. The students presented their community service project that resulted in donating nearly 400 blankets to MHMR for people experiencing homelessness. The team competed and placed 6<sup>th</sup> in the global DI competition last month.

### **Special Employee Milestone Recognition**

Ms. Carlton recognized 3 employees for their tenure with MHMR: Shaun Hill, 20 years, Neilee Ware, 30 years, and Espi West, 35 years.

### **Board Training**

Ramey Heddins presented on Jail Services. He discussed MHMR mental health services at the jail, including mental health screenings and jail-based restoration.

### **MHMR Foundation**

Ms. Carlton shared an MHMR Foundation update: including the upcoming audit and Opening Doors sponsorship and tickets available in July. The Foundation impact reports were included in the Board packet.

### **Committee Updates**

1. **Adult Behavioral Health CAC** (Ramey Heddins) – The committee update was provided in the Board packet.
2. **Youth Services CAC** (Laura Kender) – The committee update was provided in the Board packet.
3. **Early Childhood Wellness Council** (Laura Kender) – The committee update was provided in the Board packet.
4. **Disability Services CAC** (Catherine Carlton) – The committee update was provided in the Board packet.
5. **Program Committee** (Carey Cockerell) - The committee update was provided in the Board packet.
6. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
7. **Texas Council Update** (Bob Brown) – Texas Council update was provided in the Board packet. Ms. Carlton shared that several staff presented during the 37<sup>th</sup> Annual Texas Council Conference. Topics covered grant development, care coordination, staff resiliency and NCQA accreditation. Texas Health and Human Services (HHS) also highlighted the work of the agency during the general session, highlighting MHMR apprenticeship, OBI, and crisis prevention services.

### **Consent Agenda Items**

#### **Approval of Minutes of the April 30, 2024, Board Meeting**

**Resolved**, by the Board of Trustees, that the April 30, 2024, Board Meeting Minutes are

approved.

**Motion:** Made by Lyn Willis and seconded by Carolyn Sims that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

#### **Authorization for Chief Executive Officer to Execute a Contract for the Specific and Aggregate Reinsurance Coverage with Sun Life Financial**

**Resolved**, by the Board of Trustees, that the Chief Executive Officer is authorized to negotiate and execute a contract with Sun Life Financial for the specific and aggregate reinsurance coverage for medical claims for a premium cost estimated based on enrollment to be \$2,119,253.

**Motion:** Made by Roy Griffin and seconded by Ms. Sims that the Action Agenda item is approved; and the motion passed unanimously.

### **April Financials**

Aaron Bovos reviewed the April financials, including cash reserves, the number of days of reserve, charity care program reimbursement and accounts receivables.

### **May Financials**

Mr. Bovos reviewed the May financials, including cash reserves, the number of days of reserve, charity care program reimbursement and accounts receivables. Mr. Bovos reviewed the grants that have been accepted.

### **CEO Report**

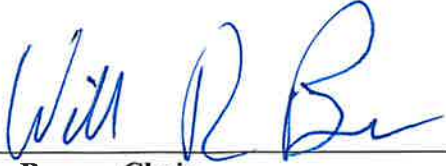
- 3<sup>rd</sup> Quarter Compliance Report – Paul Duncan shared the findings from the compliance report including the year to date.
- Revenue/Expenditures – Ms. Garnett shared four revenue contracts recently finalized:
  - i. Health Community Collaborative (HCC) Grant Program for \$23,555,992.
  - ii. HHSC Grant for Youth Crisis Outreach Team Grant – total amount of \$1,750,000.00
  - iii. HHSC Projects for Assistance in Transition from Homelessness (PATH) in the amount of \$2,749,634
  - iv. HHSC Local Mental Health Authority Performance Agreement Grant - \$113,913,862.
  - v. HHSC Early Childhood Intervention (ECI) Services Grant Performance Contract – in the amount of 67,695,015.
  - vi. Pritzker Family Foundation Grant - \$625,000 for implementation of a plan to share lessons learned, tools and processes from the comprehensive and high-quality community-based PN-3 system in Tarrant County.
  - vii. Tarrant County Hospital District, JPS Health Network – contract amount is \$12,777,120 to coincide with \$720 per bed day multiplied by 17,776 beds.
- Fort Worth Magazine – Ms. Carlton shared MHMR was picked as the reader’s pick for Service Organization in the May issue of Fort Worth Magazine.

### **Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

**Adjourn**

Made by Ms. Sims and seconded by Ms. Willis that the June 25, 2024, meeting is adjourned. The motion passed. Ms. Capel adjourned the meeting at 1:19 p.m.

A handwritten signature in blue ink, appearing to read "Will R Brown", written over a horizontal line.

**William Brown, Chair**

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**Carey Cockerell, Secretary**

**MHMR of Tarrant County  
Board Meeting Minutes  
July 30, 2024**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Greg Pilkington, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff
- Aaron Bovos, Chief Financial Officer
- Laura Kender, Chief Program Officer
- Ramey Heddins, Deputy Chief of Program Services
- Jessica Trudeau, Deputy Chief of Program Operations
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Deputy Chief Program Systems
- Diana Awde, Chief Information Officer
- Dr. Twanda Wadlington, Executive Director MHMR Foundation
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Richard Vickers, Citizen  
Ebony Benns, Staff  
Nora Tornero, Staff  
Julia Sladek, Staff

**Call to Order**

Bob Brown, Chair, called the meeting to order at 12:04 p.m.; a quorum was present.

**Comments from Chairperson**

- Mr., Brown welcomed everyone to the meeting.
- Mr. Brown shared the upcoming Community Advisory Committee and Board of Trustee meetings schedule.

**Comments from Citizens**

None at this time.

### **Board Training**

Catherine Carlton introduced new Executive Leadership Jessica Trudeau, Deputy Chief of Program Operations. Ms. Carlton presented proposed updates to the Board Policy Manual for Fiscal Year 2025.

### **MHMR Foundation**

Dr. Twanda Wadlington introduced new Development Support Specialist, Ebony Benns. Dr. Wadlington shared MHMR Foundation grant updates and Opening Doors sponsorship/tickets are for sale. The Foundation impact report was included in the Board packet.

### **Committee Updates**

1. **Youth Services CAC** (Laura Kender) – The committee update was provided in the Board packet.
2. **Homeless Services CAC** (Ramey Heddins) – The committee update was provided in the Board packet.
3. **Program Committee** (Carey Cockerell) - The committee update was provided in the Board packet.
4. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
5. **Texas Council Update** (Bob Brown) – The Texas Council update was provided in the Board packet.

### **Consent Agenda Items**

#### **Approval of Minutes of the June 25, 2024, Board Meeting**

**Resolved**, by the Board of Trustees, that the June 25, 2024, Board Meeting Minutes are approved.

#### **Approval of Nominations for Officers and Directors of Trinity Behavioral Rehabilitation for 2024-2025**

**Resolved**, that pursuant to Article 5.01 of the bylaws of Trinity Behavioral Rehabilitation (TBR), the MHMR Board of Trustees, as Members of TBR, hereby nominate the following persons to the position of director of TBR, to hold such position until the next annual meeting of the Members or until their respective successors shall have been duly elected and qualified and that such nominations be presented to TBR Board of Directors for their approval:

Davinder Dhingra, M.D.  
Garrick C. Prejean, M.D.  
Carol Nati, M.D.

and;

**It is further resolved**, that pursuant to Article 7.02 of the TBR bylaws, the MHMR Board of Trustees, as Members of TBR, hereby nominate the following named persons to the offices set opposite their respective names, to hold such office, until the next annual meeting of the Members and until their respective successors shall have been duly elected and qualified and that such nominations be presented to the TBR Board of Directors for approval:

Susan Garnett            President/CEO  
Carol Nati, M.D.        Secretary

**Motion:** Made by Lea Ann Capel and seconded by Lyn Willis that the Consent Agenda item is approved; and the motion passed unanimously.

### **Action Agenda Items**

#### **Approval of Board Policy Manual**

**Resolved**, by the Board of Trustees, that the Chief Executive Officer is authorized to negotiate and execute a contract with Sun Life Financial for the specific and aggregate reinsurance coverage for medical claims for a premium cost estimated based on enrollment to be \$2,119,253.

**Motion:** Made by Ms. Capel and seconded by Roy Griffin that the Action Agenda item is approved; and the motion passed unanimously.

#### **Approval of Appointment of Jenny Wester to the Youth Behavioral Health Community Advisory Committee**

**Resolved**, by the Board of Trustees that the appointment of Jenny Wester to the Youth Behavioral Health (BH) Community Advisory Committee (CAC) is approved.

**Motion:** Made by Carolyn Sims and seconded by Mario Perez that the Action Agenda item is approved; and the motion passed unanimously.

#### **Approval to Amend Schedule 2 of Fiscal Year 2024, Expense Contracts, to Increase the Vendor Amount for Fort Worth Housing Solutions by \$304,370 for a Total Amount of \$1,251,294 to Provide Additional Rental Assistance Services**

**Resolved**, by the Board of Trustees, that it authorizes and approves the amendment of Schedule 2 of Fiscal Year 2024, Expense Contracts, to increase the vendor amount for Fort Worth Housing Solutions by \$304,370 for a total amount of \$1,251,294 to provide additional rental assistance services.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is authorized to negotiate and execute such documents, instruments and agreements as reasonably necessary and appropriate to obtain the services provided by Fort Worth Housing Solutions and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Ms. Capel and seconded by Ms. Willis that the Action Agenda item is approved; and the motion passed unanimously.

#### **Approval to Accept the Grant Award from the Texas Health and Human Services Commission (HHSC) for the Peer Run Youth Crisis Respite Program (PRYCRP) in the Amount of \$1,161,912 and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from the Texas Health and Human Services Commission (HHSC) for the Peer Run Youth

Crisis Respite Program (PRYCRP) in the amount of \$1,161,912 and add to Schedule 1 of Fiscal Year 2024 Revenue Contracts.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the PRYCRP grant and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Mr. Griffin and seconded by Ms. Sims that the Action Agenda item is approved; and the motion passed unanimously.

**Approval to Accept the Grant Award from the Department of Family and Protective Services (DFPS) to expand Texas Home Visiting Services through the Perinatal Connections Continuum in the Amount of \$330,000 and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from the Department of Family and Protective Services (DFPS) to expand Texas home visiting services through the Perinatal Connections Continuum in the Amount of \$330,000 and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the Texas Home Visiting services grant and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Mr. Perez and seconded by Ms. Capel that the Action Agenda item is approved; and the motion passed unanimously.

**Approval to Accept the Grant Award from the Texas Health and Human Services Commission (HHSC) for the Youth Crisis Outreach Team (YCOT) Pilot Program in the Amount of \$875,000 and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts**

**Resolved**, by the Board of Trustees, that this authorizes and approves the acceptance of the grant award from the Texas Health and Human Services Commission (HHSC) for the Youth Crisis Outreach Team (YCOT) Pilot Program in the Amount of \$875,000 and Add to Schedule 1 of Fiscal Year 2024 Revenue Contracts

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to negotiate and execute the contracts and agreements funded by the YCOT grant and authorize the Chief Financial Officer (CFO) to adjust any and all agency budget(s) accordingly.

**Motion:** Made by Ms. Willis and seconded by Ms. Capel that the Action Agenda item is approved; and the motion passed unanimously.

**June Financials**

Mr. Bovos reviewed the June financials, including cash reserves, the number of days of reserve, charity care program reimbursement and accounts receivables.

**CEO Report**

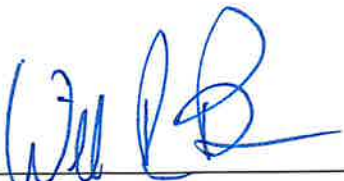
- Revenue/Expenditures – Ms. Garnett shared four revenue contracts recently finalized:
  - i. HHSC Supporting Mental Health and Resiliency in Texans (SMART) Grant: Total amount for grant agreement will not exceed \$493,372. This grant will promote identification of potential mental health needs and improve access to early intervention and treatment for children and families through community-based initiatives. This grant is 5 FTEs.
  - ii. Help Me Grow North Texas Grant Program: New grant agreement in the amount of \$2,000,000.00 (\$500,000 for FY25/26/27/28) Help Me Grow program is an evidence-based national system model that promotes collaboration among child-serving sectors to build a more efficient and effective system that promotes the optimal health development of young children. This grant has 4.55 FTEs.
  - iii. Tarrant County Juvenile Services for REACH – This will be for FY25 in the amount of \$458,660. PROVIDER will supply trained mental health specialist to support the services offered in the non-Special Needs Diversionary Program (SNDP) portion of the Family Partnership Program (FPP) and four (4) field teams. This will require 4.85 FTEs.
  - iv. U.S. Department of Veterans Affairs – VA’s Homeless Providers GPD Program Liberty House: \$751,608.00 (Bed rate increased 10/1/2023 to 68.64 per bed per day x 30 bed days x 365 days. Continuation Award - VA’s Homeless Providers Grant and Per Diem (GPD) Program awards per diem funding to the organization identified above to support Veterans experiencing homelessness achieve residential stability by providing transitional supportive housing under the Bridge Housing model, Clinical Treatment model, Low Demand model, Service Intensive model and Hospital to Housing model, for a total of 30 beds for homeless Veterans or for Veterans at risk of becoming homeless. No new FTEs.
- Preparing Fiscal Year 2025 – Ms. Garnett shared an update on state funding for the biennium. She also shared that the agency is aligning with one program area, which will be shared during budget presentation next month.
- Chula Chaser July Event – Ms. Carlton highlighted the July Chula Chaser fundraiser, which included a motorcycle escort for group homes to the event.

### **Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

### **Adjourn**

Made by Ms. Willis and seconded by Mr. Griffin that the July 30, 2024, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 1:05 p.m.



**William Brown, Chair**



**Carey Cockerell, Secretary**

**MHMR of Tarrant County  
Board Meeting Minutes  
August 27, 2024**

**Members Present:**

- Bob Brown, Chair
- Lea Ann Capel, Vice-Chair
- Carey Cockerell, Secretary
- Brandon Teague
- Cheryl Bean
- Carolyn Sims
- Lyn Willis
- Mario Perez
- Roy Griffin
- Chief Greg Pilkington, Ex-officio Member

**Executive Staff Present:**

- Susan Garnett, Chief Executive Officer
- Catherine Carlton, Chief of Staff
- Aaron Bovos, Chief Financial Officer
- Laura Kender, Chief Program Officer
- Ramey Heddins, Deputy Chief of Program Services
- Jessica Trudeau, Deputy Chief of Program Operations
- Charles Hoffman, Assistant Center Administrator
- Dr. Carol Nati, Chief Medical Officer
- Grace White, Deputy Chief Program Systems
- Diana Awde, Chief Information Officer
- Dr. Twanda Wadlington, Executive Director MHMR Foundation
- Aleed Rivera, General Counsel
- Victoria San Martín, Board Liaison

**Guests Present:**

Richard Vickers, Citizen  
Nora Tornero, Staff

**Call to Order**

Bob Brown, Chair, called the meeting to order at 12:06 p.m.; a quorum was present.

**Comments from Chairperson**

- Mr. Brown welcomed everyone to the meeting.
- Mr. Brown announced that Program and Business Committee will not meet in September.
- Mr. Brown shared the upcoming Community Advisory Committee and Board of Trustee meeting schedule.
- Mr. Brown appointed Mario Perez to the Homeless Services Community Advisory Committee and thanked him for volunteering.

**Comments from Citizens**

None at this time.

**Board Training**

Aaron Bovos presented the Fiscal Year 2025 proposed Budget.

**MHMR Foundation**

Dr. Twanda Wadlington shared a MHMR Foundation grant update, Opening Doors sponsorship/tickets reminder and previewed North Texas Giving Day is Sept. 19. The Foundation Impact Report was included in the Board packet.

**Committee Updates**

1. **Early Childhood Wellness Council** (Laura Kender) – The committee update was provided in the Board packet.
2. **Adult Behavioral Health Services CAC** (Ramey Heddins) – The committee update was provided in the Board packet.
3. **IDD Services CAC** (Catherine Carlton) – The committee update was provided in the Board packet.
4. **Program Committee** (Carey Cockerell) - The committee update was provided in the Board packet.
5. **Business Committee** (Lyn Willis) - The committee update was provided in the Board packet.
6. **Texas Council Update** (Bob Brown) – A Texas Council update was provided in the Board packet.

**Consent Agenda Items**

**Approval of Minutes of the July 30, 2024, Board Meeting**

**Resolved**, by the Board of Trustees, that the July 30, 2024, Board Meeting Minutes are approved.

**Motion:** Made by Carolyn Sims and seconded by Lea Ann Capel that the Consent Agenda item is approved; and the motion passed unanimously.

**Action Agenda Items**

**Affirmation of No Conflict of Interest**

**Resolved**, by the Board of Trustees, that each member of the Board affirms that there are no conflicts of interests between the Board Members and the contractors (vendors) listed in Fiscal Year 2025 Schedule 1, Revenue Contracts and Agreements, and Schedule 2, Expenditure Contracts and Agreements.

**Further Resolved**, that the Chief Executive Officer (CEO) or the designee is hereby authorized to take such action as reasonably necessary to negotiate and execute the contracts and agreements with contractors (vendors) listed on the Schedules as per board policy.

**Motion:** Made by Ms. Capel and seconded by Roy Griffin that the Action Agenda item is approved; and the motion passed unanimously.

## **Approval of Fiscal Year 2025 Budget**

**Resolved**, by the Board, that the Fiscal Year 2025 (FY25) Budget covers community-based services for youth and adults with intellectual and developmental disabilities, mental health conditions and substance use disorders as well as babies and young children with developmental delays.

**Be it resolved**, by the Board, that the FY25 Budget and Addendum of supporting reports and schedules as represented in Exhibit A be approved, which includes the General Fund Operating Budget of \$228,002,576, the Internal Service Fund Budget for Capital Expenditures of \$4,347,997, and the Internal Service Fund Budget for Partial Self-Funded Insurance Expenditures of \$32,970,453.

**It is further resolved** that the items described in Schedules 1 and 2 of Exhibit A are authorized and approved; and that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to affect the contracts and agreements as listed in the aforementioned schedules.

**It is further resolved** that the legal level of budgetary control is at the fund level and that the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to take such action as reasonably necessary to adjust the revenue and expense budgets between accounts and categories or to increase the overall total revenue or total expenses when a new contract is entered into.

**It is further resolved** that based upon financial performance, the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to amend the budget to provide compensation adjustments during the year.

**It is further resolved** that based upon financial performance, the Chief Executive Officer (CEO) or the designee is hereby authorized and directed to amend the budget to include a contingency expense during the year for unbudgeted expenditures.

**Motion:** Made by Ms. Willis and seconded by Ms. Capel that the Action Agenda item is approved; and the motion passed unanimously.

### **July Financials**

Mr. Bovos reviewed the July financials, including cash reserves, the number of days of reserve, charity care program reimbursement and accounts receivables.

### **CEO Report**

- Legislative Update – Ms. Garnett mentioned there is a House of Human Services Committee hearing focused on IDD Services. She shared funding challenges include IDD and ECI services.
- Revenue/Expenditures – Ms. Garnett shared two revenue contracts recently finalized:
  - i. HHSC Local Intellectual and Developmental Disability Authority – not to exceed \$9,111,079.49 this funding that is used to provide services for those that are not in comprehensive programs and are in the waiting period. This includes respite and case management for families.

- Employee Engagement – Catherine Carlton shared “Back to School” outreach activities and photos submitted by staff. She and Aleed Rivera also discussed the upcoming Employee Luncheon to share appreciation to staff. Invites will be shared with the Board.

**Executive Session**

As authorized by Chapter 551 of the Texas Government Code, the Board of Trustees reserves the right to adjourn into Executive Session at any time during the course of this meeting to seek legal advice from its Attorney about any matters listed on the agenda.

**Adjourn**

Made by Mr. Griffin and seconded by Ms. Sims that the August 27, 2024, meeting is adjourned. The motion passed. Mr. Brown adjourned the meeting at 1:10 p.m.



**William Brown, Chair**



**Carey Cockerell, Secretary**



# Exhibit A

# Fiscal Year 2025 Budget

## Board Approved

August 27, 2024



**MHMR of Tarrant County  
Fiscal Year 2025 Budget**

**Table of Contents**

The following supporting schedules and reports comprise Exhibit A to the Board Resolution to adopt the Fiscal Year 2025 (FY25) Budget dated August 27, 2024.

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## *Our Mission*

*We Change Lives*





*Our Center Values:*

## **We CARE**

- We **Connect** People in Our Community.
- We Provide **Access** to Services.
- We Link People to **Resources**.
- We **Empower** People.

Our values are based on the following beliefs:

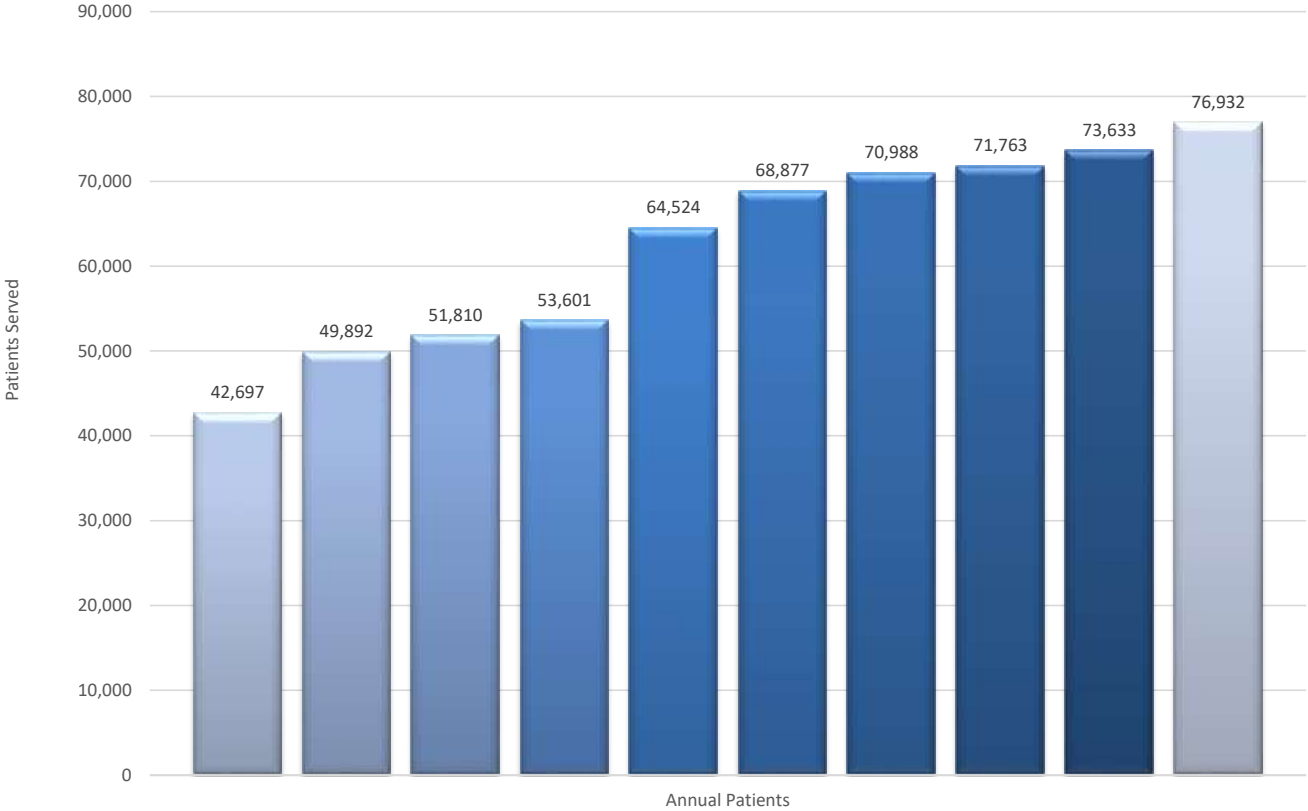
- **Respect** *for persons and families is demonstrated by providing the opportunity to have an active role in planning and evaluation of individualized services.*
- **Recovery** *as a lifelong process of better health and well-being.*
- **Success** *as positive outcomes for each person.*
- **Choice** *and participation of persons and their families in the planning process.*
- **Inclusion** *in the community through services that promote growth and independence.*
- **Safe, ethical and cost-effective services.**
- **Best Practices** *in current research in medical, psychosocial and organizational fields such as trauma-informed care.*
- **Collaboration** *with other organizations for better services and efficiencies.*

## General Fund FY2025 Budget

| Description                               | FY2024<br>Annualized<br>Actual* | FY2024<br>Current<br>Budget | FY2025<br>Budget      | FY2024<br>Annualized<br>Actual* vs<br>FY2025 Budget<br>Variance | FY2024<br>Budget vs<br>FY2025 Budget<br>Variance |
|---|---------------------------------|-----------------------------|-----------------------|---|--|
| Directed Payment Program                  | \$ 3,476,684                    | \$ 3,266,017                | \$ 3,303,435          | \$ (173,249)  | \$ 37,418  |
| Federal Revenue                           | \$ 74,299,506                   | \$ 78,765,713               | \$ 75,262,884         | \$ 963,378  | \$ (3,502,829)                                   |
| Local Revenue                             | \$ 44,247,352                   | \$ 42,092,052               | \$ 41,441,360         | \$ (2,805,992)  | \$ (650,692)                                     |
| Prior Year Funds                          | \$ (2,506)                      | \$ 138,767                  | \$ -                  | \$ 2,506  | \$ (138,767)                                     |
| State Revenue                             | \$ 70,208,895                   | \$ 71,003,283               | \$ 73,951,430         | \$ 3,742,535  | \$ 2,948,147                                     |
| <b>Grants and Other Revenue</b>           | <b>\$ 192,229,931</b>           | <b>\$ 195,265,832</b>       | <b>\$ 193,959,109</b> | <b>\$ 1,729,178</b>   | <b>\$ (1,306,723)</b>                            |
| Commercial Revenue                        | \$ 2,606,983                    | \$ 2,164,371                | \$ 2,566,278          | \$ (40,705)   | \$ 401,907                                       |
| Managed Medicaid Revenue                  | \$ 86,304                       | \$ 71,225                   | \$ 75,641             | \$ (10,663)   | \$ 4,416   |
| Managed Medicare Revenue                  | \$ 59,990                       | \$ 75,581                   | \$ 75,304             | \$ 15,314   | \$ (277)   |
| Medicaid Revenue                          | \$ 27,938,814                   | \$ 29,331,494               | \$ 28,888,888         | \$ 950,074  | \$ (442,606)                                     |
| Medicare Revenue                          | \$ 1,287,984                    | \$ 1,241,544                | \$ 1,372,259          | \$ 84,275   | \$ 130,715                                       |
| Self-Pay Revenue                          | \$ 1,050,182                    | \$ 990,382                  | \$ 1,065,097          | \$ 14,915   | \$ 74,715  |
| <b>Patient Financial Services Revenue</b> | <b>\$ 33,030,257</b>            | <b>\$ 33,874,597</b>        | <b>\$ 34,043,467</b>  | <b>\$ 1,013,210</b>   | <b>\$ 168,870</b>                                |
| <b>Total Revenue</b>                      | <b>\$ 225,260,188</b>           | <b>\$ 229,140,429</b>       | <b>\$ 228,002,576</b> | <b>\$ 2,742,388</b>   | <b>\$ (1,137,853)</b>                            |
| Benefits                                  | \$ 41,067,700                   | \$ 44,134,153               | \$ 49,461,691         | \$ 8,393,991  | \$ 5,327,538                                     |
| Building Rent/Purchase                    | \$ 3,514,068                    | \$ 3,391,949                | \$ 3,097,870          | \$ (416,198)  | \$ (294,079)                                     |
| Computer Expense                          | \$ 7,781,499                    | \$ 8,728,446                | \$ 9,807,079          | \$ 2,025,580  | \$ 1,078,633                                     |
| Debt Services                             | \$ -                            | \$ 225,000                  | \$ 225,000            | \$ 225,000  | \$ -   |
| Furniture & Equipment                     | \$ 341,217                      | \$ 447,330                  | \$ 373,042            | \$ 31,825   | \$ (74,288)                                      |
| Insurance Expense                         | \$ 991,561                      | \$ 1,024,981                | \$ 1,137,818          | \$ 146,257  | \$ 112,837                                       |
| Other Costs                               | \$ 4,986,758                    | \$ 6,653,802                | \$ 5,862,816          | \$ 876,058  | \$ (790,986)                                     |
| Overtime                                  | \$ 2,579,778                    | \$ 1,748,392                | \$ 1,675,071          | \$ (904,707)  | \$ (73,321)                                      |
| Patient Costs                             | \$ 6,893,076                    | \$ 8,346,923                | \$ 7,088,621          | \$ 195,545  | \$ (1,258,302)                                   |
| Professional Services                     | \$ 8,411,362                    | \$ 9,558,288                | \$ 9,267,700          | \$ 856,338  | \$ (290,588)                                     |
| Repair & Maintenance                      | \$ 1,955,937                    | \$ 1,727,505                | \$ 2,143,235          | \$ 187,298  | \$ 415,730                                       |
| Salaries                                  | \$ 115,391,824                  | \$ 120,571,145              | \$ 114,899,387        | \$ (492,437)  | \$ (5,671,758)                                   |
| Service Agencies                          | \$ 13,805,790                   | \$ 14,573,755               | \$ 14,699,286         | \$ 893,496  | \$ 125,531                                       |
| Staff & Board Training                    | \$ 1,240,100                    | \$ 1,666,898                | \$ 1,231,425          | \$ (8,675)  | \$ (435,473)                                     |
| Supplies                                  | \$ 614,178                      | \$ 805,934                  | \$ 1,212,088          | \$ 597,910  | \$ 406,154                                       |
| Temporary Help                            | \$ 1,359,321                    | \$ 1,523,089                | \$ 1,040,877          | \$ (318,444)  | \$ (482,212)                                     |
| Total Transfers                           | \$ (206,802)                    | \$ 779,551                  | \$ 308,152            | \$ 514,954  | \$ (471,399)                                     |
| Travel Expenses                           | \$ 1,849,512                    | \$ 1,895,890                | \$ 2,157,505          | \$ 307,993  | \$ 261,615                                       |
| Utilities                                 | \$ 2,339,056                    | \$ 2,144,479                | \$ 2,439,864          | \$ 100,808  | \$ 295,385                                       |
| Vehicle Expenses                          | \$ 388,972                      | \$ 321,808                  | \$ 709,049            | \$ 320,077  | \$ 387,241                                       |
| <b>General Fund Expense</b>               | <b>\$ 215,304,907</b>           | <b>\$ 230,269,318</b>       | <b>\$ 228,837,576</b> | <b>\$ 13,532,669</b>  | <b>\$ (1,431,742)</b>                            |
| Unallowed Expense                         | \$ (1,610,652)                  | \$ (1,128,889)              | \$ (835,000)          | \$ 775,652  | \$ 293,889                                       |
| <b>General Fund Unallowed Expense</b>     | <b>\$ (1,610,652)</b>           | <b>\$ (1,128,889)</b>       | <b>\$ (835,000)</b>   | <b>\$ 775,652</b>   | <b>\$ 293,889</b>                                |
| <b>Total Expense</b>                      | <b>\$ 213,694,255</b>           | <b>\$ 229,140,429</b>       | <b>\$ 228,002,576</b> | <b>\$ 14,308,321</b>  | <b>\$ (1,137,853)</b>                            |
| <b>Net Surplus / (Deficit)</b>            | <b>\$ 11,565,933</b>            | <b>\$ -</b>                 | <b>\$ -</b>           | <b>\$ (11,565,933)</b>  | <b>\$ -</b>                                      |

\*Annualized totals are estimates based upon YTD Actuals which are not adjusted for one-time revenue or one-time expense.

# Ten-Year Patient Service History

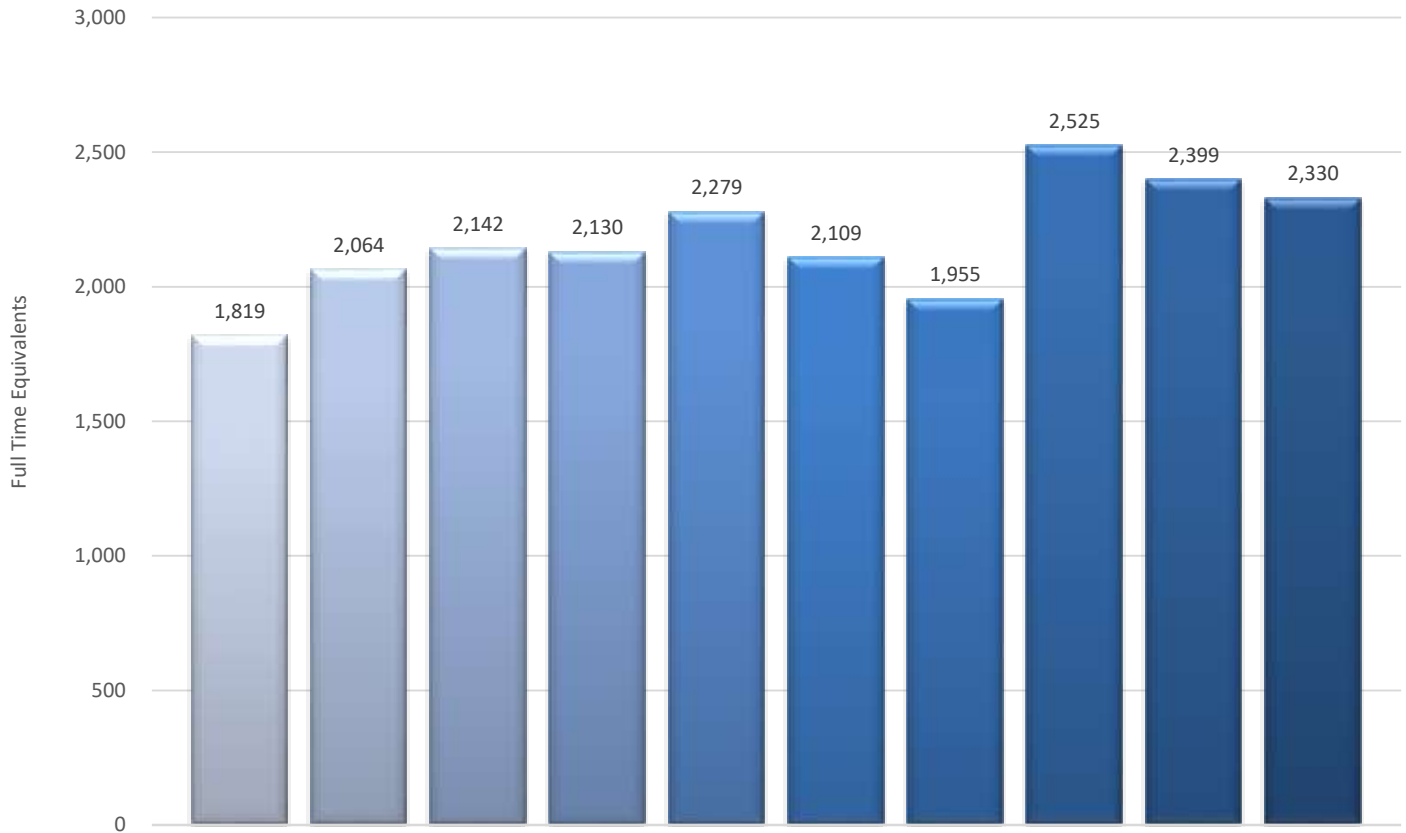


|                    | FY15   | FY16   | FY17   | FY18   | FY19*  | FY20   | FY21   | FY22   | FY23   | FY24** |
|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Annual Patients    | 42,697 | 49,892 | 51,810 | 53,601 | 64,524 | 68,877 | 70,988 | 71,763 | 73,633 | 76,932 |
| Increase(Decrease) | 5,774  | 7,195  | 1,918  | 1,791  | 10,923 | 4,353  | 2,111  | 775    | 1,870  | 3,299  |
| Increase(Decrease) | 16%    | 17%    | 4%     | 3%     | 20%    | 7%     | 3%     | 1%     | 3%     | 4%     |

\* myAvatar implementation

\*\*Estimate based on FYTD July 2024 data.

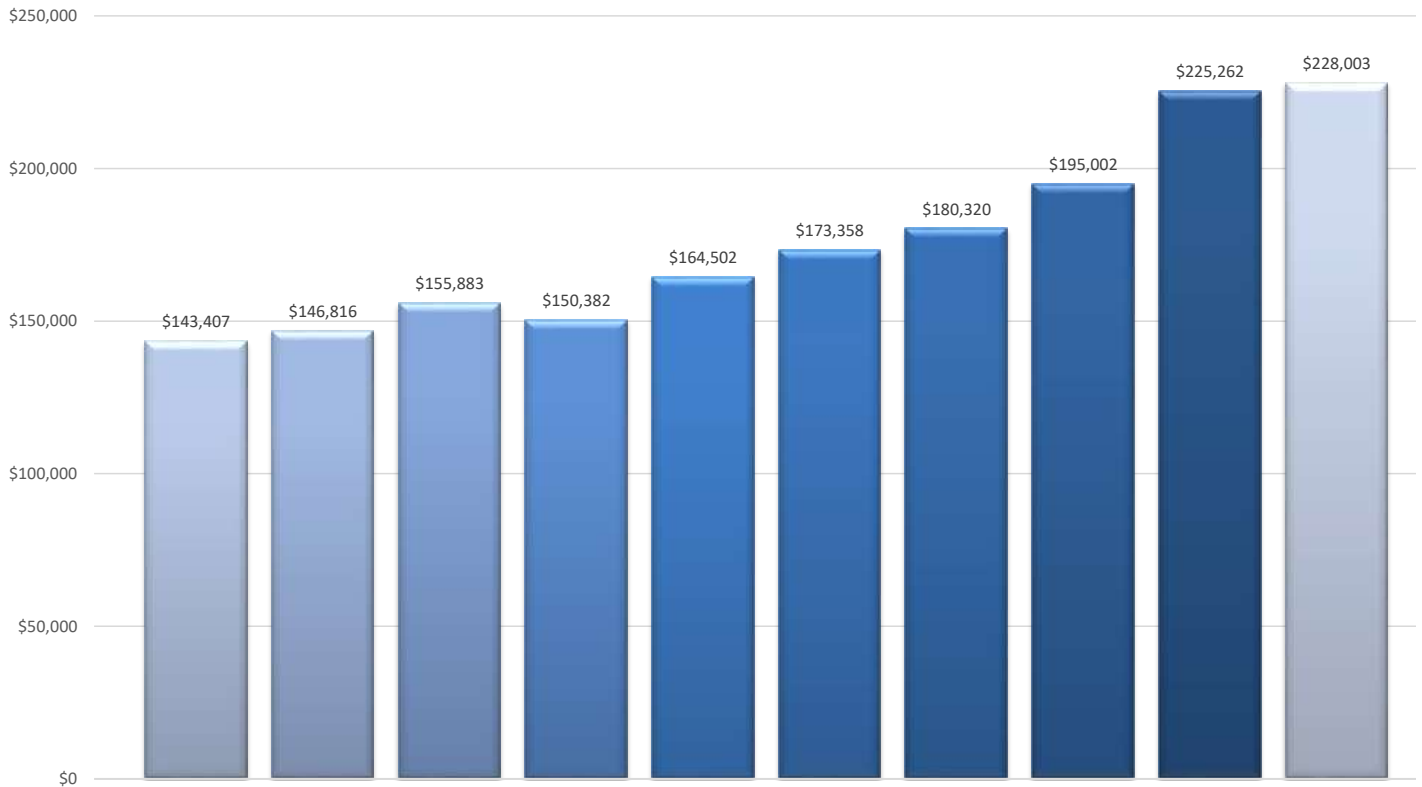
## Ten-Year Full-Time Employee Equivalent



|                    | Actual |       |       |       |       |       |       |       | Budgeted |       |
|--------------------|--------|-------|-------|-------|-------|-------|-------|-------|----------|-------|
|                    | FY16   | FY17  | FY18  | FY19  | FY20  | FY21  | FY22  | FY23  | FY24 *   | FY25  |
| Employees          | 1,819  | 2,064 | 2,142 | 2,130 | 2,279 | 2,109 | 1,955 | 2,525 | 2,399    | 2,330 |
| Increase(Decrease) | (257)  | 245   | 78    | (12)  | 149   | (169) | (155) | 571   | (126)    | (69)  |
| Increase(Decrease) | -12%   | 13%   | 4%    | -1%   | 7%    | -7%   | -7%   | 29%   | -5%      | -3%   |

\*Based on headcount through July 2024

## Ten-Year Revenue (\$000s)

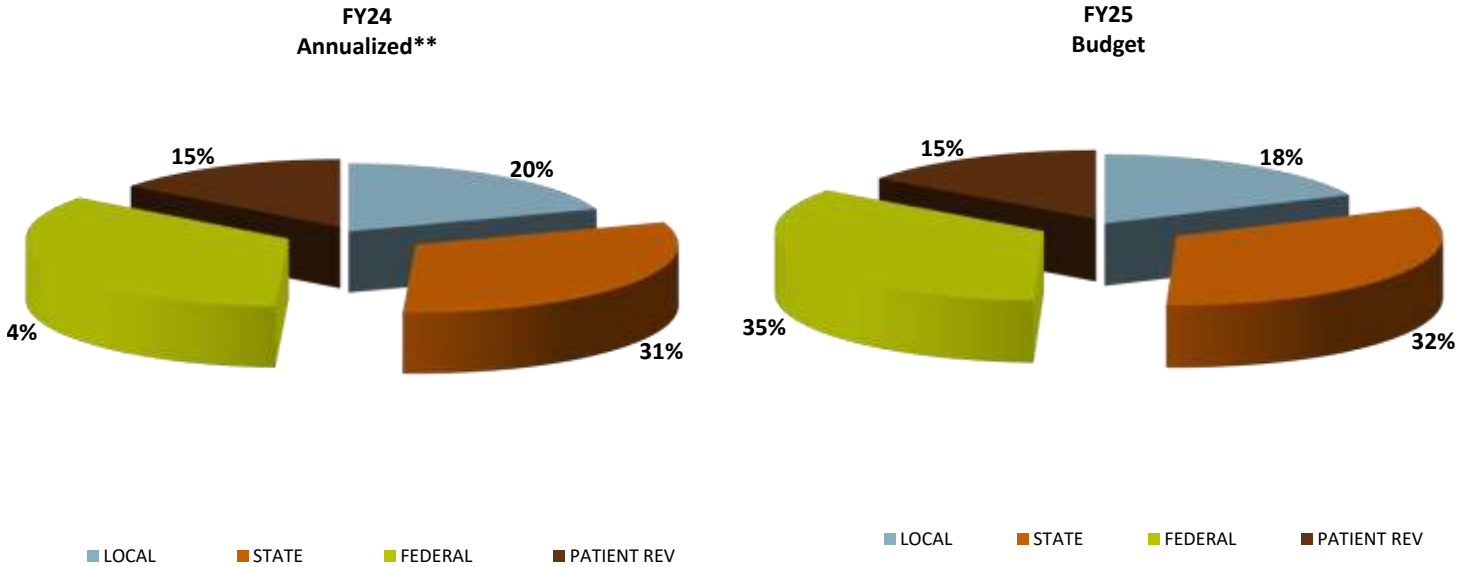


|                    | FY16      | FY17      | FY18      | FY19      | FY20      | FY21      | FY22      | FY23      | FY24**<br>Annualized | FY25<br>Budget |
|--------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------------------|----------------|
| *Annual Revenue    | \$143,407 | \$146,816 | \$155,883 | \$150,382 | \$164,502 | \$173,358 | \$180,320 | \$195,002 | \$225,262            | \$228,003      |
| Increase(Decrease) | \$6,175   | \$3,409   | \$9,067   | (\$5,501) | \$14,120  | \$8,856   | \$6,962   | \$14,682  | \$30,260             | \$2,741        |
| Increase(Decrease) | 4%        | 2%        | 6%        | -4%       | 9%        | 5%        | 4%        | 8%        | 16%                  | 1%             |

\*Per Annual Comprehensive Financial Report

\*\*Annualized totals are estimates based upon YTD Actuals which are not adjusted for one-time revenue or one-time expense.

## Operating Revenue Comparison (\$000s)

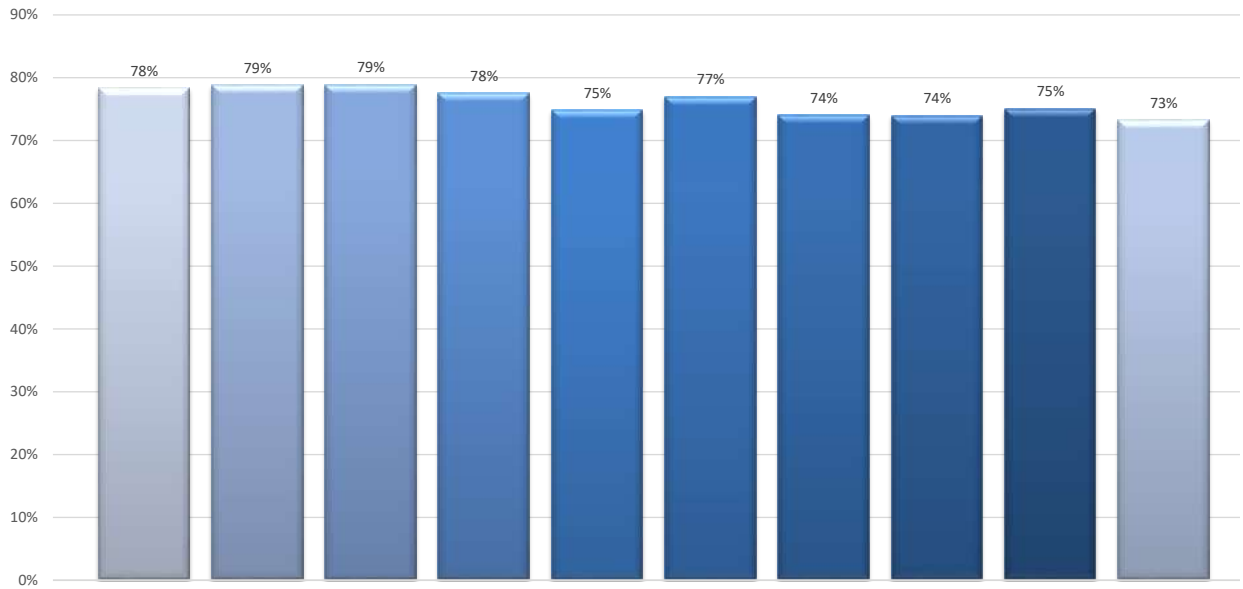


|                | FY24 Annualized** |                | FY25 Budget |           | Variance       |             |           |              |           |
|----------------|-------------------|----------------|-------------|-----------|----------------|-------------|-----------|--------------|-----------|
| LOCAL          | \$                | 44,247         | 20%         | \$        | 41,441         | 18%         | \$        | (2,806)      | -6%       |
| STATE          |                   | 70,209         | 31%         |           | 73,952         | 32%         |           | 3,743        | 5%        |
| FEDERAL        |                   | 77,776         | 35%         |           | 78,566         | 34%         |           | 790          | 1%        |
| PATIENT REV    |                   | 33,030         | 15%         |           | 34,044         | 15%         |           | 1,014        | 3%        |
| <b>TOTAL *</b> | <b>\$</b>         | <b>225,262</b> | <b>100%</b> | <b>\$</b> | <b>228,003</b> | <b>100%</b> | <b>\$</b> | <b>2,741</b> | <b>1%</b> |

\*Revenue is net of Prior Year Funds

\*\*Annualized totals are estimates based upon YTD Actuals which are not adjusted for one-time revenue or one-time expense.

## Ten-Year Compensation (\$000s)



|                  | FY16      | FY17      | FY18      | FY19      | FY20      | FY21      | FY22      | FY23      | FY24 **   | FY25***<br>Budget |
|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------------|
| Total            | \$104,186 | \$112,521 | \$117,352 | \$121,986 | \$117,102 | \$121,401 | \$131,550 | \$157,822 | \$160,399 | \$167,077         |
| *Total Expense   | \$133,049 | \$142,813 | \$148,787 | \$157,322 | \$156,502 | \$157,706 | \$177,626 | \$213,425 | \$213,694 | \$228,003         |
| Total vs Expense | 78%       | 79%       | 79%       | 78%       | 75%       | 77%       | 74%       | 74%       | 75%       | 73%               |

\* Per Annual Comprehensive Financial Report

\*\* Annualized Actual for Current Fiscal Year

\*\*\* Includes Salaries, Overtime, Temporary Help, Benefits, plus Salary/Benefit Lapse

# Budget Assumptions

## Fiscal Year 2025

Assumptions made while preparing the FY25 budget include:

### Revenue

1. **Billing and Patient Benefits:** Enhancements to Patient Financial Services (PFS) are expected to drive an increase in revenue, while also expanding benefits for patients and promoting improvements in their overall health. Improvements include maximizing eligible services and associated revenue sources, completing appeals for denied claims, and enhancing functionality of current technology.
2. **Presumptive Eligibility:** The implementation of a presumptive eligibility process is being assumed to estimate an increase in revenue associated with the Charity Care Pool (CCP) program. Presumptive eligibility uses a third-party entity to evaluate our patients' financial health, allowing us to maximize our CCP reimbursement.
3. **Sale of Property:** There is a plan to sell the residential facility on Cibolo Street. The revenue from this sale is not included in the budget.
4. **New Grants:** The budget does not include new grants expected to be awarded in FY25.

### Expense

1. **Health Insurance:** Due to a 21% increase in health insurance claims, an increase of \$10 million in health insurance funding has been factored into the budget.
2. **Property Management Costs:** Inflation has driven the cost of supplies, goods, and services, causing projects intended to maintain our facilities and buildings to increase. Therefore, the cost estimates included in the FY25 budget are not final. In addition, a contingency to fund emergency projects or cost overruns has been included.
3. **Vehicle Leasing:** The budget includes leasing 46 vehicles. Beginning in FY25 vehicles will be leased instead of purchased as vehicles retire and as allowable by funding source(s).
4. **Internal Service Fund (ISF):** In previous years, IT and facility projects were funded by both the General Fund and ISF; FY25 projects will be funded by ISF.

**Program  
FY2025 Budget**

| Description                               | FY2024                 |                        | FY2024                 |   | FY2024   |  |
|---|------------------------|------------------------|------------------------|---|--|--|
|   | Annualized<br>Actual*  | Current<br>Budget      | FY2025<br>Budget       | Annualized<br>Actual* vs<br>FY2025 Budget<br>Variance | FY2024<br>Budget vs<br>FY2025 Budget<br>Variance |  |
| Federal Revenue                           | \$ 74,213,301          | \$ 78,661,989          | \$ 75,174,526          | \$ 961,225  | \$ (3,487,463)                                   |  |
| Local Revenue                             | \$ 20,103,733          | \$ 22,236,786          | \$ 20,513,271          | \$ 409,538  | \$ (1,723,515)                                   |  |
| Prior Year Funds                          | \$ (5,249)             | \$ -                   | \$ -                   | \$ 5,249  | \$ -   |  |
| State Revenue                             | \$ 70,208,895          | \$ 71,003,283          | \$ 73,951,430          | \$ 3,742,535  | \$ 2,948,147                                     |  |
| <b>Grants and Other Revenue</b>           | <b>\$ 164,520,680</b>  | <b>\$ 171,902,058</b>  | <b>\$ 169,639,227</b>  | <b>\$ 5,118,547</b>                                   | <b>\$ (2,262,831)</b>                            |  |
| Commercial Revenue                        | \$ 2,606,983           | \$ 2,164,371           | \$ 2,566,278           | \$ (40,705)   | \$ 401,907                                       |  |
| Managed Medicaid Revenue                  | \$ 86,304              | \$ 71,225              | \$ 75,641              | \$ (10,663)   | \$ 4,416   |  |
| Managed Medicare Revenue                  | \$ 59,990              | \$ 75,581              | \$ 75,304              | \$ 15,314   | \$ (277)   |  |
| Medicaid Revenue                          | \$ 27,938,814          | \$ 29,331,494          | \$ 28,888,888          | \$ 950,074  | \$ (442,606)                                     |  |
| Medicare Revenue                          | \$ 1,287,984           | \$ 1,241,544           | \$ 1,372,259           | \$ 84,275   | \$ 130,715                                       |  |
| Self-Pay Revenue                          | \$ 1,050,182           | \$ 990,382             | \$ 1,065,097           | \$ 14,915   | \$ 74,715  |  |
| <b>Patient Financial Services Revenue</b> | <b>\$ 33,030,257</b>   | <b>\$ 33,874,597</b>   | <b>\$ 34,043,467</b>   | <b>\$ 1,013,210</b>                                   | <b>\$ 168,870</b>                                |  |
| <b>Total Revenue</b>                      | <b>\$ 197,550,937</b>  | <b>\$ 205,776,655</b>  | <b>\$ 203,682,694</b>  | <b>\$ 6,131,757</b>                                   | <b>\$ (2,093,961)</b>                            |  |
| Benefits                                  | \$ 36,456,182          | \$ 39,387,225          | \$ 43,692,297          | \$ 7,236,115  | \$ 4,305,072                                     |  |
| Building Rent/Purchase                    | \$ 59,595              | \$ 48,314              | \$ 50,400              | \$ (9,195)  | \$ 2,086   |  |
| Computer Expense                          | \$ 14,133,614          | \$ 15,595,069          | \$ 7,642,181           | \$ (6,491,433)  | \$ (7,952,888)                                   |  |
| Furniture & Equipment                     | \$ 158,917             | \$ 239,423             | \$ 192,900             | \$ 33,983   | \$ (46,523)                                      |  |
| Insurance Expense                         | \$ 429,152             | \$ 378,429             | \$ 382,778             | \$ (46,374)   | \$ 4,349   |  |
| Other Costs                               | \$ 4,381,964           | \$ 4,968,088           | \$ 14,309,176          | \$ 9,927,212  | \$ 9,341,088                                     |  |
| Overtime                                  | \$ 2,511,633           | \$ 1,682,376           | \$ 1,600,999           | \$ (910,634)  | \$ (81,377)                                      |  |
| Patient Costs                             | \$ 6,823,300           | \$ 8,292,757           | \$ 7,024,704           | \$ 201,404  | \$ (1,268,053)                                   |  |
| Professional Services                     | \$ 7,167,548           | \$ 8,010,206           | \$ 8,077,088           | \$ 909,540  | \$ 66,882  |  |
| Repair & Maintenance                      | \$ 190,670             | \$ 137,011             | \$ 132,038             | \$ (58,632)   | \$ (4,973)                                       |  |
| Salaries                                  | \$ 101,110,412         | \$ 105,935,871         | \$ 99,814,800          | \$ (1,295,612)  | \$ (6,121,071)                                   |  |
| Service Agencies                          | \$ 13,805,790          | \$ 14,573,755          | \$ 14,699,286          | \$ 893,496  | \$ 125,531                                       |  |
| Staff & Board Training                    | \$ 1,100,270           | \$ 1,489,383           | \$ 988,075             | \$ (112,195)  | \$ (501,308)                                     |  |
| Supplies                                  | \$ 379,436             | \$ 534,876             | \$ 990,046             | \$ 610,610  | \$ 455,170                                       |  |
| Temporary Help                            | \$ 1,275,373           | \$ 1,388,833           | \$ 828,314             | \$ (447,059)  | \$ (560,519)                                     |  |
| Total Transfers                           | \$ 26,304,288          | \$ 27,750,032          | \$ 28,053,504          | \$ 1,749,216  | \$ 303,472                                       |  |
| Travel Expenses                           | \$ 1,836,098           | \$ 1,877,090           | \$ 2,137,516           | \$ 301,418  | \$ 260,426                                       |  |
| Utilities                                 | \$ 1,415,250           | \$ 1,202,739           | \$ 1,278,713           | \$ (136,537)  | \$ 75,974  |  |
| Vehicle Expenses                          | \$ 476,926             | \$ 420,682             | \$ 699,605             | \$ 222,679  | \$ 278,923                                       |  |
| <b>General Fund Expense</b>               | <b>\$ 220,016,418</b>  | <b>\$ 233,912,159</b>  | <b>\$ 232,594,420</b>  | <b>\$ 12,578,002</b>                                  | <b>\$ (1,317,739)</b>                            |  |
| Unallowed Expense                         | \$ (446,725)           | \$ (476,931)           | \$ (835,000)           | \$ (388,275)  | \$ (358,069)                                     |  |
| <b>General Fund Unallowed Expense</b>     | <b>\$ (446,725)</b>    | <b>\$ (476,931)</b>    | <b>\$ (835,000)</b>    | <b>\$ (388,275)</b>                                   | <b>\$ (358,069)</b>                              |  |
| <b>Total Expense</b>                      | <b>\$ 219,569,693</b>  | <b>\$ 233,435,228</b>  | <b>\$ 231,759,420</b>  | <b>\$ 12,189,727</b>                                  | <b>\$ (1,675,808)</b>                            |  |
| <b>Net Surplus / (Deficit)</b>            | <b>\$ (22,018,756)</b> | <b>\$ (27,658,573)</b> | <b>\$ (28,076,726)</b> | <b>\$ (6,057,970)</b>                                 | <b>\$ (418,153)</b>                              |  |

\*Annualized totals are estimates based upon YTD Actuals which are not adjusted for one-time revenue or one-time expense.

# MHMR of Tarrant County

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#### **Program Services**

MHMR programs provide person-centered, quality services to patients prenatal through lifespan, including Early Childhood Intervention, Local Mental Health Authority, Local Intellectual Developmental Disability Authority, Substance Use Disorder Services and grants, which are organized into the networks outlined below:

- Program Network
  - Adult and Young Adult Network
  - Child and Family Network
  - Supported Living Network
  - Specialized Support Network
  
- Program Operations
  - Patient Benefit Support
  - Business Operations
  
- Program Systems
  - Community System of Care Network
  - Healthcare System of Care Network

#### **Program Network: Adult and Young Adult Network**

The Adult and Young Adult Network includes Mental Health, Substance Use Disorder (SUD) and Intellectual and Developmental Disability (IDD) Services for ages 18 and older.

The Local Mental Health Authority contract with the Texas Health and Human Services (HHS) provides mental health services in Tarrant County.

The Local Intellectual and Developmental Disability Authority contract with HHS provides IDD services in Tarrant County.

The Texas HHS contract requires SUD Services for people in Tarrant County and the following 17 surrounding counties: Cooke, Dallas, Denton, Ellis, Erath, Fannin, Grayson, Hood, Hunt, Johnson, Kaufman, Navarro, Palo Pinto, Parker, Rockwall, Somervell and Wise.

**Adult and Young Adult Outpatient Centers** provide services to people diagnosed with mental health conditions under Texas Resiliency and Recovery (TRR) model. The centers offer coordinated care focused on improving screening and providing continuous treatment for individuals with co-occurring substance use disorders, intellectual disabilities, and developmental disabilities. This model aims to enhance access to ongoing treatment that addresses the diverse needs of people served.

The Adult Outpatient Centers are:

1. South (Circle Drive)
  - 1300 Circle provides psychiatry for people with intellectual and developmental disabilities and assistance transiting patients to Adult and Child and Family Centers
2. North (Mid-Cities)

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3. Northwest (Northwest)
4. Central (Penn Square)
5. East (Arlington)
6. West (Western Hills)

These Centers provide services for Level of Care 1-3 in accordance with TRR. The centers conduct intake assessments to determine eligibility based on specific diagnostic criteria, pharmacological management, nursing services, case coordination, psychosocial rehabilitation, patient and family education, psychotherapy, supported employment, housing services and nicotine recovery. The centers also have implemented Care Coordination Teams to advocate, facilitate and improve patient outcomes to maintain Certified Community Behavioral Health Clinic (CCBHC) certification. This team includes peer support staff who provide resources and lived experience to help conquer barriers that may affect recovery.

**Early Onset Psychosis (EOP)** staff maintain small caseloads consisting of 20-30 people, ages 15-30 years old, who have been diagnosed within the past two years. EOP is accessible 24/7/365 using a team-based approach that provides early intervention using evidence-based practices with the goal of improving clinical and functional outcomes.

**Strengthening Youth Through Empowerment (SYTE):** The Substance Abuse and Mental Health Services Administration (SAMHSA) Youth and Family TREE Program seeks to bridge the gap for older youth who are nearing the age in which they will transition from youth services to the adult service system. Utilizing evidence-based practices, youth with co-occurring behavioral health (substance use and psychiatric) disorders receive comprehensive services through a multisystem, family-centered approach designed to address therapeutic and recovery needs, while also preparing the youth with life skills that will lead to successful entry into adulthood.

**Transforming Lives Collaborative (TLC)** provides youth and young adults with Serious Mental Illness (SMI), Co-Occurring Disorders (COD), and IDD, ages 16-25, the support needed to successfully navigate early adulthood, while simultaneously providing one-on-one evidence-based practice/s through skills sessions in the community. Depending on the level of care and unique needs/wants, staff work in collaboration with TLC patients to ensure the resources, services and skills provided make each of our patients' goals surrounding independent living and early adulthood, more attainable. Within 6-8 months, TLC aims to bridge the gap of system and service navigation for this population with the goal of ensuring clients feel prepared and confident to live independently within their unique set of circumstances.

**Transition-Age Youth (TAY):** provides resources and strategies to help youth (age 16-20) transition from school and support services into the adult world. Help is offered to youth and caregivers to engage in conversation about the needs and decision-making challenges they will face as an adult. The National Wrap Around Service model is utilized to provide a strengths-based, needs-driven approach to achieve positive goals and improve well-being.

**Program Network: Child and Family Network**

Child and Family Network supports families with children from prenatal up to 18 years of age; some programs cover a 12-county region. Tarrant County services paid for by Texas Health and

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Human Services (HHS) include those outlined in the Local Mental Health Authority contract for mental health services and the Local Intellectual and Developmental Disability Authority contract for IDD services.

**Early Childhood Intervention (ECI)** provides in-home or group services from the following array of services:

- Audiology and Vision
- Assistive Technology
- Behavioral Intervention
- Case Management
- Counseling
- Family Education
- Infant Massage
- Nursing
- Nutrition and Feeding
- Occupational Therapy
- Physical Therapy
- Social Work
- Specialized Skills Training
- Speech and Language Therapy
- Transition to services beyond ECI, and
- Translation / Interpretation

ECI is focused on increasing the parents' and/or caregivers' capacity to enhance their child's learning and development, utilizing a Primary Service Provider approach to teaming.

ECI serves children (birth up to age 3) who have a developmental delay or disability, or who are at risk for delay due to a medical condition, and live in Tarrant, Cooke, Denton, Ellis, Erath, Hood, Johnson, Navarro, Palo Pinto, Parker, Somervell, or Wise Counties.

ECI is funded through a contract with HHS, as well as state and local funds received from Medicaid, private insurance, and family cost share (sliding scale) collections.

For FY25, ECI is funded to serve a monthly enrollment of 4,955 children. The ECI highest monthly count in FY24 was in June 2024 at 4,929. Total FY25 ECI funding is facing an increase of \$459,573 (2.5%); child enrollment has been increased by 114 children.

ECI program continues to receive additional focused funding for the following activities:

| <b>Funds</b>   | <b>Activity</b>  |
|--|--|
| Texas Workforce Commission Preschool Development Grant Birth Through 5 (PDG B-5) | To provide training, navigation, and support to childcare centers  |
| HHS Respite  | To reimburse parents/guardians for in-home respite care for their child enrolled in ECI                                  |
| Supplemental Nutrition Assistance Program Education (SNAP-Ed)                    | To provide healthy eating/living groups, events, and strategies that promotes healthy food choices and physical activity |

**Healthy Outcomes Through Prevention & Early Supports (HOPES)** serves children (prenatal up to age 6) who live in Tarrant, Cooke, Denton, Ellis, Erath, Hood, Johnson, Palo Pinto, Parker, Somervell, and Wise Counties. HOPES is funded by the Texas Department of Family and Protective Services' (DFPS) Prevention and Early Intervention (PEI) grant that is in its third year of a renewed 5-year grant, along with local, state, and donor contributions through MHMR

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Foundation, local, state, and national foundations.

HOPES contract funding and child count captures an expansive look at people served through reporting of impact, engaged, and enrolled numbers. Many programs under HOPES, such as HealthySteps, Help Me Grow North Texas, and Family Connects focus on universal touchpoints.

Under the Child and Family Network, Family Support Coaches, Nurses, and Mental Health Consultants, provide in-home support/education, groups, counseling, workforce development, basic needs support, housing and translation / interpretation services for children and their families utilizing intensive evidence-based practices, such as:

- Trust-Based Relational Intervention (TBRI®)
- Child Parent Psychotherapy
- Infant and Early Childhood Mental Health Consultation (IECMHC)
- Primary Approach to Teaming
  - Teaming ensures patients/families have access to multidisciplinary providers.
- Coaching in natural routines

HOPES is intended to address child abuse and neglect prevention by focusing on community collaboration in high-risk counties and by increasing protective factors of families served, thereby reducing the likelihood of a child suffering from abuse or neglect. Research has shown that strengthening five protective factors are linked to a reduction of child abuse and neglect:

1. Family functioning/resiliency,
2. Social support,
3. Knowledge of parenting/child development,
4. Concrete support, and
5. Nurturing and attachment.

HOPES activities are designed to increase these protective factors, resulting in stronger families and communities, and ultimately prevent child abuse and/or neglect.

- **Family Connects North Texas** is a collaboration with Texas Health Resources (THR) Arlington Memorial, THR Harris in Fort Worth; THR Cleburne, Wise Health System in Decatur, Lake Granbury Medical Center, and Medical City Arlington, families giving birth at these hospitals receive 1 to 3 home visits by Registered Nurses who screen the mom and baby and connect them to any appropriate community resources.
- **Help Me Grow Perinatal Connections** is a perinatal integrated home-visiting program that combines programs and services, such as Mothers and Babies, Mental Health Consultation, nurse education, and Family Connects for a full continuum of services.

**Local Mental Health Authority Youth Services** provides mental health and substance use disorder services to children and adolescents (age 3 to 17) and their families in the North, Central, East and West Centers, as well as in the home, school, or other community settings. The intensity, duration and type of services provided are matched to the needs of the family as identified on the state's Child and Adolescent Texas Resiliency and Recovery (CEA-TRR).

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Services include routine and intensive case management, cognitive behavior therapy, trauma-focused cognitive behavior therapy, in-home skills training for the youth and family, youth intensive services, patient and family education, family partner and support groups and medication management. All services are guided by evidence-based protocols, wraparound approach, and a strength-based paradigm of service delivery.

- **Access to Care:** Caregivers/families in need of services for their child can speak with a Help Me Thrive Navigator, who provides an initial screening. If there is an appropriate MHMR referral, the Navigator schedules the family for an initial intake visit. Access to Care provides a diagnostic evaluation and development of a wellness plan to allow initiation of services.

#### **Program Network: Supported Living Network**

The Local Intellectual Developmental Disability Authority (LIDDA) provides information, eligibility determination, supports and referral services to people with intellectual and developmental disabilities (IDD) and/or autism spectrum disorder (ASD) or related conditions living in Tarrant County. Additionally, the LIDDA aids in accessing internal and external services, as well as Medicaid Waiver Programs. The LIDDA also has grant funding for mental health services for people with IDD.

Service coordination is provided to multiple populations within the LIDDA and plays an integral role in service planning, linking people to community services and supports, and service monitoring. Service coordinators apply a person-centered approach to service planning designed to ensure that people (and their families) understand options and determine personal goals. Service coordination is provided to people in state programs: Home and Community-based Services (HCS), Texas Home Living (TxHmL), General Revenue (GR) Non-Medicaid, Medicaid Community First Choice (CFC) and Pre-Admission Screening and Resident Review (PASRR) programs.

- HCS and TxHmL service coordination is provided to people served by Health and Human Services (HHS) designated community providers.
- Medicaid, Non-Medicaid, and CFC Service Coordination is provided to people who live in their own homes or their family's home through a network of community contractors and MHMR staff. Services are intended to assist people to live as independently as possible. Safety net services, including respite, are provided to people who are experiencing crisis situations.
- PASRR Habilitation Coordination is specific service coordination (referred to as habilitation coordination) provided to people living in nursing facilities.

IDD Provider expands opportunities to participate actively in the community by providing an array of direct services to people with IDD, including Intermediate Care Facility-IDD (ICF) residential services, supported employment and day habilitation (day programming). Services and supports are provided to people in MHMR-operated ICF group homes as well as people living in their own homes, family homes, foster homes and in a variety of residential settings. Services are designed to assist people to live as independently as possible.

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**Management and Support** is the administration unit that directs and supports IDD Services. This unit consist of general administration and business office functions.

#### **Local Intellectual Developmental Disability Authority (LIDDA) Services**

**Intake, Access and Enrollments** is the access point for information and services for people with IDD. Staff conduct screening, intake assessment, program enrollment and determine the need for safety net services. The unit provides benefits assistance to apply for federal/ state/local benefit programs. Once eligibility is established, the unit conducts enrollment activities for IDD services. This unit also enrolls people into the state HCS program when slots are released. Staff within the Interest List Department contact each person on the HCS and TxHmL Medicaid waiver interest list biennially to update and maintain relevant history and contact information.

**Eligibility Determination** staff conducts HHS-mandated assessments to determine eligibility for multiple programs, including HCS, TxHmL, ICF-IDD, CFC, Medicaid, GR, PASRR and performs testing for those going through the guardianship process.

#### **Service Coordination**

- **LIDDA Service Coordination** is provided to people who request service coordination services only or for people receiving services funded through state GR. Service coordinators are responsible for planning activities, providing linking and referral activities, authorizing GR-funded services, monitoring progress and appropriateness of services and completing discharge activities. Service coordinators facilitate the choice process of Network Providers and provide service coordination to people enrolled in the Non-Waiver Community First Choice.
  - Service Coordinators will work out of the Adult and Child and Family Centers.
- **Community First Choice (CFC)** is for persons referred to the LIDDA for assessments of eligibility for services based on an intellectual disability (ID), the LIDDA must complete all assessment activities required by HHSC to determine whether the persons meet an ICF/IID level-of-care (LOC).
- **Texas Home Living Service Coordination (TxHmL)** is for people enrolled in the state's Texas Home Living Medicaid Waiver. Service coordinators are responsible for service planning, assessing needs, crisis prevention and management, discharge planning and monitoring for those enrolled in private provider programs.
- **HCS Service Coordination** is for people who are enrolled in the state's HCS Medicaid Waiver. Service coordinators are responsible for service planning, monitoring, assessment of needs and crisis prevention and management for those enrolled in private provider programs. Permanency Planning is also conducted with people under

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the age of 22 living outside a family setting to ensure a permanent living arrangement is being planned.

- **Enhanced Community Coordination (ECC)** provides enhanced service coordination to ensure that people transitioning or reverting from SSLCs or nursing facilities are provided intensive and flexible support to achieve success in a community setting. The ECC team receives additional funding to ensure caseloads are appropriate to allow for pre- and post-monitoring activities. Monitoring continues for at least one year after community placement.

**Pre-Admission Screening and Resident Review (PASRR)** is responsible for responding to requests from HHS to perform evaluations for nursing facility (NF) residents suspected of having an intellectual disability, related condition or developmental delay. Eligible people are then presented with service options and assigned a habilitation coordinator through PASRR. The habilitation coordinator must ensure the resident is living in the NF by choice and have access to participate in community activities or services. The habilitation coordinator is responsible for monitoring the NF Specialized Services and NF Care Plans. In addition, the habilitation coordinator conducts quarterly team meetings and offers community living options every six months. They also work with the person to choose a program that would support them in the community when there is a desire to leave the NF. The habilitation coordinator works in cooperation with an Enhanced Community Coordinator (ECC) during the transition to the community.

**Home Community Based Services-Adult Mental Health (HCBS)** is the Medicaid home and community-based program in Texas for adults with mental health needs. The program provides services to adults with a primary diagnosis of a serious mental illness, receive or eligible to receive Medicaid, have income of less than 150% federal poverty level, and are capable of living in the community.

HCBS targets three service populations: long-term psychiatric hospitalization, jail diversion and emergency department diversion. Acting as the local mental health authority, pre-engagement services are conducted for initial eligibility screening assessment. Recovery manager services provided intensive Case Management to eligible patients and assist with the planning, coordination, monitoring and advocacy of services from Provider agencies including housing, psychosocial rehabilitation, employment assistance, medication management, nursing, minor home modifications, home delivered meals, transition assistance, adaptive aids, transportation services, peer support, short-term respite care, SUD, flexible funds and community psychiatric support and treatment.

**Advocacy and Support Services** works directly with people receiving services, family members, community partners, the public and service providers. Advocates facilitate several support groups and link people to additional community groups. Advocates facilitate discussions with people residing in nursing facilities to equip them with tools to advocate for their desired quality of life. The unit includes a family representative whose responsibilities include assessing the self-advocacy needs of people receiving services and a peer advocate who assists in helping with self-advocacy. The peer advocate also runs a monthly educational and community activities friendship group.

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**Community Living Options Information Process (CLOIP)** is a contracted service to provide community living options information, education, and annual site visits to people over age 22 who reside at Denton State Supported Living Center.

#### **Behavioral Health Supports for People with IDD**

- **Crisis Respite** provides support to people in crisis or at risk of crisis and assists in accessing appropriate services. Staff provide crisis prevention and intervention services designed to meet the needs of people with IDD. Strategies include respite at contracted facilities and in home supports.
- **In-Home Crisis Respite** is therapeutic support provided to a person, who is demonstrating a crisis, in the person's home when it is deemed clinically appropriate for the person to remain in his/her natural environment, and it is anticipated the crisis can be stabilized within a continuous 72-hour period.
- **Out-of-Home Crisis Respite** is therapeutic support provided in a safe environment with staff on-site providing 24-hour supervision to a person who is demonstrating a crisis that cannot be stabilized in a less intensive setting. Out-of-home respite is provided in a setting for which the state provides oversight (for example, an ICF/IID group home, a HCS group home, an HHSC authorized crisis respite facility or crisis residential facility).
- **Meaders** is a 4-bed crisis therapeutic respite/resource center for people needing a crisis respite option. The center can be used for planned or emergency stays for days or overnights.
- **Crisis Intervention Services** include a Lead Crisis Intervention Specialist (CIS) and addition support CIS who provides information about IDD programs and services; collaborates with LIDDA staff and Transition Support Team members to identify people with IDD in the LIDDA's local service area who are at risk of requiring crisis services.
- **Crisis Prevention Coordinators** develop Cross-System Crisis Plans for people with IDD who have a history of crises. This plan is provided to everyone supporting the person and is a tool to help prevent and minimize risk of the person going into crisis; it also serves as a safety plan to guide the support system on how to respond if crisis arises. They also provide training and education to other entities in the community to increase knowledge, awareness, and acceptance of individuals in the target population.
- **Outpatient BioPsychoSocial Approach for IDD Services (OBI)** is a state-funded grant program that provides a whole person perspective and deters clinicians from being naturally focused on the person's illness. OBI provides assessments, recovery planning, skills training, appropriate referrals for services, and community education efforts with the overall goal of increasing physical and mental health to reduce the likelihood of people with IDD having unnecessary involvement with Emergency Services (both medical and law-enforcement).

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- **Community Mental Health Grant House Bill 13 (HB13)** is a grant focused on serving people with IDD and a mental health diagnosis. It provides mental health treatment, prevention, early intervention, and/or recovery services through a variety of services including in-home supports, case management, and therapeutic coaching. FY25 will include a Law Liaison staff dedicated to support the goals of the program. HB13 aims to improve resiliency and reduce jail and hospitalization time.

**Office of the Governor-Criminal Justice Division Multi-Disciplinary Team (CJD)** provides services and supports to people who have experienced trauma as a result of being a victim of criminal activity. The team is comprised of multiple clinical disciplines and provides screening, assessment and evidence-based counseling for those victims who have an IDD and/or ASD diagnosis. For children, the grant covers trauma-informed attachment-based services to caregivers and children ages 0 to 6 who are victims of abuse/neglect. The one-year continuation grant-funded program furthers demonstrates a trauma-informed, holistic approach to wellness for the community.

**Office of Attorney General (OAG)** is a program funded by the office of the Attorney General's Office that provides victim-based resource linkage to programs such as Crime Victims Compensation for suspected victims. Our victim advocate, partially funded through this program, works closely with our other victim-based program through the CJD.

#### **Crisis Treatment**

**Crisis Residential Units (CRUs)** provides 24/7/365 short-term residential care for adults who are experiencing mental health crises that require a less restrictive environment such as psychiatric inpatient. Women's CRU and Men's CRU programming includes groups and individual counseling and training of community re-integration skills.

**Crisis Respite** provides 24/7/365 short-term treatment for adults at risk of psychiatric crises and is not at risk of self-harm or harm to others. The target population is an adult who experienced a mental health crisis that was seen by the Mobile Crisis Outreach Team and is in need of a short-term stay until either the crisis is over or alternative living arrangements have been made.

**Adolescent Crisis Respite Unit (ACRU)**, also known as the Care House, provides 24/7/365 short-term, community-based crisis treatment to adolescents (age 13-17) who may pose some risk of harm to self or others. It provides a safe environment to monitor and provide programming, which includes group and individual counseling and training of community re-integration skills. A psychiatrist and nurse are always accessible; the ACRU is staffed with clinical, professional, and paraprofessional personnel.

#### **IDD Provider**

**ICF-IID Residential Services** program provides active treatment in residential setting with a variety of training and support services. MHMR has 13 group homes (six or eight beds) with a capacity of serving up to 86 people with mild to profound IDD and/or ASD, who also may have challenging behaviors, physical limitations and mental health problems.

- Work force shortage impacts program expenses for overtime and temp positions.

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**Day Programming or Day Habilitation (Day Hab) and Vocational Training** programs have historically been funded through GR, ICF-IDD, Texas Workforce Commission (TWC) and private pay. Day Hab is focused on ICF residents and people receiving GR community supports. Day Hab provides meaningful activities that include therapeutic, recreational and educational opportunities and includes community activities.

**PASRR Independent Living Services (ILS)** staff are responsible for habilitation and activities that foster a person's abilities to perform functional living skills and other daily living activities while residing in a NF. This service is goal driven and goals are developed by the person receiving the service.

**Supported Employment** provides consultation support to people with IDD and/or mental health diagnoses throughout Tarrant County and includes job development, job placement and job coaching. A vocational profile is developed.

**Vocational Apprenticeship Program** serves up to 12 apprentices at a time for two 20-week periods. Job Skill Trainers will assist apprentices in the classroom with soft skill and independent life skill trainings as well as provide on-the-job support for the external apprenticeships, which are paid at \$10/hour. This is funded by HHS through March 2025.

**Nursing Services** support people in the day and residential programs, including ICF Group Homes and ABG Day Program with medical care and follow-up, assessments, medication administration and treatments; as well as training to the people we serve, and their staff and families, regarding medical needs and administration of medication. Nurses attend medical and psychiatry appointments, advocate for patients and ensure that medication orders are correct, and that doctor's orders/recommendations are followed.

**Program Network: Specialized Support Network**

**Community Health Workers (CHW) and Substance Use Disorder Community Health Worker (SUD CHW)** programs allow Community Health Workers and Promoters to increase linkage and retention in substance use, mental health and medical services for Texas residents living with SUD. This population may include people who are marginalized or stigmatized, experiencing housing instability or homelessness, inject substances, live with or at risk of Hepatitis C Virus (HCV) or Human Immunodeficiency Virus (HIV), in need of medical and or mental health services, experience greater barriers to entering treatment or recovery services, and those seeking to enhance their recovery capital and maintain their recovery from SUD.

**Prevention Navigation** provides outreach, testing, substance use referrals as well as education around HIV and Hepatitis (HEP) and other Sexually Transmitted Infections (STIs), Pre-exposure prophylaxis (PrEP), Harm and/or Risk Reduction and misuse of drugs and alcohol. This program also shares the benefits of Harm Reduction Strategies and Procedures as it relates to HIV/HEP, other STIs and substance use.

**Comprehensive Opioid, Stimulant, and Substance Use Site-based Program (COSSUP)** In partnership with Challenge of Tarrant County and the Family Court peers work closely with

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patients building self-efficacy, which offers people direction and support to explore and resolve issues in maintaining a drug-free and productive lifestyle. Recovery Housing offers a robust continuum of care for those we serve in early recovery and will be offered to Family Drug Court participants and Pine Street participants. Housing is the most urgent area of need for our uninsured, medically indigent, and socio-economically challenged patients. COSSUP also allows for a Parenting Support Specialist working directly with the Tarrant County Family Recovery Court, Child Protective Services, MHMR SUD clinics and local family shelters to perform Nurturing Parenting classes to caregivers of youth to improve the public safety of the community, support the welfare of children, and promote family stability impacted by parental SUD, homelessness and other related concerns through participation in the Nurturing Families Program. Parenting groups are at each location twice weekly. Locations are Pine Street Recovery Center, Community Addiction Treatment Services (CATS), Adult Centers, Presbyterian Night Shelter, Union Gospel Mission and Salvation Army.

**Liberty House** is a grant-funded, 30-bed transitional living center for veterans who are living in homelessness faced with Post Traumatic Stress Disorder (PTSD) and SUD. Veterans identified by the Veterans Administration (VA) receive supportive services leading to residential stability, increased income, and greater self-determination.

**Military Veteran Peer Network (MVPN) Services** provides vet-to-vet support and expanded coordinated access to behavioral health services to veterans in Tarrant County with PTSD and co-occurring disorders. The vet-to-vet support groups are held at various locations across Tarrant and Dallas Counties with the highest concentration of veterans allowing for easy accessibility to services.

**Texas Veterans Family Alliance** is a grant that provides services to eligible veterans through two veteran-focused initiatives: Liberty House and the Military Veteran Peer Network (MVPN). Staff provide case management, group and individual therapy for SUD and trauma.

**Outreach, Screening, Assessment, and Referral Center (OSAR)** is a partnership with the Recovery Resource Council to screen people and provide coordinated access to a continuum of SUD services.

**Addiction Recovery Center** provides screening, assessment and group and individual outpatient therapy programs for people with SUD along with a full behavioral health clinic onsite.

**Community Addiction Treatment Services (CATS)** provides group and individual outpatient therapy, including chemical dependency treatment services to adults and women with children.

**Office-Based Opioid Treatment Program (OBOT)** provides grant-funded services to alleviate the adverse physiological effects of withdrawal from the use of opioids as required to meet the individualized needs of the patient. Patients also receive wrap-around group, individualized counseling, and peer support services in this extended program.

**Ambulatory Detoxification (Detox)** provides detox services to adults addicted to cocaine, methamphetamine and/or low levels of alcohol and opioids who are not eligible for a medically supervised detoxification. Detox services are located in the Community Addiction Treatment

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Services (CATS) outpatient adult clinic. Acudetox, counseling, physical exams and assessments are monitored by a Licensed Vocational Nurse (LVN).

**Co-Occurring Psychiatric Substance Abuse Disorder (COPSD)** consists of highly specialized substance use/mental health case managers who assess, treat, and refer high-risk people with co-occurring problems to substance use and/or mental health treatment.

**Billy Gregory Detoxification Program** has twenty (20) beds available to provide 7-10 days of medically supervised detoxification treatment for people withdrawing from addictive substances. Treatment services include group and individual therapy, education, nursing and medical supervision and referral for continuing care and social services.

**Pine Street Intensive Residential Program** has fifty (50) beds available for thirty (30)-day residential intensive therapeutic training and educational experiences in a non-hospital residential setting. A person is provided an intensive daily treatment schedule, supportive environment and involvement with family and community. The program allows people to develop their own life-long recovery program.

**Road to Recovery** is a program funded by HHS Recovery Support Services (RSS) to provide people with resources that will allow them to conquer any barriers that may affect their recovery.

**BH Café** provides three meals a day for people served at Pine Street Residential, Liberty House, Billy Gregory Detox, The Campus, the Men and Women's Crisis Respite Units (CRU), Adolescent Crisis Residential Unit (CRU), and Tarrant County Mental Health Jail Diversion Center. BH Café is also responsible for lunches for Ambulatory Detox.

**Housing Services** works across the agency to develop housing options including: tenant-based leasing assistance for people with mental illness, Intellectual and Developmental Disability (IDD) project-based vouchers, housing for people with SUD, and other permanent supportive housing resources. Housing Services develops additional housing resources by collaborating with community partners, applying for grants at the state and federal level, and leveraging private partnerships.

**Homeless and Housing Services Program (HHSP)** from State of Texas through City of Fort Worth. MHMR, through a sub-grant agreement, provides rental assistance for permanent supportive housing individuals.

**Housing Stability and Homelessness Initiative** is a grant that serves MHMR patients directly, along with several community partnerships.

- **The Salvation Army's Simon House** program's goal is to provide the necessary tools so that people with co-occurring disorders can achieve independent living by learning how to cope with their mental illness and substance disorder. This expands beds from 10 to 30 for transitional living of an average stay of 12 months.
- **Presbyterian Night Shelter's Shallow Subsidy Program** pays for application fees, deposits, high-risk fees, administrative fees, and opportunity fees charged by landlords

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at move-in. Ongoing, it will pay 35% of fair market rent (FMR) for the apartment unit and will continue for up to 12 months.

- **Tarrant County Homeless Coalition** added 10 Mobile Housing Assessors (housing navigators) that are embedded with outreach teams and family and youth services specifically. They carry a caseload that will either help to divert persons out of homelessness immediately or connect them to housing partners with a warm hand off to service providers.
  - Qualified Mental Health Professionals (QMHPs) provide additional mental health support to help people maintain their housing.

**Projects for Assistance in Transition from Homelessness (PATH)** funds services for people with mental illness experiencing homelessness. PATH is designed to engage and identify people in order to link them with community mental health services. The PATH team provides homeless outreach, screenings, assessments, case management, rehabilitation, community mental health services, as well as referrals to SUD treatment, primary health care, job training, education, and housing services. The PATH team goes out to campsites, abandoned buildings, shelters and anywhere people who are homeless are located.

**Healthy Community Collaborative (HCC)** is a “housing first” grant funded by HHS to provide recovery-oriented services that enable participants to secure housing, employment, and ongoing recovery from their medical, MH and SUD. The grant provides transitional housing, up to 12 months for 150 people living in homelessness in the county who have mental illness or mental illness with substance use disorder. The program consists of evidence-based services located at partner sites across the county, providing multiple points of access.

**Case Management for Permanent Supportive Housing** is a collaborative community grant that funds case managers to assist people with SUD living in homelessness into housing. The case manager acts as an “expert broker” and “cuts through red tape” so that no barriers exist for the person to receive the needed services and so that the person’s continuum of care is as seamless as possible. A primary function of the case manager is to provide linkage to ancillary services on an on-going basis. This locally funded grant is part of the City of Fort Worth strategic plan to end homelessness.

**Housing Supportive Services** is a partnership with Directions Home to provide needed supplemental services. Case managers serve as subject matter experts in difficult case consultation staffing. Each clinician is responsible for serving people enrolled at three of the six provider agencies. Thus, each of the 10 Directions Home provider agencies (including our voucher-linked case management team) receive added clinical support from one of the two clinicians. Crisis intervention, individual counseling sessions and group counseling sessions are facilitated by the clinicians to address specific issues and difficulties discussed during staffing.

**Permanent Housing** case managers provide permanent housing to 17 eligible people living in homelessness in Tarrant County at the levels agreed upon in the U.S. Department of Housing and Urban Development (HUD)-approved grant application.

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**CASA De Esperanza** is a grant with the City of Fort Worth that provides substance use services to patients and/or assist in referrals and follow through with patients with mental health concerns or co-occurring disorder enrolled in the Casa de Esperanza program. Direct care services involve conducting intake assessments, individual counseling, group therapy and case coordination.

**High ImpACT Pilot** is funded directly by the City of Fort Worth. Housing First ACT Team embodies the practices of an ACT Team; however, it specifically serves those who are homeless or formerly homeless. The homeless High ImpACT cohort consists of people that are referred by the City of Fort Worth neighborhood police officers in specific targeted areas. They will be referred through CoC permanent supportive housing case managers. Eighty people will be served annually by a multidisciplinary team delivering medical, psychosocial and rehab services to clients in a community setting.

**Forensic Mental Health Services** is a contract with Tarrant County to provide 24/7/365 mental health services in the Tarrant County Jail. Services include mental health screening and assessment, suicide risk prevention, psychiatric evaluation, medication management, case management, discharge planning and continuity of care. Staff responds to referrals for services from people in custody, family members, jail staff, judges, and attorneys. All persons incarcerated in the Tarrant County Jail are verified in both the MHMR and statewide CARE system.

**Project RAPP (Rehabilitative Alternative for Probationers and Parolees)** is a Texas Correctional Office on Offenders with Medical or Mental Impairments (TCOOMMI)-funded program that provides continuity of care services, intensive case management, and medication monitoring services to people currently on probation and/or parole who have a mental illness. People are seen weekly by a case manager and monthly by a psychiatrist. Case managers coordinate monthly with respective probation/parole officers to ensure all needs are being addressed. Groups are provided on a daily basis, housing and budget needs are worked on, and benefits application process begins at intake.

**Tarrant County Assertive Treatment (TCAT)** is a TCOOMMI jail diversion program. Court liaisons assess defendants in Tarrant County Jail that have a statewide CARE match and felony offense. Referrals also are taken from judges and attorneys. Intensive case management and medication management services are provided. TCAT also provides services to participants in some of the Tarrant County court programs.

**Peer Support Re-Entry** provides peer services to people involved in the criminal justice system with a primary mental health diagnosis as well as identified Co-Occurring Psychiatric and Substance Use Disorder issues. Peer Support Re-Entry staff provide “reach-in” supports, engaging individuals while they are in the jail system and assisting with transition into the community. Services include coordination with community agencies for assistance.

**Justice & Mental Health Collaboration (JMH)** is a partnership between MHMR, Tarrant County, and Tarrant County Community Supervision and Corrections Department (CSCD) to expand recovery support services and treatment services to people in the Tarrant County Jail with mental illness or co-occurring mental illness and substance abuse needs. The criminal

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case will be coordinated through a court docket, with coordination of treatment and a planned release, to improve continuity of care and compliance. Participants are released on bond, awaiting a court date, and they receive psychosocial rehabilitation training, case coordination, and assistance with resources to assist with community reintegration and service continuity.

**Outpatient Competency Restoration (OCR)** is an HHSC funded program that provides community competency restoration services to people found Incompetent to Stand Trial (IST). Services include legal education, mental health services, and co-occurring psychiatric and substance use disorder (COPSD) services.

**DOJ Drug Impact Rehabilitation Enhanced Comprehensive Treatment (DIRECT) to Recovery** is a partnership with the DIRECT Drug Court to enhance and improve drug court operations by providing behavioral health treatment to reduce substance abuse and recidivism among high-risk individuals participating in the DIRECT Drug Court. The Program will provide direct access to SUD treatment for 120 Drug Court participants over a span of three years.

**Tarrant County Mental Health Jail Diversion Center** is a 24-hour recovery-oriented, short-stay alternative to incarceration for non-violent, justice-involved persons with mental health needs. The center provides immediate mental health and primary healthcare interventions targeted to the unique needs of participants and assesses and engages participants with individualized wrap-around services to engage them in treatment after leaving the Diversion Center, which includes connections to housing programs, benefits assistance, outreach to families, and other community programs.

**Assisted Outpatient Treatment Program (AOT)** partners with JPS Health Network (JPS) and the Tarrant County Probate Courts to provide a comprehensive assisted outpatient treatment program to people with serious mental illness using the Assertive Community Treatment (ACT) model. These intensive services include, person-centered treatment plans, case management, medication management, and other wraparound services. AOT staff coordinate with the courts and the District Attorney to communicate people's court-ordered treatment compliance and provide appropriate interventions to address non-compliance. When people have completed their treatment requirements, they will be transitioned to peer support services for aftercare to maintain their progress. This program leverages existing MHMR and JPS services, including benefits assistance, housing assistance and integrated behavioral health and primary care.

**Assertive Community Treatment (ACT)** is a self-contained program responsible for providing intensive psychiatric treatment, psychosocial rehabilitation, and support services to people with severe and persistent mental illness who have been hospitalized and have been unsuccessful in traditional outpatient services. The ACT Team is a multidisciplinary group of clinicians whose services are holistic in nature, community-based, mobile, and available 24/7. ACT is designed for maximum service availability by maintaining a high clinician to person served ratio.

**Mental Health Law Enforcement Liaison Project** appropriately diverts eligible people into the least restrictive alternative for treatment, provides ongoing mental health technical assistance/education to participating police departments and to be a risk management tool for police departments when interacting with those in crisis. Law Liaison takes a proactive approach to preventing a mental health crisis by partnering with crisis intervention teams embedded in law

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enforcement agencies in addition to providing face-to-face outreach to people in the community. Law Liaison provides a 24-hour law enforcement-only hotline to provide assessments by phone and guidance for the most appropriate diversion facility.

**Senate Bill (S.B.) 292 Programs**, a Tarrant County Behavioral Health Diversion Initiative, is a funded through the HHS Mental Health Grant Program for Justice-Involved Individuals (a grant program created by the 85th Legislature.) The Diversion Initiative is implemented for the dual purposes of:

- Reducing recidivism through a reduction in the frequency of arrest and incarceration among persons with mental illness; and
- Reducing the total wait time for persons with mental illness placed on forensic commitment to a state hospital.

S.B. 292 funds are used to enhance or create the following programs: Jail-Based Competency Restoration, Forensic Assertive Community Treatment (FACT), Enhanced Mental Health Services, HHSC Law Liaison, and the Navigator Program.

**Jail-Based Competency Restoration (JBCR)** provides jail-based competency restoration services, which include mental health, co-occurring psychiatric and substance use disorder (COPSD) and legal education, for people found Incompetent to Stand Trial (IST). JBCR operates in the jail and uses a multidisciplinary treatment team directed specifically toward restoring the defendant's competency to stand trial.

**Forensic Assertive Community Treatment (FACT)** provides services for people with mental illness and COPSD issues who have five or more offenses in their legal history. Criminal cases are coordinated through a court docket each week with coordination of treatment and planned release to improve continuity of care and compliance. In the community, people receive case coordination and guidance through the community systems of care. FACT staff maintain a high degree of fidelity to the well-studied Assertive Community Treatment (ACT) model, which includes a multidisciplinary, team-based approach with small ratio, 24/7-hour staff availability and aggressive outreach.

**Enhanced Mental Health Services Docket (EMHS)** enhances the quality of life by eliminating or substantially reducing the number of incarcerations for people with mental illness who have two or more offenses. The criminal case is coordinated through a court docket each week with coordination of treatment and a planned release to improve continuity of care and compliance. Upon release from the jail, participants will receive psychosocial rehabilitation training, case coordination, and guidance through the community systems of care.

**The Diversion Navigator Program** provides clinical coordination to patients in the Tarrant County Jail, Enhanced Mental Health Services (EMHS) Docket, Forensic Assertive Community Treatment (FACT) team and other court programs. Diversion Navigators identify, process, and divert participants at the pre-trial stage, assist with coordinating care for clinical needs, identify community supports and collaborate with external resources. This program serves as the primary point of contact for treatment referrals as provided through the Diversion Initiative, FACT and EMHS docket programs.

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**Mobile Crisis Outreach Team/Transitional Services Crisis Interventionist (MCOT)** provides in person response to any mental health crisis within Tarrant County. The interventionists use evidence-based intervention and engagement methods to achieve stability during the crisis. The interventionists are Qualified Mental Health Professionals (QMHP) who work with people to assist them in returning to their pre-crisis state 24/7/365. The interventionists continue providing face-to-face and telephone response to people who have experienced a mental health crisis for up to 90 days before transitioning the patient to ongoing long-term care. When the patient's crisis has been resolved, the interventionist staff provides follow-up and relapse prevention to help the people remain at the pre-crisis state. The interventionists will assist by linking the people to necessary resources available and will follow up until the patient successfully keeps follow-up appointment(s) for ongoing mental health services.

**Youth Crisis Outreach Team (YCOT)** is a mobile crisis and stabilization response service for children and youth ages 3-17 years with behavioral health conditions. It is an upstream intervention for children and youth that experience an acute behavioral health issue and are in crisis. This evidence-based service helps prevent unnecessary emergency department utilization, hospitalization, law, and juvenile justice involvement. YCOT Clinicians, along with a Family Partner or Peer Partner provide care coordination and support for up to 90 days following the incident. The YCOT team is integrated with the adult MCOT team.

**Families Experiencing Homelessness Liaison** collaborates with family shelter staff to connect families to MHMR services. Provides developmental screenings and assessments, case management, and transition planning to children ages birth to three.

**Multi-Systemic Therapy (MST)** uses the MST evidenced-based practice model, two MST teams of four clinicians each serve youth ages 12-17 years of age who are at risk of severe system consequences due to serious externalizing, anti-social, and/or delinquent behaviors. Services are community based, community collaborative and community intensive with the parent as the primary change agent, families are seen three to four times a week for a period of four to six months. Youth might present with diagnoses including, but not limited to Conduct Disorder, Oppositional Defiant Disorder, Substance Use Disorders, and/or Attention-deficit/hyperactivity disorder (ADHD). Youth also might present with co-occurring needs in conjunction with anti-social behaviors e.g., trauma-related symptoms, depression, anxiety, mild or moderate intellectual disability, autism spectrum disorder level 1/childhood autism based on mild difficulties.

**Project CANVAS** provides services to patients ages 10-22 who meet one of the following requirements: (1) score a Possible or Clear Concern on the Commercial Sexually Exploited-Inventory Tool (CSE-IT); (2) have a confirmed case of Trafficking as defined by Police or partner agencies; or (3) have a documented history or disclosed that they have been trafficked. Services include outreach and training, case management, skills training, equine therapy, art and music activities and respite.

**Family Treatment Court Eye Movement Desensitization and Reprocessing (EMDR)** provides EMDR therapy to Family Treatment Court parent participants and provides peer recovery specialist support services to parents enrolled in the Family Treatment Court. EMDR

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International Association (EMDR/IA) certified therapists provide at minimum 16, 1½ hour clinic-based sessions to parents enrolled in FTC. A peer specialist provides peer support, case management and transportation.

**Complex Diagnostic & Collaborative Care Clinic** is a multidisciplinary team provides specialty diagnostic evaluations to children and youth ages 2 years to 17 years presenting with complex neurological, behavioral and psychological presentations, with a specialty in Autism.

- Funding ends in December 2024; team is looking for revenue to sustain this initiative.

**Residential Treatment Centers Bed Project** is the entry point for families to apply for admission to contracted Residential Treatment Centers (RTCs) through the state RTC Bed Project. The RTC Project goal is to reunite the caregivers with their children/adolescent after residential treatment is completed and help transition them into the community. Youth should be referred to other services including LOC-4 and YES Waiver.

**Youth Empowerment Services (YES) Waiver** provides intensive case management to youth at risk for hospitalization utilizing the National Wrap Around Service Model. YES therapists provide eligibility determination, service authorization, and assistance to youth in the acquisition of Children's Health Insurance Program (CHIP) and Medicaid. Youth who are eligible are assigned an intensive case manager to assist with treatment planning, linking, and monitoring of services through a comprehensive community provider. Non-traditional services and community supports are provided to families who qualify and are currently enrolled in the YES Waiver.

**Family Recovery Court-Denton** has several team members from multiple agencies, the Early Intervention Family Support Coach uses a coparenting approach to serve children ages birth to 5 years, their parents and their foster parents, when the parent is involved with the child welfare system due to parental substance use disorder. Parent education, intervention and case management is provided.

**SafeCare®** is an evidence-based parenting program for families with children ages 0 to 5 that focuses on strengthening skills in parent-child interaction, safety, and health. Trained SafeCare professionals coach caregivers through an 18-session training on a weekly basis.

**Office of Juvenile Justice and Delinquency Prevention (OJJDP) Family Treatment Court - Celebrating Families!™** is a collaboration among Challenge Tarrant County, CASA of Tarrant County, Our Community Our Kids (OCOK), DFPS and ACH Child and Family Services. Celebrating Families!™ is an evidence-based 16-week curriculum that helps participants enrolled in the Family Recovery Court of Tarrant County break the cycles of substance abuse and child maltreatment, by increasing their knowledge and use of healthy living skills. Participation in Celebrating Families!™ increases the likelihood of earlier, successful and sustained parent-child reunification. All family members attend the groups.

**Child/Adolescent TCOOMMI Family Partnership Program** - Funding by the Texas Correctional Office on Offenders with Medical or Mental Impairments (TCOOMMI) provides intensive case management and treatment for juvenile offenders under court supervision with mental illness and the family. The program is designed to be accessible and reduce recidivism. Services include eligibility determination, service authorization, and assistance to youth in the

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acquisition of CHIP and Medicaid. The assigned therapist works in a team closely with the youth, family, Specialized Probation Officer, and other treatment providers. An array of services is available based on the family's needs that includes intensive in-home therapy utilizing a family preservation model; medication management; skills training (e.g., social, anger management, employment, and stress management); drug and alcohol treatment and parent education/support; and Cognitive Behavioral Therapy.

**Juvenile Probation Department (JPD)-REACH** operates under a contract with Tarrant County for the provision of the REACH Institute's Child Adolescent Training in Evidence-Based Psychotherapy Program (CATIE) for youth with mental health, behavioral, and emotional disorders who are under the jurisdiction of Tarrant County Juvenile Services. Therapy services are provided to family members and youth two to four times a week. One therapist provides continuity of care services, including accessing other supports for the youth and family.

**The Campus** provides residential substance use disorder services to adolescent males (age 13-17) that is funded through HHS Treatment for Youth with Substance Youth Disorders. The length of stay is 45 days with a 16-bed capacity for a complete continuum of care program. The program includes several complementary strategies, including public health, bio-psychosocial, experiential, resiliency, and development asset models. This integrated approach creates services and activities that are flexible, multi-dimensional and developmentally appropriate.

**The Campus Outpatient Services** provides outpatient screening, assessment, and group and individual outpatient therapy programs for adolescent males and females (age 13-17). Services funded through HHS Treatment for Youth with Substance Youth Disorders incorporate the whole family with parent groups and family sessions with the youth.

### System of Care

The System of Care network is the framework and model for how services are provided. The system of care philosophy has been utilized for many years with children, youth, and families across the country to build more accessible, responsive and effective arrays of services and supports across the lifespan.

The system of care team is comprised of 1) Community System (external services) and 2) Healthcare System (internal services) to provide the collaboration, leadership, support and guidance for how all programs work and are implemented within MHMR. The framework has five areas which are being implemented in both the Community System of Care and the Healthcare System of Care:

1. Centralized Access Point
2. Family Outreach and Leadership,
3. Provider Support and Training,
4. Data Evaluation and
5. Continuous Quality Improvement and Scale and Spread.

The System of Care is built on trauma-wise practices, Certified Community Behavioral Health Clinic (CCBHC) model and care coordination for the program network.

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#### Community Systems of Care Network

**Help Me Grow North Texas** is a collaboration with Early Learning Alliance, Tarrant County Public Health, United Way Metropolitan Dallas, ChildCare Group of Dallas, and state and national efforts, MHMR became a national Help Me Grow affiliate to develop the first site in Texas to provide a regional coordinated system of care framework for early childhood (ages 0-5). Through cross-sector early childhood partnerships, the Early Childhood Wellness Council and five Subcommittees, this national evidenced-based early childhood system of care model was implemented, which includes a comprehensive referral, and follow-up Call Center (844-NTX-KIDS) for families of young children and early childhood partners.

- **Help Me Grow Navigators** are call-center and community-based early childhood developmental experts for 18 counties. Navigators work within an integrated system (FINDconnect) to complete assessments, screenings, plans of care, and closed-loop referrals to providers and resources within the community. Help Me Grow is the entry point for Early Childhood Intervention (ECI).
  - Navigators are funded by federal grant, state, private and local funds, including DFPS PEI, DSHS Title V, Pritzker Children’s Initiative, Health Resources and Services Administration (HRSA) and SAMHSA.
- **Infant Early Childhood Mental Health Consultation Services (IECMHC)** utilizes evidence-based practices from its Center for Excellence at Georgetown University, Licensed Mental Health Therapists support childcare providers, home visitors, and pediatric health care providers in creating environments that are conducive to developing the social-emotional needs of young children and addressing their behavioral concerns. Funded by SAMHSA Early Childhood Connections grant, Texas Institute For Excellence in Mental Health (TIEMH) Preschool Development Grant (PDG), and SMART grants.

**Help Me Thrive North Texas** enhances the Help Me Grow model and with national approval, MHMR coined the name and enhanced the model to expand to Help Me Thrive serving youth ages 6-17.

- **Help Me Thrive Navigators** are trained Qualified Mental Health Professionals (QMHPs) who are available by phone (844-NTX-TEEN) or community locations, such as within schools and Family Resource Centers. Navigators work within an integrated system (FINDconnect) to complete assessments, screenings, plans of care, and closed-loop referrals to providers and resources within the community. Navigators also facilitate integrated mental health supports, groups and services in the natural environment (i.e., schools).
  - Funding comes from local, private and federal sources, including SAMHSA and Rainwater.

**Help Me Grow and Help Me Thrive Community Alignment Coordinators** work closely with System Directors and MHMR Communications to promote these initiatives and services through outreach, community events, social media, presentations, print materials, coalition participation and conference presentations. Coordinators elicit and sustain partnerships and stakeholders.

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These positions are funded by SAMHSA System of Care CMHI, Pritzker and DSHS Title V grants.

**Family Resource Centers (FRCs)** include in-person Help Me Grow / Help Me Thrive navigation, parenting groups and training, basic needs assistance and serve as a family hub in Springtown and Ennis. The Texas Department of Family and Protective Services (DFPS) Prevention and Early Intervention Division (PEI) funds one rural FRCs in Parker County and SAMHSA Children’s Mental Health Initiative (CMHI) funds one FRC in Ellis County.

**Family Engagement & Groups** are evidenced-based parenting and youth educational groups to build the protective factors in parent and the promotive factors of resilience in youth, across the North Texas region and are open to any parent or youth. A wide variety of group models are used including Parent Cafes, Nurturing Families, WoW Talk Youth Cafes, Kindermusik, Healthy-Eating/Healthy-Reading, Music in Motion and TBRI. Groups are funded by Tarrant County’s Community Youth Development (CYD) HOPES, and SAMHSA grants.

**Thriving Together** will be an adult centralized access and system of care developed this year building off of the Help Me Grow and Help Me Thrive models.

**SAMHSA System of Care Children’s Mental Health Initiative** is a four-year grant has been implemented in phases:

- Phase 1: To expand Help Me Grow and Help Me Thrive to Cooke, Denton, Ellis, Navarro, and Wise Counties (completed)
- Phase 2: To expand Help Me Grow to Collin, Fannin, Grayson, Kaufman, and Rockwall Counties (completed)
- Phase 3: To align with other systems of care in Texas (current)

**ICARE** Call Center Crisis Interventionist provides 24/7/365 rapid telephonic and text-based response for the psychiatric needs of Tarrant County residents and contracts for these services with North Texas community centers: Heart of Texas; Denton County MHMR and LifePath. ICARE interventionist provide telephonic crisis intervention/ response; screenings for mental health services for adults, adolescents and children; information and referrals to community resources, support and reassurance calls; “postvention” follow-up calls; and required reporting functions.

**988 National Suicide Prevention Hotline/Lifeline (988)** is a national network of local crisis centers that provides free and confidential emotional support to people in suicidal crisis or emotional distress 24 hours a day, 7 days a week. Committed to improving crisis services and advancing suicide prevention by empowering people, advancing professional best practices, and building awareness. MHMR answers 988 calls for 71 counties.

**HR133 Housing Support Line** is a 24-hour, seven-days-per-week housing support line to assist Texans dealing with housing instability and homelessness, with an emphasis on those living with mental health and/or substance use issues. Housing Support Line is a hotline that is funded to answer calls for the entire state of Texas. MHMR also fields housing-related calls and provide both non-crisis and crisis related interventions in response to these calls. Services

# MHMR of Tarrant County

## Program

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include support and reassurance, resource coordination, crisis intervention, information and referral.

**Community Youth Development (CYD)** has Tarrant County Public Health as the primary contractor for funds authorized by the Texas 74th Legislature to reduce juvenile crime in 15 ZIP codes with the highest rate of juvenile violent crime, two of which are in Fort Worth. MHMR is a subcontractor of the DFPS Prevention and Early Intervention CYD program.

- **Youth Advisory Council** will be developed this year. The new Youth Engagement Director will develop this council with support from the Family Engagement & Groups Director and staff. The council fits within Help Me Thrive.
- **Community Youth Development (CYD) Innovation** expands upon the initial work of the CYD ZIP code-specific funding, Family Engagement and Groups staff will host Parent Cafés and WoW Talk Youth Cafés throughout the community.

**Education Service Center (ESC) Non-Physician Mental Health Professionals** is a licensed professional hired by MHMR and embedded in the Region 11 ESC seeks to connect the local mental health authority (LMHA) and local intellectual and developmental disability authority (LIDDA) with the regional school district to provide ongoing support and crisis services. MHMR is one of the 20 LMHAs that Texas HHS contracts to support school districts in the region to provide resource information and training for school personnel, families, and children.

**Mental Health First Aid (MHFA)** is a course that teaches participants how to identify, understand and respond to signs of mental illnesses and substance use disorders. The training gives the skills needed to reach out and provide initial help and support to someone who may be developing a mental health or substance use problem or experiencing a crisis. Other versions of this course have now been developed including:

- **Youth Mental Health First Aid (YMHFA)** is designed to teach parents, family members, caregivers, teachers, school staff, neighbors, health and human services workers, and other caring citizens how to help an adolescent (age 12-18) who is experiencing a mental health or addictions challenge or is in crisis. Youth Mental Health First Aid is primarily designed for adults who regularly interact with young people.
- **Teen Mental Health First Aid (tMHFA)** teaches teens in grades 9-12, or ages 14-18, how to identify, understand and respond to signs of mental health and substance use challenges among their friends and peers.

### Healthcare Systems of Care Network

The Healthcare System of Care Network provides the infrastructure to lead and guide the strategic directions for delivery of quality services at MHMR. The Healthcare System of Care provides the framework of the Certified Community Behavior Health Clinic (CCBHC) module and promoted a culture of trauma wise practices and care coordination. The Healthcare System aids in navigation of centralized access, engagement, support, training, and data collection, analysis and evaluation.

# MHMR of Tarrant County

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**Utilization Management (UM)** facilitates access and referral to services by coordinating and authorizing delivery of appropriate levels of care for people as they progress through the provider service delivery system. UM does this by authorizing all initial and subsequent changes in levels of care and associated continuity of care, management of waiting lists for limited clinical resources, processing of appeals for any denials and/or reductions of service intensity, administration of Medicaid Fair Hearings entitlement notifications and requests, review and approval of outpatient discharges and inpatient discharge summaries, and ensuring the most effective clinical use of resources through prospective, concurrent, retrospective and outlier reviews, service delivery and outcome trend analysis to improve effectiveness of management decision making.

**Continuity of Care** ensures patients receive consistent and connected services to provide seamless care. It involves coordination of services and providers during transitions in healthcare settings. This involves collaborative planning, teaming for complex needs, and utilization of technology to support coordination of care.

**Court and Aftercare Services** is comprised of the mental health warrant specialist, the Psychiatric Emergency Center (PEC) liaison, Mental Health Court liaisons and aftercare specialists. The staff provides continuity of care services (Magistrate's Warrants, development of Alternative Treatment Recommendations for the Tarrant County Probate Courts, prescreens, oversight and discharge planning) between MHMR and the community at large, local hospitals and state hospitals from the time of admission to the time of discharge.

- **Civil Commitment** provides 24-hour professional psychiatric inpatient services. This includes physician services, lab tests and prescribed medication. Staff provides interventions designed to relieve psychiatric symptoms and restore the patient's ability to function in less restrictive settings.

**Continuity of Care (COC)** services for people with IDD who are involved with outside systems such as State Supported Living Centers (SSLC), State Hospitals, Jails, Juvenile Services, Private and Public Psychiatric Hospitals and County Courts. COC staff complete HCS enrollments for people coming from SSLCs and state hospitals and provide assistance to people requesting ICF placements. Staff also complete SSLC applications and coordinate admission and commitment activities between several agencies. Initial Permanency Plans are developed and updated biannually for those under the age of 22 who are enrolled in ICF. Additional funding is designated to ensure that enhanced pre-planning activities occur for people transitioning from State Supported Living Centers (SSLCs).

**Transition Support Team (TST)** is a multidisciplinary medical, behavioral, and psychiatric support program funded by the Money Follows the Person (MFP) Demonstration to provide support activities to community service staff who serve people with IDD at risk of admission into an institutional setting and to those who have moved from an institutional setting, including State Supported Living Centers, Nursing Facilities, and medium or large Intermediate Care Facilities for ICF/IIDs. The team provides educational activities, technical assistance, and case-specific peer review support activities to Local IDD Authority and Local Mental Health Authority staff at MHMR and community centers: Helen Farabee, Center for Life Resources, Pecan Valley, and

# MHMR of Tarrant County

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Betty Hardwick Center. Support activities also are provided to HCS, TxHmL, CLASS, and DBMD program providers; local community providers including first responders.

**Accreditation and Continuous Quality Improvement** provides leadership and guidance of accreditation and certifications for MHMR. Staff work on development and revisions of the agency Quality Management and Continuous Quality Improvement Plans. They oversee monitoring of internal and contracted providers' adherence to applicable rules, regulations, standards, and laws. Monitoring and reporting activities provide the quantitative and qualitative review of service and clinical outliers, as well as compliance with contractual reporting and requirements. Accreditation includes National Committee for Quality Assurance (NCQA), CCBHC, and Commission on Accreditation of Rehabilitation Facilities (CARF).

**Coaching and Mentoring** provides planning, coordinating, educating and transforming clinical programmatic services and resources for MHMR clinicians, Qualified Mental Health Professionals and support staff. Clinical staff support development through training on clinical procedures and best practices. Coordination of training plans for licensed, certified, and support staff ensures streamlined education to improve processes and workflows. This oversight provides opportunity for cross-system training while ensuring staff are adequately supported with appropriate accountability for roles responsibilities. Including trauma-informed practices and management support, the staff provides initial and ongoing training support to ensure staff competency in their scope and role, aligning with program performance measures, compliance with regulatory guidelines and accreditation standards.

**Clinical Supervisors** offer supervision to Licensed Clinical Social Worker (LCSW) and Licensed Professional Counselor (LPC) staff seeking full licensure; this means staff do not need to seek supervision outside the agency to complete their qualifications. Providing this staff benefit aligns with the agency's efforts for recruiting and retaining talent.

**Internships** brings students into the agency and the field while aiming to provide a pathway for workforce recruitment and sustainability in addition to being a resource for community educational institutions.

**Quality Operations** support audits, monitors program activities, implements quality assurance and improvement plans, and assists in setting standards through operating procedures to assure quality. The staff provides the internal framework for performance improvement activities. This is done through leading activities with the Quality Council to guide program and agency improvements. Quality Operations reviews and analyzes for quality assurance and quality management as well as ongoing data collection and evaluation activities assigned by Health and Human Services as well as auditors and funders. Through collaboration with Accreditation, Quality Operations by provides direction for continuous quality improvement.

**Collaborative Care** is an integrated healthcare approach to improve patient care outcomes through a holistic approach to ensure all aspects of the patient are considered and addressed. Spreading over external community partners as well as the internal health care system, Collaborative Care works closely with specific grants and initiatives with healthcare providers and provides leadership for MHMR nursing and medical staff.

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**Risk Management** helps identify, minimize and manage risks for patient and staff safety. Risk management staff conduct training, monitor risks, develop emergency management and emergency response plans. Staff manage the Awareness incident reporting system, assess Americans with Disability Act (ADA) compliance and conduct safety

**Quality Operations** support audits, monitors program activities, implements quality assurance and improvement plans and assists in setting standards through operating procedures to assure quality. The staff provides the internal framework for performance improvement activities. This is done through leading activities with the Quality council to guide program and agency improvements. Quality operations reviews and analyzes for quality assurance, and quality management as well as ongoing data collection and evaluation activities assigned by Health and Human services as well as auditors and funders. Through close collaboration with Accreditation, Quality Operations by provides direction for continuous quality improvement.

**Transformation Team** provides health data analytics, Key Performance Indicators, and products to understand our patients, services, and staff better. The team utilizes data and information from the program areas and guides planning efforts for the future. The Transformation team collaborates with agency and community partners to conduct the agency Needs Assessment, develop population health strategies, and evaluate program outcomes. The team also conducts the annual Employee Engagement Survey to assess the staff working environment. The team is pivotal in reporting data to state and federal agencies, such as for state reporting systems and encounter batching, the CCBHC initiative, the Directed Payment Program (DPP-BHS), CARF and NCQA accreditations. The staff partners with MHMR's Information Technology Department, the electronic healthcare record (EHR), and Network Operations to support agency services.

### Program Operations

Program Operations ensures that services are implemented in a manner that prioritizes ease of the person, family or community served rather than the system itself. The department provides leadership and oversight of Patient Benefit Supports, Revenue Development and Management and Program Business Operations.

**Patient Benefit Supports** ensures that all patients are enrolled in benefits available to them. Further, this team optimizes successful account adjudication, exceptional collections, and high levels of customer service throughout the revenue cycle with MHMR partners.

- **Transportation Navigation** provides individualized transportation navigation to people with disabilities throughout Tarrant County, many of whom are without a car and are not aware of available services that will connect them to their destination. The Transportation Navigator coordinates door-to-door trips for people without other transportation options to the Outpatient Regional Centers/Clinics behavioral and pharmacies that are not accessible through available transit services. These trips ensure that patients can reliably access services needed for stabilization, recovery and medication.

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- **Community Supports** are GR-funded services and materials available to people with an IDD diagnosis. Funds are authorized by LIDDA Service Coordinators include adaptive aids, transportation, day habilitation and respite.

**Revenue Development and Management** includes Alternative Payment Models (APM) and other contract procurement, grants and practice management. This team maintains relationships with federal, state and local stakeholders and serves as a thought leader in developing new partnerships.

**Business Operations** supports efficient implementation of programming through budget development and monitoring fiscal resources for the Program Network.

## Administration FY2025 Budget

| Description                           | FY2024                |                       | FY2025<br>Budget      | FY2024<br>Annualized<br>Actual* vs<br>FY2025 Budget<br>Variance |                     | FY2024<br>Budget vs<br>FY2025 Budget<br>Variance |  |
|---------------------------------------|-----------------------|-----------------------|-----------------------|---|---------------------|--|--|
|                                       | Annualized<br>Actual* | Current<br>Budget     |                       |   |                     |  |  |
| Directed Payment Program              | \$ 3,476,684          | \$ 3,266,017          | \$ 3,303,435          | \$ (173,249)  | \$ 37,418           |  |  |
| Federal Revenue                       | \$ 86,205             | \$ 103,724            | \$ 88,358             | \$ 2,153  | \$ (15,366)         |  |  |
| Local Revenue                         | \$ 24,143,619         | \$ 19,855,266         | \$ 20,928,089         | \$ (3,215,530)  | \$ 1,072,823        |  |  |
| Prior Year Funds                      | \$ 2,743              | \$ 138,767            | \$ -                  | \$ (2,743)  | \$ (138,767)        |  |  |
| <b>Grants and Other Revenue</b>       | <b>\$ 27,709,251</b>  | <b>\$ 23,363,774</b>  | <b>\$ 24,319,882</b>  | <b>\$ (3,389,369)</b>   | <b>\$ 956,108</b>   |  |  |
| <b>Total Revenue</b>                  | <b>\$ 27,709,251</b>  | <b>\$ 23,363,774</b>  | <b>\$ 24,319,882</b>  | <b>\$ (3,389,369)</b>   | <b>\$ 956,108</b>   |  |  |
| Benefits                              | \$ 4,611,518          | \$ 4,746,928          | \$ 5,769,394          | \$ 1,157,876  | \$ 1,022,466        |  |  |
| Building Rent/Purchase                | \$ 3,454,473          | \$ 3,343,635          | \$ 3,047,470          | \$ (407,003)  | \$ (296,165)        |  |  |
| Computer Expense                      | \$ (6,352,115)        | \$ (6,866,623)        | \$ 2,164,898          | \$ 8,517,013  | \$ 9,031,521        |  |  |
| Debt Services                         | \$ -                  | \$ 225,000            | \$ 225,000            | \$ 225,000  | \$ -                |  |  |
| Furniture & Equipment                 | \$ 182,300            | \$ 207,907            | \$ 180,142            | \$ (2,158)  | \$ (27,765)         |  |  |
| Insurance Expense                     | \$ 562,409            | \$ 646,552            | \$ 755,040            | \$ 192,631  | \$ 108,488          |  |  |
| Other Costs                           | \$ 604,794            | \$ 1,685,714          | \$ (8,446,360)        | \$ (9,051,154)  | \$ (10,132,074)     |  |  |
| Overtime                              | \$ 68,145             | \$ 66,016             | \$ 74,072             | \$ 5,927  | \$ 8,056            |  |  |
| Patient Costs                         | \$ 69,776             | \$ 54,166             | \$ 63,917             | \$ (5,859)  | \$ 9,751            |  |  |
| Professional Services                 | \$ 1,243,814          | \$ 1,548,082          | \$ 1,190,612          | \$ (53,202)   | \$ (357,470)        |  |  |
| Repair & Maintenance                  | \$ 1,765,267          | \$ 1,590,494          | \$ 2,011,197          | \$ 245,930  | \$ 420,703          |  |  |
| Salaries                              | \$ 14,281,412         | \$ 14,635,274         | \$ 15,084,587         | \$ 803,175  | \$ 449,313          |  |  |
| Staff & Board Training                | \$ 139,830            | \$ 177,515            | \$ 243,350            | \$ 103,520  | \$ 65,835           |  |  |
| Supplies                              | \$ 234,742            | \$ 271,058            | \$ 222,042            | \$ (12,700)   | \$ (49,016)         |  |  |
| Temporary Help                        | \$ 83,948             | \$ 134,256            | \$ 212,563            | \$ 128,615  | \$ 78,307           |  |  |
| Total Transfers                       | \$ (26,511,090)       | \$ (26,970,481)       | \$ (27,745,352)       | \$ (1,234,262)  | \$ (774,871)        |  |  |
| Travel Expenses                       | \$ 13,414             | \$ 18,800             | \$ 19,989             | \$ 6,575  | \$ 1,189            |  |  |
| Utilities                             | \$ 923,806            | \$ 941,740            | \$ 1,161,151          | \$ 237,345  | \$ 219,411          |  |  |
| Vehicle Expenses                      | \$ (87,954)           | \$ (98,874)           | \$ 9,444              | \$ 97,398   | \$ 108,318          |  |  |
| <b>General Fund Expense</b>           | <b>\$ (4,711,511)</b> | <b>\$ (3,642,841)</b> | <b>\$ (3,756,844)</b> | <b>\$ 954,667</b>   | <b>\$ (114,003)</b> |  |  |
| Unallowed Expense                     | \$ (1,163,927)        | \$ (651,958)          | \$ -                  | \$ 1,163,927  | \$ 651,958          |  |  |
| <b>General Fund Unallowed Expense</b> | <b>\$ (1,163,927)</b> | <b>\$ (651,958)</b>   | <b>\$ -</b>           | <b>\$ 1,163,927</b>   | <b>\$ 651,958</b>   |  |  |
| <b>Total Expense</b>                  | <b>\$ (5,875,438)</b> | <b>\$ (4,294,799)</b> | <b>\$ (3,756,844)</b> | <b>\$ 2,118,594</b>   | <b>\$ 537,955</b>   |  |  |
| <b>Net Surplus / (Deficit)</b>        | <b>\$ 33,584,689</b>  | <b>\$ 27,658,573</b>  | <b>\$ 28,076,726</b>  | <b>\$ (5,507,963)</b>   | <b>\$ 418,153</b>   |  |  |

\*Annualized totals are estimates based upon YTD Actuals which are not adjusted for one-time revenue or one-time expense.

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Administration provides shared services to support the work of the programs. Administration develops and implements policies and procedures that provide for good stewardship of agency assets and attainment of agency goals as directed by the MHMR Board of Trustees.

**Executive Office** is responsible for the overall administration and operations of the organization by developing strategic initiatives (at the local and state level) and liaising with the Board of Trustees.

**Chief of Staff** coordinates agency activities for the Chief Executive Officer. The Chief of Staff also oversees all communication, governance, community relations and resource development, including donations, outreach, and grant applications/renewals and outcomes.

**Chief Medical Officer** provides leadership, guidance and assistance to medical staff throughout the agency and participates in committees including Credentialing, Utilization Management, Quality Management, Risk Management, Death Reviews, Medication/Pharmacy Benefits Management and Medical Governance.

**Legal Operations** includes Legal Services, Compliance and Patient Rights, Human Resources, Contract Administration, Property Management and Procurement Services, Health Information Management (Medical Records), and Learning and Development (Training).

**Legal Services** oversees all agency legal matters, provides guidance and legal advice, and represents the agency in court-related matters. The attorneys also provide legal advice to MHMR Board of Trustees and the MHMR Foundation Board and any other area that legal expertise and counsel is needed.

**Compliance and Patient (Clients) Rights** establishes and implements the MHMR Compliance Plan and Rights Program. This team will investigate and respond to policy violations regarding compliance and patient rights matters and presents quarterly reports to the Board of Trustees.

**Human Resources (HR)** oversees all Human Resources activities across the agency. This department is responsible for accepting and processing all employment applications and managing the documentation associated with agency staff. This department also manages all employee benefit programs. HR is a resource to all employees and provides assistance to management regarding employee relations matters. The Employee Engagement Team leads initiatives to support a culture of caring to onboard new employees and provide support to employees and supervisors to engage and grow within the agency.

**Contracts Administration** is responsible for the processing of all revenue and expenditure contracts for the agency. This department oversees provider relations and some authority functions.

**Procurement and Property Management** is responsible for the purchasing of goods and overseeing procurement processes. This department oversees central supply, courier services, and fleet management. This department also is responsible for maintaining agency's vehicles and facilities and responding to service requests submitted by the programs. It also is responsible for real estate acquisition and disposal, lease negotiations, building and vehicle insurance management, and gasoline card management.

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**Health Information Management (Medical Records)** provides centralized planning, management and coordination of patient health care information. This department serves as the custodian of records and is responsible for managing the release of patient information.

**Learning and Development** provides training for new employee, volunteers, community service providers and others in the community. It also provides continuing education programs for staff and the community.

**Finance** manages financial operations, maintains fiscal accountability and supports the overall mission of providing quality services to the community while ensuring financial sustainability. Finance includes: Administration, Accounting, Financial Reporting, Grant Administration, Payroll, Accounts Payable, Treasury, Trust Fund Management, Budget and Financial Planning, and Financial Systems Administration.

**Finance Administration** provides leadership on both operational and strategic initiatives. Leadership maintains efficient and organized work environment, enabling the finance teams to fulfill their responsibilities effectively and contribute to the financial management of the organization.

**Accounting** ensures accurate recording, analysis and reporting of financial transactions and information upon the general ledgers maintained by the organization. The team applies accounting principles and standards to classify and summarize financial data, ensuring compliance with regulatory requirements.

**Financial Reporting** prepares monthly and annual financial statements, such as balance sheets, income statements, and cash flow statements, to provide insights into the organization's financial performance. Additionally, the team prepares ad-hoc reports for decision-making.

**Grant Administration** oversees the post-award lifecycle of grants, including ensuring compliance with grant requirements and regulations and coordinating the tracking, management, reporting and monitoring of financial objectives of externally funded projects and activities.

**Payroll** manages all aspects of employee compensation. The team is responsible for calculating and processing employee salaries, wages, one-time payments and deductions in accordance with applicable laws, regulations and agency policies.

**Accounts Payable** manages the payment of financial obligations owed by the agency to our suppliers and vendors. The team is responsible for reviewing, verifying and reconciling invoices with purchase orders to ensure the accuracy of the amounts owed.

**Treasury and Trust Fund Management** manages the financial assets, investments and funds of both the organization and those to whom we have been entrusted to do so. This team develops investment strategies, optimizes cash flow, manages liquidity and risk, and ensures pledged collateral is in place.

**Budget and Financial Planning** develops, implements and monitors the financial plans and budgets of the organization. This team is responsible for analyzing historical financial data,

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### FY2025 Budget

forecasting future revenues and expenses, and working with Programs to create comprehensive budgets that align with the agency's goals and objectives.

**Financial Systems Administration** manages MHMR financial systems, software and technology. This team implements and supports software systems and ensures internal controls are met.

**Information Technology (IT)** supports the agency's technology needs by providing enterprise resource planning, professional support and innovative solutions to meet technical, communication, information, security and system needs. IT teams ensure information technology, telecommunications and systems support the agency's operational and strategic goals.

**Network & Systems** implements and supports the communication networks. This includes support for wireless and wired networks that interconnect all facilities, telecommunications platforms and call center-related systems, and network security best practices. Their goal is to ensure the integrity of high availability network infrastructure to provide maximum performance. The Systems Team implements and support the server, storage, backup and Disaster Recovery infrastructure for critical applications.

**Information Security** is responsible for the confidentiality, integrity and availability of all agency data. This is accomplished by constantly reviewing the IT environment for threats that could negatively impact the agency, employees and patients. Additional responsibilities include network and information security, risk mitigation and incident response, business continuity planning, cybersecurity training and awareness, compliance/audit and vendor risk management.

**Application Development and Support** focuses on custom application development, testing, deployment and supporting applications including the Electronic Health Record (EHR) and clinical solutions. Responsibilities include application and vendor support, integration of systems, website support, SharePoint development and support, systems and business analysis, and process improvement.

**Project Management Office** oversees agency projects, ensuring proper management and efficient execution in alignment with MHMR strategic goals. The PMO office leads process improvement initiatives and optimization of critical applications, including the Electronic Health Record. Responsibilities include project standardization and management, resource planning and scheduling, communication, and project-related training with full transition to operations.

**Data Management** develops, maintains and ensures the quality of MHMR data systems. Their duties include organizing, storing and analyzing agency data as professionally and effectively as possible, while also safeguarding the organization's security and confidentiality standards. Additional responsibilities include creation of effective data management policies, report and business intelligence development, data security and back-up, data support for business, and troubleshooting of data-related problems.

**Helpdesk** provides technical support for staff issues related to computers, phone, software, system access, troubleshooting issues or training. Responsibilities include phone and onsite

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tech support, desktop support, application training, first-level application and software support, hardware and mobile device support, equipment deployment and user provisioning.

**MHMR Foundation** is the 501c3 partner that raises funds and awareness for MHMR programs. The Foundation focuses on fund development, including individual donors, grants and corporate giving; community education; and volunteer recruitment. The Foundation operations are supported by Prior Year Funds.

**FACILITY AND PROPERTY SCHEDULE  
FY2025 BUDGET**

| #  | Leased/<br>Owned | Property Address  | Category      | Sq. Ft. | FY24 Annual<br>Rent | FY25 Annual<br>Rent Incr | FY 25 Annual<br>Rent | Lease expiration |
|----|------------------|---|---------------|---------|---------------------|--------------------------|----------------------|------------------|
| 1  | Leased           | 002 East Ennis Ave Ennis, TX 75119                      | Office        | 420     | \$ 100              | \$ -                     | \$ 100               | 5/31/2025        |
| 2  | Leased           | 1001 South Edmond Ln Ste 111, Lewisville TX             | Office        | 213     | \$ 10,122           | \$ -                     | \$ 10,122            | 6/30/2028        |
| 3  | Leased           | 106 South Jackson Street Ste 1, Waxahachie, TX 75165    | Office        | 2,000   | \$ 314,400          | \$ 2,400                 | \$ 316,800           | 8/31/2024        |
| 4  | Leased           | 1200 Circle Dr, Ste. 101, 400 & 401 Ft. Worth, TX 76119 | Clinic/Center | 17,734  | \$ 2,963,738        | \$ 26,095                | \$ 2,989,833         | 10/31/2027       |
| 5  | Leased           | 1300 Circle Dr, Ft. Worth, TX 76119                     | Multi-Use     | 39,800  | \$ 4,137,210        | \$ 33,996                | \$ 4,171,206         | 10/31/2027       |
| 6  | Leased           | 1350 East Lancaster, Fort Worth, TX 76102               | CRU           | 8,549   | \$ 115,411          | \$ -                     | \$ 115,411           | 8/31/2025*       |
| 7  | Leased           | 1402 East Lancaster, Fort Worth, TX. 76102              | Parking       | 10      | \$ -                | \$ 3,500                 | \$ 3,500             | 8/31/2027*       |
| 8  | Leased           | 200 North 15th St. Suite 6-A Coriscana, TX 78151        | Office        | 1,235   | \$ 10,920           | \$ 910                   | \$ 11,830            | 10/31/2025       |
| 9  | Leased           | 2003 East Lamar ste. 120, Arlington                     | Office        | 2,100   | \$ 38,703           | \$ 3,659                 | \$ 42,362            | 5/31/2027        |
| 10 | leased           | 210 Santa Fe Weatherford, Tx 76086                      | Office        | 1,200   | \$ 24,800           | \$ 1,750                 | \$ 26,550            | 2/1/2028         |
| 11 | Leased           | 306 North Loop 288 #113, #117, & #115 Denton TX 76209   | Office        | 427     | \$ 123,828          | \$ 941                   | \$ 124,769           | 12/31/2025       |
| 12 | Leased           | 306 South Morgan St. Unit 306 Granbury TX 76048         | Office        | 1,000   | \$ 156,360          | \$ 1,250                 | \$ 157,610           | 7/31/2024        |
| 13 | Leased           | 344 Southwest Wilshire, Burleson, TX 76028              | Office        | 2,308   | \$ 93,600           | \$ 1,350                 | \$ 94,950            | 1/31/2026        |
| 14 | Leased           | 401 West Sanford, Ste 1500 & 1600, Arlington, TX 76011  | Office        | 2,227   | \$ 301,080          | \$ 2,136                 | \$ 303,216           | 12/31/2024       |
| 15 | Leased           | 5000/5020 Resource Dr., Ft. Worth, TX 76119             | Multi-Use     | 15,966  | \$ 878,124          | \$ 9,447                 | \$ 887,571           | 10/31/2027       |
| 16 | Leased           | 501 West Sanford, Ste 10 Arlington, TX 76011            | Office        | 1,928   | \$ 260,663          | \$ 1,849                 | \$ 262,512           | 12/31/2024       |
| 17 | Leased           | 601 West Sanford Street, Arlington, TX 76011            | Clinic/Center | 19,540  | \$ 2,329,808        | \$ 18,742                | \$ 2,348,550         | 12/31/2024       |
| 18 | Leased           | 6029 Wonder Dr., Fort Worth, TX 76133                   | ACRU          | 6,800   | \$ 104,731          | \$ -                     | \$ 104,731           | 8/31/2025        |
| 19 | Leased           | 6032 Innovation Way, Ste 200 Ft. Worth, TX 76224        | Office        | 9,444   | \$ 147,984          | \$ 13,307                | \$ 161,291           | 4/1/2028         |
| 20 | Leased           | 6777 Camp Bowie West Blvd., Ft. Worth, TX 76116         | Clinic/Center | 7,967   | \$ -                | \$ 175,234               | \$ 175,234           | 1/31/2028        |
| 21 | Leased           | 8808 Camp Bowie West Blvd, Ft. Worth, TX 76116          | Clinic/Center | 6,000   | \$ 608,724          | \$ 14,603                | \$ 623,327           | 8/31/2025        |
| 21 | Owned            | 2200 Builder Road, Crowley, TX 76036                    | Group Home    | 2,359   |                     |                          |                      |                  |
| 22 | Owned            | 2812 California Lane, Dalworthington Gardens, TX 76016  | Group Home    | 3,516   |                     |                          |                      |                  |
| 23 | Owned            | 3704 Cibolo, Ft. Worth TX, 76133                        | Group Home    | 2,628   |                     |                          |                      |                  |
| 24 | Owned            | 4525 City Point, North Richland Hills, TX 76180         | Clinic/Center | 8,536   |                     |                          |                      |                  |
| 25 | Owned            | 2716 Cullen, Ft. Worth TX, 76107                        | Multi-Use     | 60,000  |                     |                          |                      |                  |
| 26 | Owned            | 4833 Diaz, Ft. Worth TX, 76107                          | Group Home    | 2,855   |                     |                          |                      |                  |
| 27 | Owned            | 1501 El Paso, Ft. Worth, TX 76102                       | Multi-Use     | 33,000  |                     |                          |                      |                  |
| 28 | Owned            | 3829 Fenton, Ft. Worth, TX 76133                        | Group Home    | 2,398   |                     |                          |                      |                  |
| 29 | Owned            | 129 Harmon Road, Hurst TX 76053                         | Office        | 6,653   |                     |                          |                      |                  |
| 30 | Owned            | 1527 Hemphill, Ft. Worth TX 76104                       | Multi-Use     | 32,500  |                     |                          |                      |                  |
| 31 | Owned            | 3800 Hulen Street, Ft. Worth, TX 76107                  | Multi-Use     | 32,040  |                     |                          |                      |                  |
| 32 | Owned            | 3840 Hulen Tower North, Ft. Worth, TX 76107             | Multi-Use     | 68,003  |                     |                          |                      |                  |
| 33 | Owned            | 6341 Juneau Road, Ft. Worth TX, 76116                   | Group Home    | 3,378   |                     |                          |                      |                  |
| 34 | Owned            | 6312 Kingswood, Ft. Worth TX, 76133                     | Group Home    | 3,128   |                     |                          |                      |                  |
| 35 | Owned            | 1502 East Lancaster Ave, Ft. Worth, TX 76102            | Multi-Use     | 4,284   |                     |                          |                      |                  |
| 36 | Owned            | 1518 East Lancaster Ave, Ft. Worth, TX 76102            | Office        | 11,151  |                     |                          |                      |                  |
| 37 | Owned            | 5325 Lovell Street, Ft. Worth, TX 76107                 | Group Home    | 3,111   |                     |                          |                      |                  |
| 38 | Owned            | 2620 Meaders, Ft. Worth, TX 76112                       | CRU           | 3,078   |                     |                          |                      |                  |
| 39 | Owned            | 2400 Northwest 24th Street, Ft. Worth TX 76106          | Clinic/Center | 11,534  |                     |                          |                      |                  |
| 40 | Owned            | 300 Pennsylvania, Ft. Worth TX 76104                    | Clinic/Center | 8,968   |                     |                          |                      |                  |
| 41 | Owned            | 4809 Racquet Club Rd., Arlington, TX 76011              | Group Home    | 3,205   |                     |                          |                      |                  |
| 42 | Owned            | 701 Sandy Lane, Ft. Worth, TX 76120                     | Group Home    | 2,786   |                     |                          |                      |                  |
| 43 | Owned            | 3313 Shamrock, Forest Hill, TX 76119                    | Group Home    | 1,973   |                     |                          |                      |                  |
| 44 | Owned            | 5208-10 Slate Street, Ft. Worth TX 76104                | Multi-Use     | 2,197   |                     |                          |                      |                  |
| 45 | Owned            | 6225 South Hulen, Ft. Worth, TX 76133                   | Group Home    | 2,000   |                     |                          |                      |                  |
| 46 | Owned            | 505 South Jennings, Ft. Worth, TX 76104                 | Center        | 2,592   |                     |                          |                      |                  |
| 47 | Owned            | 815 South Jennings, Ft. Worth, TX 76104                 | CRU           | 6,243   |                     |                          |                      |                  |
| 48 | Owned            | 1319 Summit Ave, Ft. Worth, TX 76102                    | Multi-Use     | 17,260  |                     |                          |                      |                  |
| 49 | Owned            | 3136 West 4th Street, Ft. Worth, TX 76107               | Office        | 6,500   |                     |                          |                      |                  |
| 50 | Owned            | 1619 Pipeline Road, Bedford TX, 76022                   | Group Home    | 2,147   |                     |                          |                      |                  |
| 51 | Owned            | 1136 Williams Road, Ft. Worth, TX 76120                 | Group Home    | 3,564   |                     |                          |                      |                  |
| 52 | Owned            | 5682 Worrell, Ft. Worth TX, 76133                       | Group Home    | 1,750   |                     |                          |                      |                  |
| 53 | Co-Location      | 401 Shahan Prairie Road, Little Elm, TX 75069           | School        |         |                     |                          |                      |                  |
| 54 | Co-Location      | 307 South Cates, Decatur, TX 76234                      | School        |         |                     |                          |                      |                  |
| 54 | Co-Location      | 314 East 5th Terrace Springtown, TX 76082               | School        |         |                     |                          |                      |                  |

Totals 500,135 \$ 12,620,306 \$ 311,169 \$ 12,931,476

\*Month-to-month basis

**Internal Service Fund  
FY2025 Budget**

| Description                    | FY2024<br>Annualized<br>Actual* | FY2024<br>Current<br>Budget | FY2025<br>Budget    | FY2024<br>Annualized<br>Actual* vs<br>FY2025 Budget<br>Variance | FY2024<br>Budget vs<br>FY2025 Budget<br>Variance |
|--------------------------------|---------------------------------|-----------------------------|---------------------|---|--|
| Sale of Capital Assets         | \$ 129,990                      | \$ -                        | \$ -                | \$ (129,990)  | \$ -   |
| Interest Revenue               | \$ 246,005                      | \$ 193,479                  | \$ 300,000          | \$ 53,995   | \$ 106,521                                       |
| User Fee Revenue               | \$ 2,868,458                    | \$ 2,792,313                | \$ 2,622,670        | \$ (245,788)  | \$ (169,643)                                     |
| <b>Other Funds Revenue</b>     | <b>\$ 3,244,453</b>             | <b>\$ 2,985,792</b>         | <b>\$ 2,922,670</b> | <b>\$ (321,783)</b>   | <b>\$ (63,122)</b>                               |
| <b>Total Revenue</b>           | <b>\$ 3,244,453</b>             | <b>\$ 2,985,792</b>         | <b>\$ 2,922,670</b> | <b>\$ (321,783)</b>   | <b>\$ (63,122)</b>                               |
| Building Expense               | \$ 163,825                      | \$ 671,695                  | \$ 1,725,000        | \$ 1,561,175  | \$ 1,053,305                                     |
| Computer Expense               | \$ 23,197                       | \$ -                        | \$ 2,622,997        | \$ 2,599,800  | \$ 2,622,997                                     |
| <b>Other Funds Expense</b>     | <b>\$ 187,022</b>               | <b>\$ 671,695</b>           | <b>\$ 4,347,997</b> | <b>\$ 4,160,975</b>   | <b>\$ 3,676,302</b>                              |
| <b>Total Expense</b>           | <b>\$ 187,022</b>               | <b>\$ 671,695</b>           | <b>\$ 4,347,997</b> | <b>\$ 4,160,975</b>   | <b>\$ 3,676,302</b>                              |
| Use of Fund Balance            | \$ -                            | \$ -                        | \$ 1,425,327        | \$ 1,425,327  | \$ 1,425,327                                     |
| <b>Total Fund Balance</b>      |                                 |                             | <b>\$ 1,425,327</b> | <b>\$ 1,425,327</b>   | <b>\$ 1,425,327</b>                              |
| <b>Net Surplus / (Deficit)</b> | <b>\$ 3,057,431</b>             | <b>\$ 2,314,097</b>         | <b>\$ -</b>         | <b>\$ (3,057,431)</b>   | <b>\$ (2,314,097)</b>                            |

\*Annualized totals are estimates based upon YTD Actuals which are not adjusted for one-time revenue or one-time expense.

## Technology Projects FY2025 Budget

| A   | B           |
|---|-------------|
| Description   | FY25 Budget |
| 1 Grant Management Application  | \$ 10,000   |
| 2 Cybersecurity Improvements and Enhancements                             | \$ 14,000   |
| 3 Mobile Workforce Management Application                                 | \$ 50,000   |
| 4 Optimization of Various Enterprise Software Platforms                   | \$ 60,000   |
| 5 Infrastructure Needs for Building Moves                                 | \$ 80,000   |
| 6 Network Security Enhancements   | \$ 80,500   |
| 7 Network Connectivity & Infrastructure Improvements to Multiple Sites    | \$ 128,000  |
| 8 New Phone System Migration  | \$ 130,560  |
| 9 New Budget Software Application   | \$ 150,000  |
| 10 Electronic Health Record/Clinical Application Enhancements and Add-ons | \$ 207,500  |
| 11 Cloud Migration Initiative   | \$ 250,000  |
| 12 AI Tools for Employees and Enhanced Services                           | \$ 375,000  |
| 13 Badge Access System Implementation - Additional Sites                  | \$ 500,000  |
| 14 Agencywide PC Refresh  | \$ 587,437  |

|                                  |                     |
|----------------------------------|---------------------|
| <b>Total Technology Projects</b> | <b>\$ 2,622,997</b> |
|----------------------------------|---------------------|

**Facility Projects  
FY2025 Budget**

|    | A                                    | B                                       | C            |
|----|--------------------------------------|---|--------------|
|    | Location                             | Description                             | FY25 Budget* |
| 1  | 2200 Builder Road                    | Backyard work                           | \$ 15,000    |
| 2  | 4525 City Point                      | Replace roof                            | \$ 50,000    |
| 3  | 2812 California Lane                 | Replace 50 gal water heater             | \$ 6,000     |
| 4  | 2812 California Lane                 | Replace roof                            | \$ 22,000    |
| 5  | 1501 East El Paso                    | Replace two (2) 5 ton HVAC units        | \$ 40,000    |
| 6  | 1501 East El Paso                    | Replace 80 gal water heater/Pumps       | \$ 25,000    |
| 7  | 1501 East El Paso<br>(Liberty House) | Privacy Screen                          | \$ 50,000    |
| 8  | 1518 East Lancaster Avenue           | Replacement one Roof Top Unit (RTU)     | \$ 10,000    |
| 9  | 3829 Fenton                          | Replacement exterior fencing            | \$ 10,000    |
| 10 | 3800 Hulen Street                    | Repair and Maintenance AC               | \$ 35,000    |
| 11 | 3840 Hulen Street                    | Men's restroom upgrades (2 restrooms)   | \$ 80,000    |
| 12 | 3840 Hulen Street                    | Renovate 3 restrooms in 6th floor       | \$ 30,000    |
| 13 | 3840 Hulen Street                    | ADA Ramps and Restriping                | \$ 110,000   |
| 14 | 815 South Jennings                   | Replace three (3) HVAC units            | \$ 72,000    |
| 15 | 6341 Juneau Road                     | Lawn sprinkler upgrade                  | \$ 5,000     |
| 16 | 2400 Northwest 24th Street           | Exterior Paint on both buildings        | \$ 70,000    |
| 17 | 2400 Northwest 24th Street           | Replace roof Main & Annex buildings     | \$ 100,000   |
| 18 | 300 Pennsylvania                     | Replace roof                            | \$ 200,000   |
| 19 | 300 Pennsylvania                     | Replace Fire alarm system               | \$ 75,000    |
| 20 | 1619 East Pipeline Road              | Replace dated sprinkler heads           | \$ 10,000    |
| 21 | 4809 Racquet Club Road               | Replace fence                           | \$ 10,000    |
| 22 | 4809 Racquet Club Road               | Replace front windows                   | \$ 5,000     |
| 23 | 6225 South Hulen Street              | Replace driveway                        | \$ 20,000    |
| 24 | 1319 Summit Avenue                   | HVAC replacements three (3)             | \$ 75,000    |
| 25 | Multi-locations TBD                  | Agency Transformation Space Utilization | \$ 250,000   |
| 26 | Slate Street                         | Renovations                             | \$ 100,000   |
| 27 | Emergency Contingency                |   | \$ 250,000   |

**Total Facility Changes** **\$ 1,725,000**

\*Estimates, which are not yet final.

**Partially Self-Insured Health Insurance Fund  
FY2025 Budget**

| Description                    | FY2024                |                       | FY2025<br>Budget     | FY2024  |  |
|--------------------------------|-----------------------|-----------------------|----------------------|---|--|
|                                | Annualized<br>Actual* | Current<br>Budget     |                      | Annualized<br>Actual* vs<br>FY2025 Budget<br>Variance | FY2024<br>Budget vs<br>FY2025 Budget<br>Variance |
| Revenue-Employee Premium       | \$ 2,028,181          | \$ 2,006,885          | \$ 2,246,178         | \$ 217,997  | \$ 239,293                                       |
| Revenue-Employer Premium       | \$ 24,498,681         | \$ 25,227,154         | \$ 28,611,086        | \$ 4,112,405  | \$ 3,383,932                                     |
| Cobra Premium                  | \$ 51,740             | \$ 45,000             | \$ 22,660            | \$ (29,080)   | \$ (22,340)                                      |
| Stop Loss Revenue              | \$ 68,358             | \$ 90,000             | \$ 102,440           | \$ 34,082   | \$ 12,440  |
| Teladoc                        | \$ 2,741              | \$ 2,100              | \$ 2,558             | \$ (183)  | \$ 458   |
| Rebate                         | \$ 2,750,421          | \$ 1,796,451          | \$ 1,985,531         | \$ (764,890)  | \$ 189,080                                       |
| <b>Other Funds Revenue</b>     | <b>\$ 29,400,123</b>  | <b>\$ 29,167,590</b>  | <b>\$ 32,970,453</b> | <b>\$ 3,570,330</b>                                   | <b>\$ 3,802,863</b>                              |
| <b>Total Revenue</b>           | <b>\$ 29,400,123</b>  | <b>\$ 29,167,590</b>  | <b>\$ 32,970,453</b> | <b>\$ 3,570,330</b>                                   | <b>\$ 3,802,863</b>                              |
| Third Party Admin Fees         | \$ 803,993            | \$ 841,601            | \$ 939,914           | \$ 135,921  | \$ 98,313  |
| Federal Regulatory Fees        | \$ 12,059             | \$ 13,500             | \$ 49,000            | \$ 36,941   | \$ 35,500  |
| Admin Consulting Fees          | \$ 28,400             | \$ 35,500             | \$ 35,500            | \$ 7,100  | \$ -   |
| Cobra Fees                     | \$ 2,498              | \$ 4,000              | \$ -                 | \$ (2,498)  | \$ (4,000)                                       |
| Teledoc Fees                   | \$ 92,747             | \$ 98,298             | \$ -                 | \$ (92,747)   | \$ (98,298)                                      |
| Employee Wellness              | \$ 206,390            | \$ 575,660            | \$ 178,809           | \$ (27,581)   | \$ (396,851)                                     |
| High Deductible Health Plan    | \$ -                  | \$ -                  | \$ 172,800           | \$ 172,800  | \$ 172,800                                       |
| Medical Claims                 | \$ 26,599,463         | \$ 27,641,972         | \$ 28,975,177        | \$ 2,375,714  | \$ 1,333,205                                     |
| Change in IBNRs                | \$ 707,601            | \$ 895,534            | \$ 500,000           | \$ (207,601)  | \$ (395,534)                                     |
| Admin Stop Loss                | \$ 2,243,839          | \$ 2,340,757          | \$ 2,119,253         | \$ (124,586)  | \$ (221,504)                                     |
| <b>Other Funds Expense</b>     | <b>\$ 30,696,990</b>  | <b>\$ 32,446,822</b>  | <b>\$ 32,970,453</b> | <b>\$ 2,273,463</b>                                   | <b>\$ 523,631</b>                                |
| <b>Total Expense</b>           | <b>\$ 30,696,990</b>  | <b>\$ 32,446,822</b>  | <b>\$ 32,970,453</b> | <b>\$ 2,273,463</b>                                   | <b>\$ 523,631</b>                                |
| <b>Net Surplus / (Deficit)</b> | <b>\$ (1,296,867)</b> | <b>\$ (3,279,232)</b> | <b>\$ -</b>          | <b>\$ 1,296,867</b>                                   | <b>\$ 3,279,232</b>                              |

\*Annualized totals are estimates based upon YTD Actuals which are not adjusted for one-time revenue or one-time expense.

**Software Licensing Fees  
FY2025 Budget**

| Software                   | Type            | Annual Licensing Cost | Monthly Licensing Cost | Total # of Licenses or allocation FTE count | Annual Price per License | Monthly Price per License |
|----------------------------|-----------------|-----------------------|------------------------|---|--------------------------|---------------------------|
| Adobe Acrobat Pro          | Office          | \$ 33,227             | \$ 2,769               | 249   | \$ 133.45                | \$ 11.13                  |
| Awareity                   | Incident        | \$ 18,520             | \$ 1,543               | 2,368                                       | \$ 7.83                  | \$ 0.66                   |
| Blackbaud - Financial Edge | ERP**           | \$ 73,433             | \$ 6,119               | 86  | \$ 853.88                | \$ 71.16                  |
| Cadient Talent             | HR              | \$ 72,660             | \$ 6,055               | 2,368                                       | \$ 30.69                 | \$ 2.56                   |
| DocuSign                   | Office          | \$ 37,030             | \$ 3,086               | 127   | \$ 291.58                | \$ 24.30                  |
| Doxy.me                    | Telehealth      | \$ 52,500             | \$ 4,375               | 657   | \$ 79.91                 | \$ 6.66                   |
| Jl Special Risks           | Cyber Insurance | \$ 100,000            | \$ 8,333               | 2,368                                       | \$ 42.23                 | \$ 3.52                   |
| GoTo                       | Phone System    | \$ 215,000            | \$ 17,917              | 645   | \$ 333.34                | \$ 27.78                  |
| KnowBe4                    | Training        | \$ 30,000             | \$ 2,500               | 2,368                                       | \$ 12.67                 | \$ 1.06                   |
| Kronos                     | HR / Payroll    | \$ 525,400            | \$ 43,783              | 2,368                                       | \$ 221.88                | \$ 18.49                  |
| Microsoft                  | Office          | \$ 585,000            | \$ 48,750              | 2,368                                       | \$ 247.05                | \$ 20.59                  |
| myAvatar Suite             | EHR*            | \$ 2,678,020          | \$ 223,168             | 1,668                                       | \$ 1,605.53              | \$ 133.80                 |
| Paramount/Workplace        | Purchasing      | \$ 65,268             | \$ 5,439               | 178   | \$ 366.68                | \$ 30.56                  |
| Policy Stat                | Policy Mgt      | \$ 23,651             | \$ 1,971               | 2,368                                       | \$ 9.99                  | \$ 0.84                   |
| Relias Learning            | HR (Training)   | \$ 139,724            | \$ 11,644              | 2,368                                       | \$ 59.01                 | \$ 4.92                   |
| SnagIt Screen Record       | Office          | \$ 233                | \$ 19                  | 35  | \$ 6.65                  | \$ 0.56                   |
| Solar Winds                | IT Helpdesk     | \$ 57,000             | \$ 4,750               | 2,368                                       | \$ 24.08                 | \$ 2.01                   |
| Symplr                     | Contracts       | \$ 50,350             | \$ 4,196               | 2,368                                       | \$ 21.27                 | \$ 1.78                   |
| Trip Log (5 Months)        | Mileage         | \$ 67,756             | \$ 13,551              | 2,368                                       | \$ 28.62                 | \$ 5.73                   |
| Zobrio                     | ERP**           | \$ 18,576             | \$ 1,548               | 16  | \$ 1,161.00              | \$ 96.75                  |

**Total** **\$ 4,843,348**

\* Electronic Health Record

\*\* Enterprise Resource Planning (Accounting & Budgeting)

**MHMR of Tarrant County  
FY2025 Schedule 1  
Revenue Agreements Over \$300,000**

| Line #                        | Contractor (Vendor)   | Description  | FY25 Total Contract Amount           | Multi- Year Amount  | Term                    |
|-------------------------------|---|--|--------------------------------------|---|-------------------------|
| 1                             | City of Fort Worth  | Directions Home-Permanent Supportive Housing   | \$ 750,000                           | -   | 10/01/2024 - 09/30/2025 |
|                               |   | Directions Home - Tennant Support Services   | \$ 199,000                           |   | 10/01/2024 - 09/30/2025 |
|                               |   | High Impact  | \$ 2,178,304                         | \$ -  | 10/01/2024 - 09/30/2025 |
|                               |   | Intervention for Opioid Use (IOU)  | \$ 197,100                           | \$ -  | 09/01/2024 - 08/31/2025 |
|                               |   | Homeless Housing and Services Program (HHSP)   | \$ 431,993                           | -   | 09/01/2024 - 08/31/2025 |
| 2                             | Office of the Governer (OOG)                                    | Criminal Justice Dept (CJD) Victims of Crime Act: Multi Disciplinary Teams (MDT)                     | \$ 418,872                           | -   | 10/1/2024 - 09/30/2025  |
| 3                             | Tarrant County  | American Rescue Plan Act (ARPA) - Family and Individual Support Program                              | \$ 290,000                           | \$ 1,500,000  | 09/01/2021 - 12/31/2024 |
|                               |   | Assisted Outpatient Treatment (AOT)  | \$ 1,200,000                         | \$ 2,400,000  | 09/01/2023 - 08/31/2025 |
|                               |   | Tarrant County Countywide Support  | \$ 1,594,650                         |   | 09/01/2024 - 08/31/2025 |
|                               |   | Mental Health Jail Diversion Center  | \$ 7,000,000                         |   | 01/01/2024 - 12/31/2024 |
|                               |   | Law Liaison  | \$ 521,827                           |   | 09/01/2024 - 08/31/2025 |
|                               |   | Mental Health Services to Jail Inmates   | \$ 8,219,197                         |   | 09/01/2024 - 08/31/2025 |
|                               |   | Help Me Thrive System of Care Program  | \$ 516,789                           | \$ 3,810,000  | 01/01/2022 - 12/31/2024 |
|                               |   | Juvenile Services: Child Adolescent Training in Evidence - Based Psychotherapy Program (CATIE) Reach | \$ 458,660                           | \$ -  | 09/01/2024 - 08/31/2025 |
|                               |   | Youth Center Fort Worth  | \$ 89,885                            |   | 09/01/2024 - 08/31/2025 |
|                               |   | 4  | Texas Department of Criminal Justice | Texas Correctional Office on Offenders with Medical or Mental Impairments (TCOOMMI) - Adult and Juvenile Services | \$ 2,478,817            |
| 5                             | Texas Department of Family and Protective Services              | Healthy Outcomes through Prevention and Early Support (HOPES)  | \$ 5,482,436                         | \$ 26,825,375   | 09/1/2021 - 08/31/2025  |
|                               |   | DFPS Texas Home Visiting   | \$ 600,000                           | \$ 1,140,000  | 04/01/2024 - 08/31/2025 |
| 6                             | Texas Department of Health and Human Services Commission (HHSC) | Community Mental Health Grant (CMHG) Program - HB 13   | \$ 406,582                           | \$ 813,164  | 09/01/2024 - 08/31/2026 |
|                               |   | HR133 Housing Instability  | \$ 3,091,250                         | \$ 11,562,014   | 10/29/2021 - 09/30/2025 |
|                               |   | HR133 Consumer Operated Services Program (COSP)  | \$ 107,331                           | \$ 429,324  | 10/29/2021 - 09/30/2025 |
|                               |   | HR133 Housing Support Line   | \$ 1,174,980                         | \$ 5,612,535  | 10/29/2021 - 09/30/2025 |
|                               |   | Early Onset Psychosis - Coordinated Specialty Care (CSC)   | \$ 425,000                           | \$ 3,081,250  | 09/01/2021 - 08/31/2025 |
|                               |   | Healthy Community Collaborative (HCC) Grant  | \$ 3,422,499                         | \$ 9,865,996  | 09/01/2021 - 08/31/2025 |
|                               |   | Home and Community Based Services - Adult Mental Health (HCBS - AMH)                                 | \$ 509,822                           |   | 09/01/2024 - 08/31/2025 |
|                               |   | Mental Health First Aid  | \$ 291,050                           | \$ 1,490,250  | 09/01/2023 - 08/31/2025 |
|                               |   | Outpatient MH Svcs Learning Collaborative (OBI)  | \$ 300,000                           | \$ 600,000  | 09/01/2024 - 08/31/2026 |
|                               |   | Outreach Screening Assessment Referral (OSAR)  | \$ 845,218                           | \$ 2,901,085  | 09/01/2020 - 08/31/2025 |
|                               |   | Performance Contract LIDDA IDD Services  | \$ 8,183,095                         | \$ -  | 01/01/2024 - 08/31/2025 |
|                               |   | Performance Contract MH Services   | \$ 52,545,406                        | \$ 105,090,812  | 09/01/2023 - 08/31/2025 |
|                               |   | SB292 - Forensic Assertive Community Treatment (FACT) Team   | \$ 1,215,112                         |   | 09/01/2019 - 08/31/2025 |
|                               |   | SB292 - Jail Based Competency Restoration  | \$ 1,903,325                         | \$ 13,861,014   | 09/01/2019 - 08/31/2025 |
|                               |   | SB292 - Navigators   | \$ 573,554                           |   | 09/01/2019 - 08/31/2025 |
|                               |   | SB292 - Enhanced Mental Health Docket  | \$ 290,000                           |   | 09/01/2019 - 08/31/2025 |
|                               |   | SB292 - HHSC Law Liaison   | \$ 320,200                           |   | 09/01/2019 - 08/31/2025 |
|                               |   | Treatment for Youth (TRY)  | \$ 850,000                           | \$ 8,723,580  | 09/01/2020 - 08/31/2025 |
|                               |   | Upper Payment Limit (UPL)- Funds for ICF Program   | \$ 1,102,203                         | \$ -  | 09/01/2020 - 08/31/2025 |
|                               |   | HHSC MST Multi Symtematic Therapy  | \$ 1,384,090                         | \$ 2,768,180  | 04/25/2024 - 08/31/2025 |
| HHSC Youth Crisis Outreach    | \$ 875,000  | \$ 1,750,000   | 05/21/2024 - 08/31/2025              |   |                         |
| Peer Run Youth Crisis Respite | \$ 580,956  | \$ 1,161,912   | 07/09/2024 - 08/31/2025              |   |                         |
| 7                             | University of Texas Science Center/Be Well Texas                | Office Base Treatment (OBT) - Opioid Use   | \$ 585,843                           |   | 09/01/2024 - 08/31/2025 |
|                               |   | HRSA: American Rescue Plan Act (ARPA) Pediatric Mental Health Care Access - New Expansion.           | \$ 858,000                           | \$ 2,670,000  | 09/30/2023 - 09/30/2026 |
|                               |   | SAMHSA: Help Me Grow, Help Me Thrive System of Care  | \$ 863,632                           | \$ 3,530,298  | 09/30/2022 - 09/29/2026 |
|                               |   | SAMHSA: Early Childhood Connections  | \$ 300,000                           | \$ 1,661,901  | 04/30/2023 - 04/29/2025 |
|                               |   | SAMHSA: Community Mental Health Center (CMHC)  | \$ 1,271,879                         | \$ -  | 09/30/2021 - 09/29/2024 |
|                               |   | SAMSHA: Prevention Navigator   | \$ 200,000                           | \$ 1,000,000  | 08/31/2020 - 08/30/2025 |
|                               |   | SAMHSA: Strengthening Youth Through Empowerment (SYTE)   | \$ 545,000                           | \$ 2,725,000  | 08/31/2021 - 08/30/2026 |
|                               |   | Transforming Lives Collaborative (TLC)   | \$ 750,000                           | \$ 3,750,000  | 09/30/2023 - 09/29/2028 |
|                               |   | TC Family Recovery Project (FRP)   | \$ 400,000                           | \$ 2,000,000  | 09/30/2023 - 09/29/2028 |
|                               |   | Projects for Assistance in Transition from Homelessness (PATH)                                       | \$ 306,748                           | \$2,749,634   | 09/01/2019 - 08/31/2026 |
|                               |   | ARPA HHSC Voc Apprenticeship   | \$ 160,644                           | \$ -  | 03/08/2024 - 03/31/2025 |

|                         |  |  |  |                       |                         |                         |
|-------------------------|--|--|--|-----------------------|-------------------------|-------------------------|
| 8                       | US Department of Health and Human Services Commission (HHSC) | Children and Adolescents Crisis Respite  | \$ 718,503                                 | \$ 2,874,012          | 09/01/2022 - 08/31/2026 |                         |
|                         |  | Co-Occurring Psychiatric Substance Use Disorder (COPSD)                        | \$ 411,504                                 | \$ 1,996,016          | 09/01/2020 - 08/30/2025 |                         |
|                         |  | HR133 Recruitment and Retention  | \$ 1,403,208                               | \$ 5,532,337          | 10/29/2021 - 09/30/2025 |                         |
|                         |  | HR133 Crisis Hotline   | \$ 109,364                                 | \$ 390,451            | 10/29/2021 - 09/30/2025 |                         |
|                         |  | Crisis Intervention Hotline - Lifeline   | \$ 2,136,131                               | \$ 5,635,281          | 05/01/2020 - 08/31/2025 |                         |
|                         |  | Intermediate Care Facilities (ICF) - IDD                                       | \$ 5,472,000                               | \$ -                  | 09/01/2024 - 08/31/2025 |                         |
|                         |  | Medicaid Admin Claiming (MAC)  | \$ 10,722,598                              | \$ -                  | 10/01/2022 - 09/30/2027 |                         |
|                         |  | Performance Contract ECI Services  | \$ 18,377,394                              | \$ 58,440,848         | 09/01/2023 - 08/31/2025 |                         |
|                         |  | Treatment for Adults (TRA) - Adult Treatment                                   | \$ 972,417                                 |                       | 09/01/2020 - 08/31/2025 |                         |
|                         |  | Treatment for Adults (TRA) - Adult Treatment                                   | \$ 800,000                                 | \$ 14,670,128         | 09/01/2020 - 08/31/2025 |                         |
|                         |  | Treatment for Adults (TRA) - Adult Treatment                                   | \$ 142,398                                 |                       | 09/01/2020 - 08/31/2025 |                         |
|                         |  | Treatment for Adults (TRA) - Adult Treatment                                   | \$ 1,239,416                               |                       | 09/01/2020 - 08/31/2025 |                         |
|                         |  |  | \$ 166,249                                 |                       | 09/01/2020 - 08/31/2025 |                         |
|                         |  | Treatment for Females (TRF)-Adult Treatment for Specialized Female w/ Children | \$ 231,751                                 | \$ 4,019,826          | 09/01/2020 - 08/31/2025 |                         |
|                         |  |  | \$ 62,837                                  |                       | 09/01/2020 - 08/31/2025 |                         |
|                         |  |  | \$ 262,272                                 |                       | 09/01/2020 - 08/31/2025 |                         |
|                         |  |  | \$ 146,834                                 |                       | 09/01/2020 - 08/31/2025 |                         |
|                         |  |  | DSHS: Help Me Grow Maternal & Child Health | \$ 500,000            | \$ 2,000,000            | 09/01/2022 - 08/31/2024 |
|                         |  |  | Community Health Workers                   | \$ 696,000            | \$ 3,288,800            | 07/15/2020 - 08/31/2025 |
|                         |  |  | Zero Suicide                               | \$ 425,466            | \$ 3,259,132            | 10/01/2018 - 08/31/2028 |
| 9                       | US Department of Housing and Urban Development               | Housing and Urban Development (HUD): Gateway housing                           | \$ 460,584                                 |                       | 09/01/2024 - 08/31/2025 |                         |
| 10                      | US Department of Justice                                     | Comprehensive Opioid, Stimulant, and Substance Use Program (COSSUP)            | \$ 533,333                                 | \$ 1,600,000          | 10/01/2023 - 09/30/2026 |                         |
|                         |  | Direct To Recovery (DTR) Enhancement   | \$ 250,000                                 | \$ 1,000,000          | 10/01/2023 - 09/30/2027 |                         |
|                         |  | Family Treatment Court   | \$ 273,334                                 | \$ 753,755            | 10/01/2022 - 09/30/2025 |                         |
|                         |  | Justice and Mental Health Collaboration Program                                | \$ 335,849                                 | \$ 550,000            | 10/01/2021 - 10/24/2024 |                         |
| 11                      | US Department of Veteran Affairs                             | Liberty House  | \$ 751,608                                 | \$2,254,824           | 10/01/2022 - 09/30/2025 |                         |
| <b>Total Schedule 1</b> |  |  | <b>\$ 168,550,246</b>                      | <b>\$ 340,283,733</b> |                         |                         |

**MHMR of Tarrant County  
FY2025 Schedule 2  
Expenditure Contracts and Agreements Over \$100,000**

| Line # | Contractor (Vendor)                                 | Description   | FY25 Total Contract Amount | Multi- Year Amount | Term                    |
|--------|---|---|----------------------------|--------------------|-------------------------|
| 1      | A&G Piping*   | HVAC  | \$ 427,000                 | \$ -               | 07/14/2024 - 07/13/2025 |
| 2      | A1 Commercial*                                      | Floor Care Services   | \$ 192,460                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 3      | Able  | Badge Access Total Estimate (8 total facilities):Access system and readers - Penn square, 1502 E Lancaster (CATS), Arlington clinic (youth dna adult), NW Clinic, Mid Cities clinic, Wester Hills | \$ 500,000                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 4      | Acclaim Physician Group                             | Prescribing for Detox   | \$ 78,000                  |                    | 09/01/2024 - 08/31/2025 |
|        |   | Contract APRN/PA for High Impact  | \$ 124,000                 |                    | 09/01/2024 - 08/31/2025 |
|        |   | Mental Health - Jail Diversion Center Medical Services  | \$ 538,133                 | \$ 1,076,265.84    | 01/01/2023 - 12/31/2024 |
| 5      | Atmos Energy  | Gas services  | \$ 113,070                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 6      | AT&T  | Network Services  | \$ 375,504                 | \$ 466,350.00      | 09/01/2024 - 08/31/2025 |
| 7      | Blackbaud   | Enterprise Reporting System (Accounting)  | \$ 73,433                  | \$ 138,998.00      | 03/01/2024 - 02/28/2026 |
| 8      | Boon-Chapman and SunLife                            | Medical, TPA fees, COBRA, Teledoc, FSA Svcs.  | \$ 3,316,467               | \$ -               | 09/01/2024 - 08/31/2025 |
| 9      | Canon Financial Services                            | Copier Lease  | \$ 169,613                 | \$ 867,470.00      | 05/01/2023 - 04/30/2028 |
| 10     | Catholic Charities Translation and Interpretation   | Translation Services  | \$ 285,014                 |                    | 09/01/2024 - 08/31/2025 |
| 11     | Cigna-Group Insurance Life Insurance (LINA)         | Long Term Disability  | \$ 559,920                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 12     | City of Fort Worth                                  | Water and Sanitation Services   | \$ 307,280                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 13     | Clinical Pathology Laboratories                     | Lab Fees  | \$ 110,359                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 14     | Computer Discount Warehouse (CDWG) - Government     | Software Services   | \$ 215,000                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 15     | Danette Castle                                      | Consultant Services   | \$ 120,000                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 16     | Day Resource Center                                 | Health Community Collaborative (HCC) Community Services   | \$ 100,000                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 17     | Dell Financial Services                             | Computer Lease  | \$ 1,188,074               | \$ 3,232,483.00    | 05/01/2022 - 04/30/2025 |
| 18     | Dell Marketing LP                                   | Computer Equipment and Software Purchases   | \$ 788,740                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 19     | Depression Connection                               | Consumer Operated Services  | \$ 97,400                  | \$ -               | 09/01/2024 - 08/31/2025 |
|        |   | COSP Expansion/Enhancement HR133  | \$ 48,787                  |                    | 09/01/2024 - 08/31/2025 |
| 20     | DocuSign  | Digital Signature Service   | \$ 37,030                  | \$ 111,090.00      | 04/01/2024 - 03/31/2027 |
| 21     | Eide Bailey   | Financial Audit Service   | \$ 155,950                 | \$ -               | 06/01/2024 - 05/31/2025 |
| 22     | Engie North America Inc.                            | Agency Electricity  | \$ 477,250                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 23     | Enterprise  | Vehicle Leasing   | \$ 359,187                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 24     | Equifax/TALX  | Verification of Employment  | \$ 120,000                 |                    | 01/01/2025 - 12/31/2025 |
| 25     | FleetCor dba Fuelman                                | Fuel  | \$ 163,098.00              | \$ 750,000.00      | 09/01/2024 - 08/31/2025 |
| 26     | Fort Worth Housing Solutions                        | Patient Housing (HCC Grant)   | \$ 1,251,294               | \$ -               | 09/01/2024 - 08/31/2025 |
| 27     | Fort Worth Transportation Authority "Trinity Metro" | Bus Passes  | \$ 214,962                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 28     | Genoa Health Care LLC.                              | Onsite Pharmacy   | \$ 1,497,640               | \$ -               | 09/01/2024 - 08/31/2025 |
| 29     | GoTo Technologies                                   | Subscription Svcs. Phone System   | \$ 215,000                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 30     | Hazleden Betty Ford Foundation                      | Web-based Subscription fees and Materials   | \$ 150,000                 | \$ -               | 11/01/2024-10/31/2025   |
| 31     | Health and Humans Services Commision (HHSC)         | Immediate Care Facility (ICF) Quality Assurance Fee   | \$ 281,155                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 32     | Instamed Communications LLC                         | Credit card merchant fees - Patient Financial Services  | \$ 21,600                  | \$ -               | 09/01/2024 - 08/31/2025 |
| 33     | JJ Special Risk Insurance                           | Cyber Security Insurance  | \$ 100,000                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 34     | Kforce  | Temporary Support Staff   | \$ 300,000                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 35     | Kronos / UKG  | UltiPro Employee File Management  | \$ 550,400                 | \$ 4,754,000.00    | 09/01/2024 - 08/31/2027 |
| 36     | Kudelski Security                                   | Firewalls for 5 new sites   | \$ 80,500                  | \$ -               | 09/01/2024 - 08/31/2025 |
| 37     |   | Hardware Maintenance and Support  | \$ 276,000                 | \$ -               | 03/01/2024 - 02/28/2025 |
| 38     | McKesson  | Medical Equipment   | \$ 120,000                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 39     | Metropolitan Life Insurance Company                 | Life, AD&D, Supplemental Life   | \$ 1,022,660               | \$ -               | 09/01/2024 - 08/31/2025 |
| 40     | Microsoft   | Teams Premium Add-on; Co-pilot  | \$ 275,000                 |                    | 09/01/2024 - 08/31/2025 |
|        |   | Software Subscriptions - Enterprise-E5 Conversion   | \$ 585,000                 | \$ -               | 03/01/2024 - 02/28/2025 |
| 41     | Netsmart Technologies, Inc.                         | Eligibility Verification Services (EVS)   | \$ 100,000                 | \$ 575,000.00      | 06/01/2024 - 05/22/2029 |
|        |   | Consulting fee for CPA/Netsmart   | \$ 150,000                 | \$ 565,081.00      | 06/01/2024 - 05/22/2029 |
|        |   | Netsmart Enhancements   | \$ 200,000                 | \$ 1,150,000.00    | 06/01/2024 - 05/22/2029 |
|        |   | License SW, Hosting & Services, Consulting & Support  | \$ 1,600,000               | \$ 9,200,000.00    | 06/01/2024 - 05/22/2029 |
|        |   | Employee Health and Safety screenings-Subscriptions   | \$ 1,000,000               | \$ 5,000,000.00    | 06/01/2024 - 05/22/2029 |
| 42     | Pathways Autism Intervention                        | Services Materials  | \$ 135,225                 | \$ -               | 09/01/2024 - 08/31/2025 |
| 43     | Presbyterian Night Shelter                          | HR133 - Shallow Subsidy Housing Program   | \$ 1,361,601               | \$ -               | 09/01/2024 - 08/31/2025 |
|        |   | Housing workshop/ Vocational Training and Neighborhood security   | \$ 100,000                 | \$ -               | 09/01/2024 - 08/31/2025 |

**MHMR of Tarrant County  
FY2025 Schedule 2  
Expenditure Contracts and Agreements Over \$100,000**

| Line #                  | Contractor (Vendor)                                       | Description  | FY25 Total Contract Amount | Multi- Year Amount      | Term                    |
|-------------------------|---|--|----------------------------|-------------------------|-------------------------|
| 44                      | Presbyterian Night Shelter/UpSpire                        | Janitorial Services  | \$ 267,870                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 45                      | Recovery Resource Council                                 | Healthy Community Collaborative (HCC) Site Community Base Services | \$ 100,000                 | \$ -                    | 09/01/2024 - 08/31/2025 |
|                         |   | OSAR - Outreach Screening Assessment & Referrals Services          | \$ 572,800                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 46                      | Regent Services dba for Southlake                         | Janitorial Services  | \$ 625,030                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 47                      | Relevant Reporting Partners                               | Report III - Cost Reporting Services                               | \$ 150,000                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 48                      | Relias (Bertelsmann)                                      | Learning Management System   | \$ 139,724                 | \$ 351,517.00           | 09/01/2024 - 08/31/2029 |
| 49                      | Salvation Army  | Co-Occuring Transitional Housing Program                           | \$ 383,019                 | \$ -                    | 09/01/2024 - 08/31/2025 |
|                         |   | Healthy Community Collaborative (HCC) Supportive Services          | \$ 100,000                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 50                      | Software Housing International (SHI) Government Solutions | Software Subscription,Maintenance and Hardware Purchases           | \$ 742,500                 |                         | 09/01/2024 - 08/31/2025 |
| 51                      | Staples   | Office Supplies  | \$ 842,759                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 52                      | Sysco Foods   | Patient Groceries  | \$ 678,886                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 53                      | Talkspace Network LLC                                     | Employee Assistance Program - Therapy Services                     | \$ 159,600                 | \$ 373,000.00           | 09/01/2024 - 08/31/2025 |
| 54                      | Tarrant County Homeless Coalition                         | Mobile Housing Assessors   | \$ 340,000                 | \$ -                    | 09/01/2024 - 08/31/2025 |
|                         |   | Engagement Coordinator/Rental Dollars                              | \$ 583,000                 | \$ -                    | 09/01/2024 - 08/31/2025 |
|                         |   | Health Community Collaborative (HCC) Community Services            | \$ 100,000                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 55                      | Tarrant County Hospital Dist (JPS)                        | Crisis Inpatient Adult & Adolescent                                | \$ 1,600,000               | \$ -                    | 09/01/2024 - 08/31/2025 |
|                         |   | Private Psychiatric Beds - PPB                                     | \$ 12,906,182              | \$ -                    | 09/01/2024 - 08/31/2025 |
| 56                      | Texas Council Risk Management Fund                        | Agency Insurance - Professional, Property, Workers Comp.           | \$ 1,039,537               | \$ -                    | 09/01/2024 - 08/31/2025 |
| 57                      | Texas Gov Link (Insight)                                  | Temporary Support Staff  | \$ 100,000                 |                         | 09/01/2024 - 08/31/2025 |
| 58                      | TriCom  | Speech Therapy   | \$ 158,480                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 59                      | Union Gospel Mission                                      | Individual Employment Training                                     | \$ 100,000                 |                         | 09/01/2024 - 08/31/2025 |
| 60                      | United Healthcare Insurance Company                       | Dental and Vision Insurance  | \$ 1,274,904               | \$ -                    | 09/01/2024 - 08/31/2025 |
| 61                      | Verizon   | Data Account - Mobile Phones/Hot Spots                             | \$ 785,303                 | \$ -                    | 09/01/2024 - 08/31/2025 |
| 62                      | Vets Securing America                                     | Security   | \$ 300,440                 |                         | 09/01/2024 - 08/31/2025 |
| <b>Total Schedule 2</b> |   |  | <b>\$ 46,678,839.32</b>    | <b>\$ 28,611,254.84</b> |                         |

## Per Diem and Mileage Schedule FY2025 Budget

FY25 reimbursement rates are up to \$45 per diem and \$0.655 per mile.

| PER DIEM-FOOD RATE COMPARISON |       |                |       |         |
|-------------------------------|-------|----------------|-------|---------|
| DATE                          | MHMR  | TARRANT COUNTY | STATE | FEDERAL |
| FY25                          | \$ 45 | \$ 64          | \$ 64 | \$ 64   |
| FY24                          | \$ 45 | \$ 64          | \$ 64 | \$ 64   |
| FY23                          | \$ 45 | \$ 55          | \$ 55 | \$ 55   |
| FY22                          | \$ 45 | \$ 55          | \$ 55 | \$ 55   |
| FY21                          | \$ 45 | \$ 55          | \$ 55 | \$ 55   |

| MILEAGE REIMBURSEMENT COMPARISON |          |                |          |          |
|----------------------------------|----------|----------------|----------|----------|
| DATE                             | MHMR     | TARRANT COUNTY | STATE    | FEDERAL  |
| FY25                             | \$ 0.655 | \$ 0.670       | \$ 0.670 | \$ 0.670 |
| FY24                             | \$ 0.655 | \$ 0.655       | \$ 0.655 | \$ 0.655 |
| FY23                             | \$ 0.625 | \$ 0.625       | \$ 0.625 | \$ 0.625 |
| FY22                             | \$ 0.560 | \$ 0.560       | \$ 0.560 | \$ 0.560 |
| FY21                             | \$ 0.575 | \$ 0.575       | \$ 0.575 | \$ 0.575 |

## Fiscal Year 2025 MHMR Holiday Schedule

| <b>HOLIDAYS</b>               | <b>DATE OF OBSERVANCE</b>         |           |
|-------------------------------|-----------------------------------|-----------|
| Labor Day                     | September 2, 2024                 | Monday    |
| Thanksgiving Day              | November 28, 2024                 | Thursday  |
| Day after Thanksgiving        | November 29, 2024                 | Friday    |
| Christmas Eve                 | December 24, 2024                 | Tuesday   |
| Christmas Day                 | December 25, 2024                 | Wednesday |
| New Year's Day                | January 1, 2025                   | Wednesday |
| Martin Luther King's Birthday | January 20, 2025                  | Monday    |
| Good Friday                   | April 18, 2025                    | Friday    |
| Memorial Day                  | May 26, 2025                      | Monday    |
| Independence Day              | July 4, 2025                      | Friday    |
| One Floating Holiday          | Used on or before August 31, 2025 |           |

When a holiday falls on a Saturday, it will be observed on the preceding Friday.  
If the holiday falls on a Sunday, it will be observed on the following Monday.

# MHMR of Tarrant County

## Annual Comprehensive Financial Report



For the Year Ended August 31, 2024

Prepared by the Finance Department of  
MHMR of Tarrant County

A Component Unit of Tarrant County, Texas

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January 9, 2025

Residents and Stakeholders of MHMR of Tarrant County  
Members of the Board of Trustees  
MHMR of Tarrant County  
3840 Hulen Street  
Fort Worth, Texas 76107

We are pleased to submit the Annual Comprehensive Financial Report (ACFR) of MHMR of Tarrant County (“MHMR”) for the fiscal year ended August 31, 2024. The Department of Finance prepared this report to detail the financial position of MHMR. The ACFR describes the financial results of our operations. The financial statements and supporting schedules have been prepared in accordance with generally accepted accounting principles that meet the requirements of the Governmental Accounting Standards Board (GASB), the State of Texas, and the Texas Health and Human Services Commission (HHSC).

Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with MHMR. MHMR has established a comprehensive framework of internal control to provide a reasonable basis for asserting that the financial statements are fairly presented. We believe the data, as presented, is accurate in all material respects, that it is presented in a manner designed to fairly set forth the financial position and results of operations as measured by the financial activity of its various funds, and that all disclosures necessary to enable the reader to gain an understanding of MHMR’s financial activities have been included.

MHMR’s financial statements have been audited by Eide Bailly LLP, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of MHMR for the fiscal year ended August 31, 2024, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that MHMR’s financial statements for the fiscal year ended August 31, 2024, are fairly presented in conformity with Generally Accepted Accounting

Principles (GAAP). The independent auditor’s report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of MHMR was part of a broader, federally mandated “Single Audit” designed to meet the special needs of grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government’s internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of grant awards. These reports are available in MHMR’s separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. MHMR’s MD&A can be found immediately following the report of the independent auditors.

## **PROFILE OF THE GOVERNMENT**

MHMR, a local government entity, was established as a result of the passage by the 1965 Texas Legislature of House Bill 3, which allowed for the creation of community mental health mental retardation centers. In accordance with House Bill 3, Tarrant County Hospital District agreed to sponsor a local community mental health mental retardation center. On January 24, 1967, the Board of Managers appointed a nine-member board for MHMR. On September 1, 1975, the Tarrant County Hospital District approved establishing MHMR as an independent entity and in April 1977, the sponsorship of MHMR was transferred to the Tarrant County Commissioners’ Court, who now appoints the Board members. As part of the ongoing effort to eliminate the term “mental retardation” and replace it with “intellectual disability”, on October 25, 2016, the board voted to change the legal name from Mental Health Mental Retardation of Tarrant County to My Health My Resources of Tarrant County. Although containing the name of the County, an independent board governs MHMR; furthermore, MHMR is included as a discretely presented component unit in the general-purpose financial statements of Tarrant County, Texas, as required.

MHMR provides a comprehensive array of community services to people with mental illness, substance use disorders, and intellectual and developmental disabilities. These services are designed for those who can be effectively treated in the most natural and least restrictive environment of their own community and for those who do not require long-term institutional care. To fulfill this objective, MHMR seeks to provide a full range of community alternatives for

treatment, to offer more effective services to formerly institutionalized individuals, and to establish screening procedures to prevent inappropriate institutional admission.

MHMR operates 54 sites, including 15 residential facilities, along with several outpatient facilities strategically located throughout Tarrant County to increase access to and awareness of available resources. In addition, MHMR provides services through various contracts to eligible people in multiple counties in the surrounding North Texas area. Currently 2,330 full and part-time staff members are budgeted to administer programs for over 74,157 adults, adolescents and children. MHMR fielded more than 138,190 calls during the year for screenings, assessments and crisis services.

Under MHMR's budgeting procedures, the Chief Financial Officer presents a proposed budget for the fiscal year compiled from input submitted by the Program Chief and respective Directors and Managers, as well as input from local community advisory committees. The proposed budget is submitted by the Chief Executive Officer to the Board for consideration. The Board's approval is obtained, and the applicable portions of the budget is then incorporated into the required contracts and budget formats and submitted to the Texas HHSC for execution. The Chief Financial Officer is responsible for monitoring revenue and expenditures and reporting any variances to the Board on a monthly basis through the publication and presentation of a comprehensive report.

The legal level of budgetary control is at the Division level, which is consistent with the highest level of organizational structure. The organization has two divisions: Programs and Administration. The Programs Division is inclusive of services covering behavioral health, disability services, and child and family services. The Administration Division includes such departments as the Chief Executive Officer, Communications, Legal, Contract Administration, Human Resources, Information Technology, Purchasing, Facility Management, and Finance.

Chiefs have the ability to move budgeted revenues and expenditures within their respective cost centers without Board approval as long as the budget amendment does not change the overall bottom line for the Division. The Chief Financial Officer has the ability to increase both revenue and expenditures through delegated authority from the Board as long as the total entity budget remains balanced.

## **FACTORS AFFECTING FINANCIAL CONDITION**

This information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which MHMR operates.

## **Local Economy**

The Fort Worth-Dallas-Arlington Metropolitan Statistical Area (MSA) remains one of the fastest growing metropolitan areas in the nation, possessing the 9<sup>th</sup> and 13<sup>th</sup> largest cities in the country. The population for the 13-county area according to the U.S. Census Bureau's 2023 estimate was 7,794,685, with Tarrant County alone reporting an estimated population of 2,182,947.

Unemployment in the Fort Worth-Arlington Metropolitan Division (MD) was reported at 3.9% as of September 2024 according to the Federal Reserve Bank of St. Louis. This number for the same time period in 2023 was 3.8%. The average unemployment rate in the United States as of September 2024 was 4.1%.

The total nonfarm employment in September 2024 for the metropolitan area was approximately 1,220,700 jobs, an increase of 21,400 jobs compared to September 2023. Education and health services had the largest gain, up approximately 14,600 jobs among the metropolitan area's private – industry super sectors. Financial activities, the category with the second highest growth, added approximately 10,700 jobs while mining, logging, and construction reported the third largest categorical growth. Professional and business services had the largest reduction among the area's private-industry super sectors.

For the one-year period ending in August 2024, the Consumer Price Index for all Urban Consumers (CPI-U) in the Dallas-Fort Worth-Arlington area increased by 2.6%. This rise reflects changes in various categories, including: all items less food and energy increased by 3.1%; food prices rose by 2.8%, energy prices declined by 3.1% primarily due to a significant decrease in gasoline prices.

In response to the growth in population and increased needs of the community, MHMR continues to operate programs and increase capacity, when funding exists, in order to meet the growing demand for services.

## **Long-term Financial Planning and Major Initiatives**

On September 30, 2021, the 1115 Delivery System Reform Incentive Payment (DSRIP) platform terminated, essentially eliminating a significant revenue source for MHMR of Tarrant County, and all similar Community Behavioral Health Centers (CBHCs) in the State of Texas. This payment program was administered by the Texas Health and Human Service Commission to provide funding to CBHCs such that the implementation of the Certified Community Behavioral Health Clinic model could be achieved. While MHMR obtained CCBHC re-certification in early 2023, the shifts in state funding strategies have impacted MHMR's overall financing strategies.

HHSC has developed alternate financing strategies to replace the DSRIP payment platform. To date, the Directed Payment Program for Behavioral Health Services and the Public Health Provider

– Charity Care Program have been approved. MHMR is focused on maximizing and balancing our operations to these funding sources, which will be integral to our ability to sustain long-term financial wellbeing while delivering services under the CCBHC model.

In addition to a substantial overhaul in revenue sources and designing a sustainable long-term financial operating model, MHMR had much to celebrate during the year. Several of these activities and events are referenced below.

As mentioned previously, MHMR received recertification as a CCBHC from HHSC. The CCBHC model integrates mental health and substance use care to improve service quality and accessibility for patients. Utilizing care coordination as the lynchpin, MHMR is able to provide integrated, evidence-based, trauma informed, recovery-oriented, and person- and family-centered care. The CCBHC model also integrates substance use treatment and primary care screenings into the mental health settings. This recertification is valid for three years, with the current recertification expiring in April 2026. The HHSC reviewers commended the agency on several parts of our submission, including staffing plans to provide needed services, health information technology, and using our needs assessment to improve care, as well as the caring and enthusiasm staff showed in their interviews.

MHMR also has certifications with the Commission on Accreditation of Rehabilitation Facilities (CARF) International and the National Committee for Quality Assurance (NCQA). Both CARF and NCQA certifications are recognitions of the agency’s commitment to quality services for its patients.

In conjunction with our commitment to invest in staff training and to enhance our culture of caring, MHMR continued a multi-year contract with Gallup to facilitate trainings for all of our supervisors and managers. Specifically, the Boss to Coach curriculum is known as Gallup’s premier management development program and focuses on teaching the concepts of how to coach employees to grow, thrive, and win. This program is delivered over a two-day intensive workshop setting and includes role-playing and breakout sessions to allow those attending to fully learn the concepts targeted to engage and retain staff. At the conclusion of this initiative, all of MHMR’s managers and supervisors will complete this training.

During the fiscal year, our organization underwent a significant internal transformation and reorganization. This strategic initiative was undertaken to better align our services with the evolving needs of our patients and families. By streamlining operations and enhancing the service delivery model, MHMR aims to provide more efficient, patient-centered care. With its commitment to excellence, the agency makes these changes to serve the community better, ensuring delivery of the highest quality of care and support.

A new Child and Family Center was opened by MHMR in West Fort Worth. The opening of this facility allows MHMR the ability to more closely serve this community and the surrounding area. Located on a busy thoroughfare and adjacent to a bus stop, the facility delivers programs to patients prenatal to age 17, encompassing early childhood intervention, youth engagement groups, Parent Cafes, psychiatry services, family support, behavioral health clinical services, and care coordination / navigation.

### **AWARDS AND ACKNOWLEDGEMENTS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to MHMR for its Annual Comprehensive Financial Report (ACFR) for the fiscal year ended August 31, 2023. This was the 32<sup>nd</sup> consecutive year that MHMR has received this prestigious award. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized annual comprehensive financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is only valid for a period of one year. The award application for the Certificate of Achievement for Excellence in Financial Reporting for the fiscal year ending 2024 was submitted and is pending review by GFOA. We believe the FY24 Annual Comprehensive Financial Report continues to meet the standards and requirements of the Certificate of Achievement program.

The preparation of this report on a timely basis could not have been accomplished without the efficient and dedicated services of the entire staff of the Department of Finance. I would like to express my appreciation to all the staff that assisted and contributed to its preparation.

I also want to also express my appreciation to the MHMR Board of Trustees and the Executive Leadership Team, who have attended the board meetings and contributed their business knowledge and leadership to the agency during the past year.

Respectfully submitted,



Aaron J. Bovos  
Chief Financial Officer



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**My Health My Resources of Tarrant County  
Texas**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

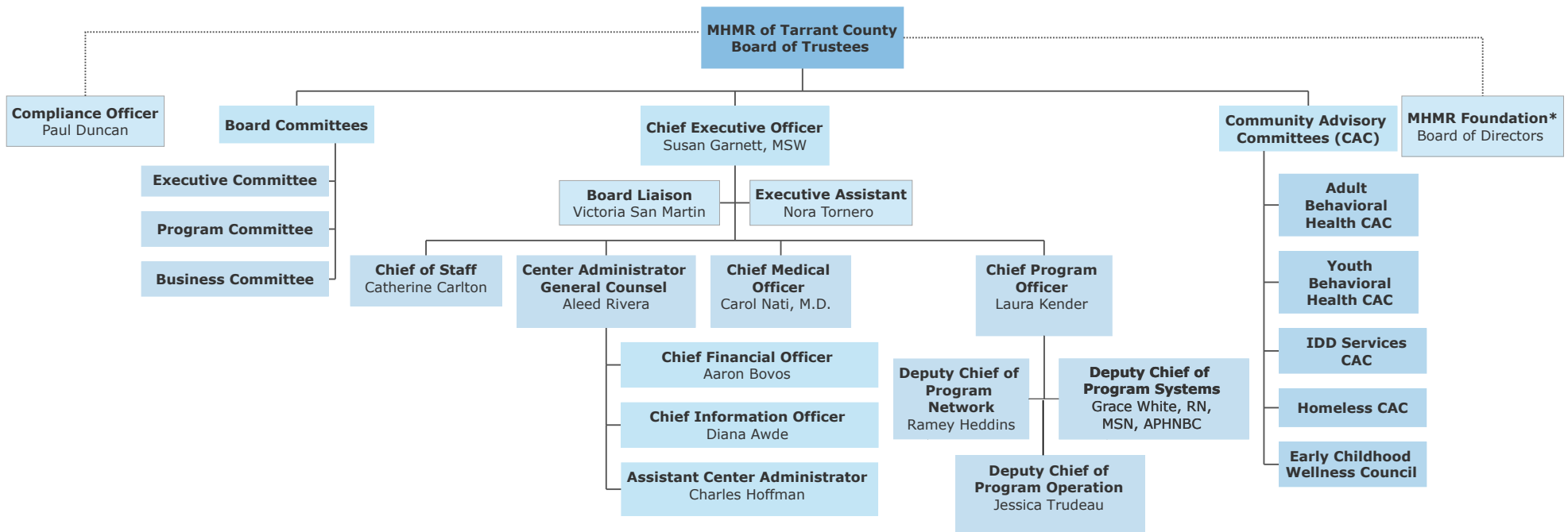
August 31, 2023

*Christopher P. Morill*

Executive Director/CEO



# My Health My Resources of Tarrant County Organizational Chart



\*MHMR Foundation is a non-profit corporation supporting the people and programs of MHMR with Board members appointed by the MHMR Board of Trustees.

Rev. 7/2024

MHMR OF TARRANT COUNTY  
Certificate of Board Approval  
Year Ended August 31, 2024

I, William R. Brown, Board Chair of the Board of Trustees of MHMR of Tarrant County, do hereby certify that this accompanying audit report for fiscal year ended August 31, 2024, from Eide Bailly LLP was reviewed and approved at a meeting of the Board of Trustees held on the 28<sup>th</sup> day of January 2025.

---

William R. Brown  
Chair, Board of Trustees

MHMR OF TARRANT COUNTY  
Listing of Officials  
August 31, 2024

**Board of Trustees**

|                       |                  |
|-----------------------|------------------|
| William R Brown       | Board Chair      |
| Lea Ann Capel         | Board Vice-Chair |
| Carey Cockerell       | Board Secretary  |
| Carolyn Sims          | Member           |
| Chief Greg Pilkington | Member           |
| Cheryl Bean           | Member           |
| Roy Griffin           | Member           |
| Mario Perez           | Member           |
| Brandon Teague        | Member           |
| Lyn Willis            | Member           |

**Executive Leadership Team**

|                       |   |
|-----------------------|---|
| Susan Garnett         | Chief Executive Officer                     |
| Aleed Rivera          | General Counsel and Center Administrator    |
| Aaron Bovos           | Chief Financial Officer                     |
| Catherine Carlton     | Chief of Staff                              |
| Ramey Heddins         | Deputy Chief of Program Network             |
| Laura Kender          | Chief Program Officer                       |
| Carol Nati, MD        | Chief Medical Officer                       |
| Grace White, RN       | Deputy Chief of Program Systems             |
| Diana Awde            | Chief Information Officer                   |
| Dr. Twanda Wadlington | Executive Director MHMR Foundation          |
| Jessica Trudeau       | Deputy Chief of Program Operations          |
| Chuck Hoffman         | Assistant Center Administrator              |
| Iftin Mohammad        | Assistant General Counsel – Human Resources |



## Independent Auditor's Report

To the Board of Trustees  
MHMR of Tarrant County  
Fort Worth, Texas

### Report on the Audit of the Financial Statements

#### *Opinions*

We have audited the financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of MHMR of Tarrant County (the Center), a component unit of Tarrant County, Texas, as of and for the year ended August 31, 2024, and the related notes to the financial statements, which collectively comprise the Center's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the report of the other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the major fund, and the aggregate remaining fund information of the Center, as of August 31, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of MHMR Visions, dba MHMR Foundation, which collectively represents 100% of the assets, fund balance, and revenues of the Other Governmental Fund and 5.70%, 8.14% and .37%, respectively, of the assets, fund balance and revenues of Total Governmental Funds. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for the Other Governmental Fund, is based solely on the reports of the other auditors.

#### *Basis for Opinions*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS), the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Center, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Center's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Center's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Center's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Supplementary Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Center's basic financial statements. The combining and individual nonmajor fund financial statements and the schedule of expenditures of state and federal awards are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of state and federal awards as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the Texas Grant Management Standards, is presented for purposes of additional analysis and is also not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedule of expenditures of state and federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion the combining and individual nonmajor fund financial statements and the schedule of expenditures of state and federal awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### ***Other Information***

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated January 9, 2025 on our consideration of the Center's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Center's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Center's internal control over financial reporting and compliance.

*Eide Bailly LLP*

Abilene, Texas  
January 9, 2025

## MANAGEMENT DISCUSSION AND ANALYSIS

As management of MHMR of Tarrant County, we offer readers of MHMR's financial statements this narrative overview and analysis of the financial activities of MHMR for the fiscal year ended August 31, 2024. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

### Financial Highlights

The assets and deferred inflows of MHMR exceeded its liabilities and deferred outflows at the close of the most recent fiscal year by \$52,946,015 (*net position*). Based on the GASB 34 presentation requirements, \$29,770,797 (*unrestricted net position*) is unrestricted. Total net position reflects a decrease of \$1,420,511 over the last year. See pages 18 and 19 for more detailed information.

As of the close of the current fiscal year, MHMR's Governmental Funds financial statements reported combined ending fund balances of \$27,352,678. The requirements of the Government Accounting Standards Board Statement No. 54 (GASB 54) require that MHMR classify fund balance into certain categories to provide users more consistent and understandable information about MHMR's general fund resources. Unassigned fund balance is an important measure of economic stability. It is essential that MHMR maintain adequate levels of unassigned fund balance to mitigate financial risk that can occur from unforeseen revenue fluctuations, unanticipated expenditures, and similar circumstances. The fund balance also provides cash flow liquidity for MHMR's general operations. GASB 54 requires Board adoption of the respective fund balance classifications and is affective for all Governmental entities.

The Fund Balance breakdown of total governmental funds found on page 20 is:

|                            |                            |
|----------------------------|----------------------------|
| Non-Spendable              |                            |
| Prepaid Items              | \$1,001,513                |
| Inventories                | <u>107,470</u>             |
| Total Non-Spendable        | \$1,108,983                |
| Restricted Fund Balance    |                            |
| MHMR Foundation            | \$2,226,996                |
| Assigned Fund Balance      |                            |
| Compensated Absences       | \$4,762,452                |
| Unassigned Fund Balance    | <u>\$19,254,247</u>        |
| <b>Total Fund Balances</b> | <b><u>\$27,352,678</u></b> |

### OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to MHMR'S basic financial statements. MHMR basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the

## Management Discussion and Analysis- Continued

financial statements. This report also contains other supplementary information in addition to the basic financial statements.

**Government-Wide Financial Statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of MHMR's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all MHMR's assets, deferred inflows, liabilities and deferred outflows, with the net amount reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of MHMR is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave and sick pay liability).

Both of the government-wide financial statements defined above distinguish functions of MHMR that are principally supported by funds provided from federal, state, and local funding sources. The governmental activities of MHMR include Behavioral Health Services, Disability Services, Behavioral Health – Substance Use Disorder Services, Child and Family Services, and Administration. MHMR does not have any business-type activities providing funds.

The government-wide financial statements include not only MHMR itself, but also a legally separate 501(c)(3) corporation known as MHMR Visions d/b/a MHMR Foundation. A separate audit is conducted of the 501(c)(3) with separate financial statements available. Financial information for this *component unit* is reported separately from the financial information presented for MHMR's general fund.

The government-wide financial statements can be found on pages 18-19 of this report.

**Fund Financial Statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. MHMR, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All MHMR funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental Funds.** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on how cash resources flow into and out of those funds and the balances remaining at year-end that are available for spending. These funds are reported using an accounting method called *modified accrual* accounting, which requires the recognition of

## Management Discussion and Analysis- Continued

revenue when earned, only so long as the funds are collectible within the period or soon enough afterwards to be used to pay liabilities of the current period.

It is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. This will present readers with a better understanding of the long-term impact of the government's near-term financing decisions. Both the *Governmental Fund Balance Sheet* and the *Governmental Fund Statement of Revenues, Expenditures, And Changes in Fund Balances* provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

MHMR adopts an annual budget for its general fund. A budgetary comparison statement has been provided as part of the basic financial statements for the general fund to demonstrate compliance with this budget.

MHMR is reporting two individual funds, the general fund and the supporting 501(c)(3). Information is presented separately in the *Governmental Fund Balance Sheet* and in the *Governmental Fund Statement of Revenues, Expenditures, And Changes in Fund Balances* for the general fund and other governmental fund.

The basic governmental fund financial statements can be found on pages 20-25 of this report.

**Proprietary Funds.** MHMR maintains two proprietary funds referred to as the *Internal Service Funds*. The purpose of MHMR's *Internal Service Funds* is to provide for the acquisition of selected fixed asset groups and related debt, as well as for future replacement of these existing fixed assets using service fees collected internally from the various divisions. MHMR also maintains a partially self-insured health plan that is also accounted for in an *Internal Service Fund*. This service fund predominantly benefits the governmental rather than business-type functions and is included within *governmental activities* in the government-wide financial statements.

The basic proprietary fund financial statements can be found on pages 26-28 of this report.

**Fiduciary Funds.** Fiduciary funds are used to account for resources held by MHMR for the benefit of consumers. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support MHMR's operations. Fiduciary funds are used to account for the resources held by MHMR on behalf of consumers in selected programs.

The fiduciary fund financial statements can be found on pages 29-30 of this report.

**Notes to the Financial Statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 31-48 of this report.

**Other Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning MHMR that is required by the Texas Department of Health and Human Services (HHSC).

This supplementary information can be found starting on page 49 of this report.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net position may serve over time as a useful indicator of a government’s financial position. MHMR’s net position was \$52,946,015 at the close of the most recent fiscal year. This represents a decrease in net position of \$1,420,511 from the prior year.

The largest portion of MHMR’s net position (56 percent) represents the unrestricted financial resources available for future operations which is an 1.79% increase from the prior fiscal year.

The remaining balance of MHMR’s net position (44 percent) represents its investment in capital assets and restricted net position for MHMR Foundation programs.

At the end of the current fiscal year, MHMR reports positive balances in all categories of net position for the government as a whole.

**MHMR OF TARRANT COUNTY  
Statement of Net Position**

|                                  | Governmental Activities |                      |
|----------------------------------|-------------------------|----------------------|
|                                  | 2024                    | 2023                 |
| Current and other assets         | \$ 54,142,078           | \$ 55,841,101        |
| Capital Assets                   | 37,039,866              | 30,980,506           |
| Total Assets                     | <u>\$ 91,181,944</u>    | <u>\$ 86,821,607</u> |
| Current liabilities              | \$ 17,381,833           | \$ 18,837,760        |
| Other liabilities                | 20,854,096              | 13,617,321           |
| Total liabilities                | <u>\$ 38,235,929</u>    | <u>\$ 32,455,081</u> |
| Net investment in capital assets | \$ 20,948,222           | \$ 22,172,084        |
| Restricted for Foundation        | 2,226,996               | 2,943,618            |
| Unrestricted                     | 29,770,797              | 29,250,824           |
| Total net position               | <u>\$ 52,946,015</u>    | <u>\$ 54,366,526</u> |

Current and other assets had a net decrease of \$1,699,023 from the prior year. The significant changes are presented below:

- Cash and cash equivalents increased \$8,483,620, an 87% increase from the previous year due to a repositioning of the investment portfolio as well as reduced receivables from other governments (discussed below).

Management Discussion and Analysis- Continued

- Investments decreased \$6,133,221, an 67% decrease from the previous year due to the need to have additional liquidity in the organization.
- Receivables from Other Governments decreased \$3,764,462, a 15% change from the previous year due to increased collection efforts.
- Deposits for intergovernmental transfers with the State of Texas for the Directed Payment Program decreased by \$419,409 from the prior year, equating to a 13% change. The decrease in this asset is as a direct result of the State’s IGT calculations and the payments received.
- Accounts Receivable increased by \$348,445, a 5% change from the previous year due to an increase in billable services being provided.
- Prepaid Items decreased 12% or \$133,990. This decrease is primarily related to general changes in agreements with vendors which do not require the recording of prepaid assets.
- Inventories decreased \$80,006, a 43% decrease from the previous year due to a reduction in the items maintained in inventory.

**MHMR OF TARRANT COUNTY**  
**Receivables from Other Governments**

|              | Receivables          |                      |                       |
|--------------|----------------------|----------------------|-----------------------|
|              | 2024                 | 2023                 | Change                |
| Local        | \$ 2,377,308         | \$ 6,090,181         | \$ (3,712,873)        |
| State        | 2,557,960            | 6,775,202            | \$ (4,217,242)        |
| Federal      | 17,180,755           | 13,015,102           | \$ 4,165,653          |
| Total Assets | <u>\$ 22,116,023</u> | <u>\$ 25,880,485</u> | <u>\$ (3,764,462)</u> |

Capital Assets had a net increase of \$6,059,360 from the prior year due to the following:

- Right to use SBITA asset increased \$9,077,281, or 755% as the result of entering into new software based agreements during the fiscal year.
- Right to use leased assets decreased \$1,864,951, or 27%, as a result of the normal amortization of previously capitalized assets.
- Depreciable assets decreased \$1,083,668, or 6% due to the normal depreciation of previously capitalized assets.

Total liabilities increased \$5,780,848 in fiscal year 2024. Significant changes are presented below:

- Health Benefits decreased \$442,190, an 11% decrease from the previous year due to the ability to reduce processing times of claims payments at the end of the year.
- Unearned Revenue saw a 56% reduction from the previous year, equating to \$1,070,674, due to increased utilization of available grant and contract funds.
- Long Term Liabilities, including those due within one year and those due in one more than one year, increased \$7,236,775, or 53% as a result of new leases being entered into during the year.

**CHANGES IN NET POSITION**

Total net position decreased from the prior year by \$1,420,511 as shown in the Statement of Activities.

**MHMR OF TARRANT COUNTY**  
**Total Net Position**

|        |    |                    |
|--------|----|--------------------|
| FY2024 | \$ | 52,946,015         |
| FY2023 | \$ | 54,366,526         |
| Change | \$ | <u>(1,420,511)</u> |

**Operating grants and contributions** increased \$26,558,178, or 20%, from the previous year. The largest increase in grant revenues was in Child and Family Services, due to additional federal and state awards.

**MHMR OF TARRANT COUNTY**  
**Operating Grants & Contributions**

|                            |           | <u>2024</u>               |           | <u>2023</u>               |           | <u>Change</u>            |
|----------------------------|-----------|---------------------------|-----------|---------------------------|-----------|--------------------------|
| Behavioral Health Services | \$        | 84,022,355                | \$        | 76,428,444                | \$        | 7,593,911                |
| Disability Services        |           | 19,809,443                |           | 12,158,359                |           | 7,651,084                |
| Behavioral Health-SUD      |           | 9,787,388                 |           | 7,722,901                 |           | 2,064,487                |
| Child and Family Services  |           | 43,695,868                |           | 33,252,191                |           | 10,443,677               |
| Foundation                 |           | 704,908                   |           | 1,899,888                 |           | (1,194,980)              |
| <b>Total</b>               | <b>\$</b> | <b><u>158,019,962</u></b> | <b>\$</b> | <b><u>131,461,783</u></b> | <b>\$</b> | <b><u>26,558,179</u></b> |

**Charges for services** increased \$4,481,675, or 14%, from the previous year. The largest increase was in Behavioral Health Services due to additional billable services being provided.

**MHMR OF TARRANT COUNTY**  
**Charges for Services**

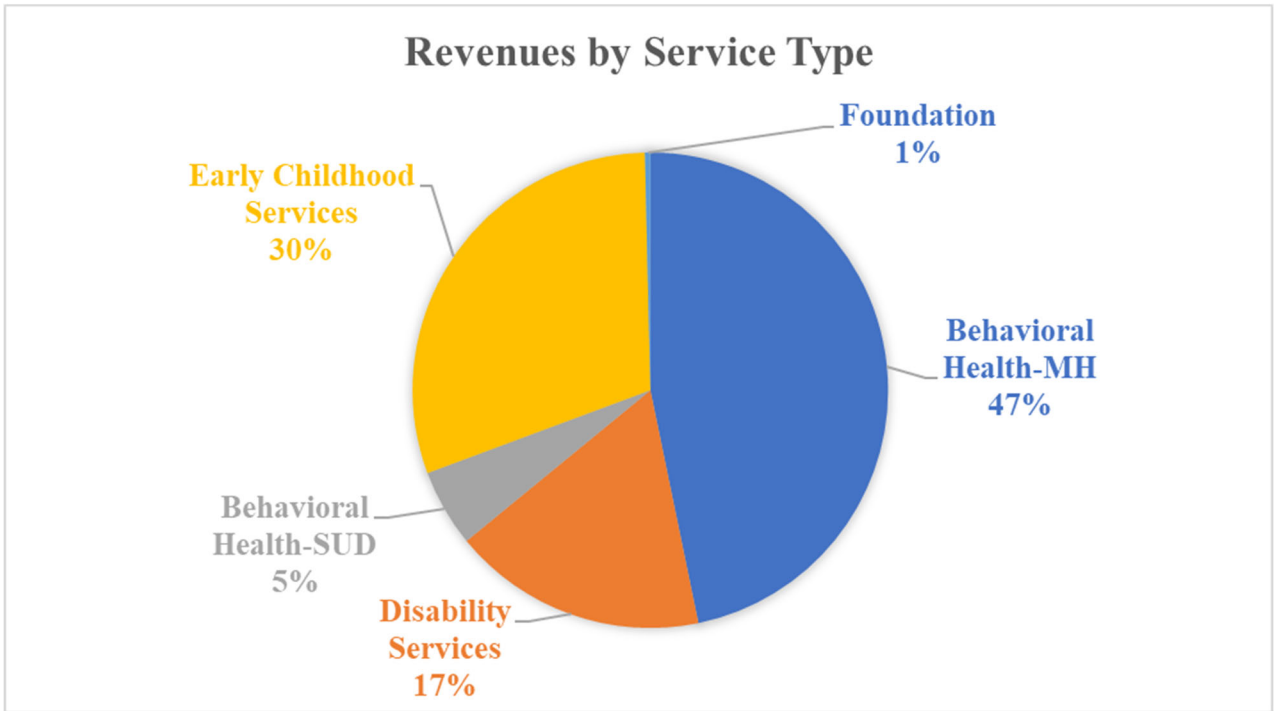
|                            |           | <u>2024</u>              |           | <u>2023</u>              |           | <u>Change</u>           |
|----------------------------|-----------|--------------------------|-----------|--------------------------|-----------|-------------------------|
| Behavioral Health Services | \$        | 6,743,704                | \$        | 2,614,298                | \$        | 4,129,406               |
| Disability Services        |           | 13,796,208               |           | 13,280,380               |           | 515,828                 |
| Behavioral Health-SUD      |           | 421,335                  |           | 366,950                  |           | 54,385                  |
| Child and Family Services  |           | 15,124,137               |           | 15,342,081               |           | (217,944)               |
| <b>Total</b>               | <b>\$</b> | <b><u>36,085,384</u></b> | <b>\$</b> | <b><u>31,603,709</u></b> | <b>\$</b> | <b><u>4,481,675</u></b> |

Management Discussion and Analysis- Continued

Total FY24 Program revenues are represented in the graph and table below according to service type.

**MHMR OF TARRANT COUNTY**

|                          | <b>Revenues</b>       |                       |                      |
|--------------------------|-----------------------|-----------------------|----------------------|
|                          | <b>2024</b>           | <b>2023</b>           | <b>Change</b>        |
| Behavioral Health-MH     | \$ 90,766,059         | \$ 79,042,742         | \$ 11,723,317        |
| Disability Services      | \$ 33,605,651         | \$ 25,438,739         | \$ 8,166,912         |
| Behavioral Health-SUD    | \$ 10,208,723         | \$ 8,089,851          | \$ 2,118,872         |
| Early Childhood Services | \$ 58,820,005         | \$ 48,594,272         | \$ 10,225,733        |
| Foundation               | \$ 704,908            | \$ 1,899,888          | \$ (1,194,980)       |
| <b>Total</b>             | <b>\$ 194,105,346</b> | <b>\$ 163,065,492</b> | <b>\$ 31,039,854</b> |



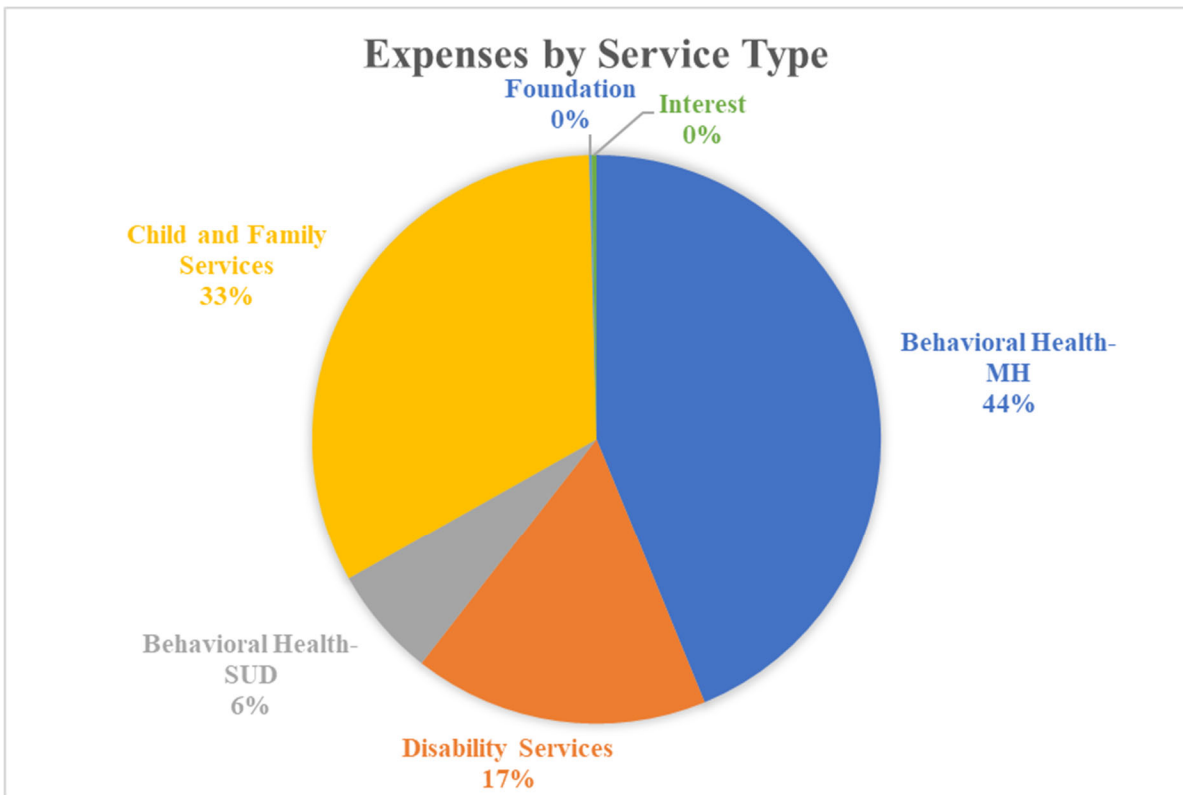
**Governmental Activities Expense** increased \$1,099,924, or less than 1%, from the previous year. The largest increase was Foundation, representing an 831% change from the prior year due to an increase in operating expenses to drive fundraising levels.

Management Discussion and Analysis- Continued

**MHMR OF TARRANT COUNTY**

| <u>Expenses</u>           | <b>Governmental Activities</b> |                       | <b>Change</b>       |
|---------------------------|--------------------------------|-----------------------|---------------------|
|                           | <b>2024</b>                    | <b>2023</b>           |                     |
| Behavioral Health-MH      | \$ 95,206,156                  | \$ 98,720,594         | \$ (3,514,438)      |
| Disability Services       | 36,428,601                     | 35,865,913            | 562,688             |
| Behavioral Health-SUD     | 13,647,573                     | 12,220,867            | 1,426,706           |
| Child and Family Services | 71,209,415                     | 68,942,063            | 2,267,352           |
| Foundation                | 302,947                        | 32,535                | 270,412             |
| Interest                  | 602,129                        | 514,925               | 87,204              |
| <b>Total</b>              | <b>\$ 217,396,821</b>          | <b>\$ 216,296,897</b> | <b>\$ 1,099,924</b> |

Total FY24 expenses are represented in the table below according to service type.



Management Discussion and Analysis- Continued

Changes in net position are presented in more detail in the table below.

**MHMR OF TARRANT COUNTY**  
**Changes in Net Position**

|                                     | <b>Governmental Activities</b> |               |
|-------------------------------------|--------------------------------|---------------|
|                                     | <b>2024</b>                    | <b>2023</b>   |
| Revenues:                           |                                |               |
| Program Revenues:                   |                                |               |
| Charges for Services                | \$ 36,085,384                  | \$ 31,603,709 |
| Operating Grants & Contributions    | 158,019,962                    | 131,461,783   |
| Capital Grants & Contributions      | 40,740                         | -             |
| General Revenues:                   |                                |               |
| Local Income                        | 1,571,079                      | 16,370,752    |
| Charity Care Pool                   | 19,779,154                     | 16,789,305    |
| Unrestricted Investment Earnings    | 410,393                        | 692,508       |
| Other General Revenue               | 69,598                         | (8,669)       |
| Total Revenues                      | 215,976,310                    | 196,909,388   |
| Expenses:                           |                                |               |
| Behavioral Health Services          | 95,206,156                     | 98,720,594    |
| Disability Services                 | 36,428,601                     | 35,865,913    |
| Behavioral Health-SUDS              | 13,647,573                     | 12,220,867    |
| Child and Family Services           | 71,209,415                     | 68,942,063    |
| Foundation                          | 302,947                        | 32,535        |
| Interest                            | 602,129                        | 514,925       |
| Total Expenses                      | 217,396,821                    | 216,296,897   |
| Increase (Decrease) in Net Position | (1,420,511)                    | (19,387,509)  |
| Net Position, Beginning             | 54,366,526                     | 73,754,035    |
| Net Position, Ending                | \$ 52,946,015                  | \$ 54,366,526 |

**FINANCIAL ANALYSIS OF THE CENTER'S FUNDS**

As noted earlier, MHMR uses fund accounting to ensure and demonstrate compliance with finance related legal requirements.

**Governmental Funds.** The focus of MHMR's *governmental funds* is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing MHMR's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of the Center's net resources available for spending at the end of the fiscal year.

## Management Discussion and Analysis- Continued

The total governmental fund balance of MHMR decreased by \$3,060,249 in FY 2024.

**General Fund Revenues** MHMR's General Fund revenue activities increased during the current year by \$19,315,557, due to an increase in both the State Revenue and Federal Revenue categories. These increases are primarily attributable to additional General Revenue dollars appropriated by the State; additional funding for HOPES; and federal Coronavirus State & Local Fiscal Recovery Funds.

### MHMR OF TARRANT COUNTY Changes in Revenues

|   | 2024                  | 2023                  | Change               |
|---|-----------------------|-----------------------|----------------------|
| <b>Local Revenues</b>                                     |                       |                       |                      |
| County Programs   | \$ 12,728,855         | \$ 13,070,681         | \$ (341,826)         |
| Patients Fees   | 3,516,223             | 2,797,059             | 719,164              |
| Medicaid Managed Care Fees, net                           | 7,765,600             | 8,763,213             | (997,613)            |
| Medicaid  | 19,971,206            | 19,000,199            | 971,007              |
| 1115 Waiver Programs                                      | 19,779,154            | 16,789,305            | 2,989,849            |
| ICF - UPL Waiver  | 1,028,668             | 1,105,284             | (76,616)             |
| Directed Payment Program                                  | 3,869,788             | 7,761,809             | (3,892,021)          |
| Medicare  | 865,565               | 954,908               | (89,343)             |
| Vocational Contracts                                      | 3,631                 | 19,286                | (15,655)             |
| Other Local Revenues                                      | 5,236,697             | 3,817,388             | 1,419,309            |
| <b>Total Local Revenues</b>                               | <b>\$ 74,765,387</b>  | <b>\$ 74,079,132</b>  | <b>\$ 686,255</b>    |
| <b>State Revenue</b>                                      |                       |                       |                      |
| General Revenue   | \$ 58,273,977         | \$ 49,091,332         | \$ 9,182,645         |
| Early Childhood Intervention                              | 6,993,557             | 5,171,030             | 1,822,527            |
| Texas Dept of Criminal Justice - TCOOMI                   | 3,086,197             | 3,038,120             | 48,077               |
| MH Grant Program for Justice-Involved Individuals         | 2,911,149             | 3,022,849             | (111,700)            |
| Department of Family Protective Services                  | -                     | 3,879,616             | (3,879,616)          |
| Healthy Community Collaborative                           | 2,955,335             | 2,124,796             | 830,539              |
| Substance Abuse Programs                                  | 532,188               | 107,249               | 424,939              |
| HOPES   | 5,174,036             | -                     | 5,174,036            |
| Other State Revenues                                      | 726,881               | 1,175,134             | (448,253)            |
| <b>Total State Revenues</b>                               | <b>\$ 80,653,320</b>  | <b>\$ 67,610,126</b>  | <b>\$ 13,043,194</b> |
| <b>Federal Revenue</b>                                    |                       |                       |                      |
| Substance Abuse Block Grants                              | \$ 8,683,783          | \$ 5,805,950          | \$ 2,877,833         |
| Mental Health Block Grants                                | 3,407,379             | 2,627,295             | 780,084              |
| Projects for Assistance in Transition Homelessness - PATH | 288,791               | 239,530               | 49,261               |
| Early Childhood Intervention                              | 11,358,126            | 11,418,579            | (60,453)             |
| Social Services Block Grants                              | 338,156               | 338,156               | -                    |
| Temporary Assistance to Needy Families - TANF             | 616,304               | 897,240               | (280,936)            |
| SAMHSA Grants   | 3,945,893             | 4,857,204             | (911,311)            |
| Dept of Housing and Urban Development                     | 778,852               | 711,944               | 66,908               |
| HOPES   | 446,667               | 911,543               | (464,876)            |
| Medical Assistance Program                                | 8,981,156             | 8,102,901             | 878,255              |
| COVID-19 Supplemental Grant                               | 5,129,334             | 6,668,691             | (1,539,357)          |
| Coronavirus State & Local Fiscal Recovery Fund            | 10,775,735            | 6,132,038             | 4,643,697            |
| Other Federal Grants                                      | 4,090,580             | 4,056,483             | 34,097               |
| <b>Total Federal Revenues</b>                             | <b>\$ 58,840,756</b>  | <b>\$ 52,767,554</b>  | <b>\$ 6,073,202</b>  |
| <b>Investment Revenues</b>                                | <b>\$ 57,882</b>      | <b>\$ 544,976</b>     | <b>\$ (487,094)</b>  |
| <b>Total Revenues</b>                                     | <b>\$ 214,317,345</b> | <b>\$ 195,001,788</b> | <b>\$ 19,315,557</b> |

MHMR contracts with many state and federal agencies to obtain revenue to provide the services necessary to enhance the behavioral health and intellectual development of people

## Management Discussion and Analysis- Continued

in our community. Revenue increases and decreases are based on the population of patients and their *levels of need*, as well as contracts negotiated with local, state, and federal funding sources.

**General Fund Expenditures** increased in FY24 by \$14,099,594, due to increases in the following areas:

Contracted Services increased \$5,867,015 or 62.7% from the prior year. This increase was attributable to an increase in the Private Psychiatric Bed contract that MHMR has with the State. Services under this contracted are subcontracted from MHMR to JPS Hospital.

Debt Service and Capital Outlay increased 32.1% or \$3,882,702 from the prior year. This increase is attributable to additional SBITA agreements MHMR entered into during the year.

Personnel and Employee Benefit Costs increased \$2,156,262 or 1.4% from the prior year. This increase is attributable to additional employer contributions required for the partially self-insured medical plan for active employees.

Client Costs increased 36.1%, or \$1,560,426 from the prior year due to additional programs and funding associated with this specific line of service.

Building Occupancy increased \$1,542,917 or 170% from the prior year. This increase was attributable to the re-establishment of charges to programs for the occupancy of space to fund on-going maintenance costs.

### GENERAL FUND BUDGETARY HIGHLIGHTS

MHMR of Tarrant County's budget is prepared on the basis of generally accepted accounting principles. During the year, the Board of Directors may amend the budget in accordance with Board Policy and has delegated authority to the Chief Executive Officer to amend the budget in certain and specific situations.

The original general fund revenue budget was \$210,950,384 and the final amended budget was \$226,739,120, amounting to an increase of \$15,788,736 during the year. Actual revenues were \$214,317,345, creating a negative variance of \$12,421,775. Significant variances between budgeted and actual revenues were due to federal and state program revenues not being recognized as budgeted, as well as too high of an estimate for Medicaid managed care revenue.

The original general fund expenditure budget was \$210,950,384 and the final amended budget was \$226,739,120, amounting to an increase of \$15,788,736 during the year. Actual expenditures were \$227,525,066, creating a negative variance of \$785,946. Debt Service and Capital Outlay make up a significant variance when comparing actual to budget, offsetting any realized savings from general operations. Debt Service and Capital Outlay are not budgeted to account for leases and software-based IT agreements.

Additional information can be found on pages 24-25 of this report.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

MHMR of Tarrant County’s investment in capital assets is \$37,039,866. This investment in capital assets includes land, buildings and improvements, equipment and vehicles, and leasehold improvements. This is a net increase of \$6,059,360, or 19%, from last year’s net amount.

**MHMR OF TARRANT COUNTY  
Capital Assets (Net of Depreciation)**

|                            | <b>2024</b>          | <b>2023</b>          | <b>Change</b>       |
|----------------------------|----------------------|----------------------|---------------------|
| Land                       | \$ 5,033,321         | \$ 4,928,319         | \$ 105,002          |
| Buildings and Improvements | 18,153,954           | 19,100,856           | (946,902)           |
| Furniture and Equipment    | 12,889,855           | 5,846,949            | 7,042,906           |
| Vehicles                   | 962,736              | 1,104,382            | (141,646)           |
| <b>Total</b>               | <b>\$ 37,039,866</b> | <b>\$ 30,980,506</b> | <b>\$ 6,059,360</b> |

Additional information on Capital Assets can be found in Note 8 on page 42 of this report.

MHMR had \$20,854,096 in Long-Term / non-current liabilities in FY24 compared to \$13,617,321 the previous year. Approximately \$4,808,196 of the long-term obligation is due within one year. Long-term liabilities increased by a net of \$7,236,775 due to the addition of new software-based information technology agreements. Additional information on long-term liabilities can be found in Note 11 on page 44 of this report.

**ECONOMIC FACTORS AND NEXT YEAR’S BUDGET**

The following economic factors currently affect MHMR and were considered in developing the budget for fiscal year 2025:

Revenues:

- **Billing and Patient Benefits:** Enhancements to Patient Financial Services are expected to drive an increase in revenue, while also expanding benefits for patients and promoting improvements in their overall health. Improvements include maximizing eligible services and associated revenue sources, completing appeals of denied claims, and enhancing functionality of current technology.
- **Presumptive Eligibility:** The implementation of a presumptive eligibility process is being used to estimate an increase in revenue associated with the Charity Care Pool (CCP) program. Presumptive eligibility uses a third-party entity to evaluate our patients financial health, allowing us to maximize our CCP reimbursements.

## Management Discussion and Analysis- Continued

- **Sale of Property:** There is a plan to sell the residential facility on Cibolo Street. The revenue from the sale of this asset was not included in the fiscal year 2025 budget; however, if the sale occurs, funds will be used to fund additional facility maintenance needs.
- **New Grants:** Where possible, MHMR is maximizing dollars available to secure new and additional funds for services to the community.

### Expenses:

- **Health Insurance:** Due to a double digit percentage increase in health insurance claims, an increase of \$10 million in health insurance funding has been factored into the fiscal year 2025 budget and financial plan.
- **Property Management Costs:** Inflation has driven the cost of supplies, goods, and services, causing projects intended to maintain our facilities and buildings to increase.
- **Vehicle Leasing:** The budget included the implementation of a new program to lease vehicles. The initial phase of the multi-year pilot project calls for 46 vehicles to be leased during FY 2025.

### **Requests For Information**

This financial report is designed to provide a general overview of MHMR's finances for all those with an interest in the government's finances. Questions concerning any of the information should be addressed to the Chief Financial Officer, Department of Finance, MHMR of Tarrant County, 3840 Hulen Street, Fort Worth, Texas 76107.

MHMR of Tarrant County  
Statement of Net Position (Exhibit A-1)  
August 31, 2024

|   | Governmental<br>Activities |
|---|----------------------------|
| <b>Assets</b>                           |                            |
| Cash and cash equivalents               | \$ 18,277,635              |
| Investments                             | 3,003,916                  |
| Accounts receivable, net                | 6,917,200                  |
| Receivables from other governments      | 22,116,023                 |
| Deposit IGT DPP                         | 2,718,321                  |
| Prepaid items                           | 1,001,513                  |
| Inventories                             | 107,470                    |
| Capital assets, net                     |                            |
| Nondepreciable                          | 5,176,569                  |
| Depreciable                             | 16,496,595                 |
| Right to use leased assets              | 5,087,661                  |
| Right to use Subscription IT asset      | 10,279,041                 |
| <b>Total assets</b>                     | <b>91,181,944</b>          |
| <b>Liabilities</b>                      |                            |
| Accounts payable                        | 7,642,810                  |
| Health benefit claims                   | 3,490,051                  |
| Accrued liabilities                     | 5,409,794                  |
| Unearned revenue                        | 839,178                    |
| Noncurrent liabilities:                 |                            |
| Due within one year:                    |                            |
| Lease liability                         | 2,389,089                  |
| Subscription liability                  | 2,089,993                  |
| Compensated absences                    | 329,114                    |
| Due in more than one year               |                            |
| Lease liability                         | 3,297,179                  |
| Subscription liability                  | 8,315,383                  |
| Compensated absences                    | 4,433,338                  |
| <b>Total liabilities</b>                | <b>38,235,929</b>          |
| <b>Net Position</b>                     |                            |
| Net investment in capital assets        | 20,948,222                 |
| Restricted for MHMR Foundation programs | 2,226,996                  |
| Unrestricted                            | 29,770,797                 |
| <b>Total net position</b>               | <b>\$ 52,946,015</b>       |

MHMR of Tarrant County  
Statement of Activities (Exhibit A-2)  
Year Ended August 31, 2024

| Function / Programs                                 | Expenses              |                              |   | Program Revenues        |  |  | Net (Expense)<br>Revenue and<br>Changes in<br>Net Position |
|---|-----------------------|------------------------------|---|-------------------------|--|--|--|
|   | Expenses              | Administration<br>Allocation | Expenses after<br>Allocation of<br>Administration | Charges<br>for Services | Operating<br>Grants and<br>Contributions | Capital<br>Grants and<br>Contributions | Governmental<br>Activities                                 |
| Governmental Activities                             |                       |                              |   |                         |  |  |  |
| Behavioral Health Services                          | \$ 78,666,497         | \$ 16,539,659                | \$ 95,206,156                                     | \$ 6,743,704            | \$ 84,022,355                            | \$ 40,740                              | \$ (4,399,357)   |
| Disability Services                                 | 28,793,810            | 7,634,791                    | 36,428,601  | 13,796,208              | 19,809,443                               | -                                      | (2,822,950)  |
| Behavioral Health - Substance Use Disorder Services | 10,897,089            | 2,750,484                    | 13,647,573  | 421,335                 | 9,787,388                                | -                                      | (3,438,850)  |
| Child and Family Services                           | 58,524,822            | 12,684,593                   | 71,209,415  | 15,124,137              | 43,695,868                               | -                                      | (12,389,410)   |
| Administration                                      | 39,609,527            | (39,609,527)                 | -   | -                       | -  | -                                      | -  |
| Foundation  | 302,947               | -                            | 302,947   | -                       | 704,908                                  | -                                      | 401,961  |
| Interest  | 602,129               | -                            | 602,129   | -                       | -  | -                                      | (602,129)  |
| <b>Total governmental activities</b>                | <b>\$ 217,396,821</b> | <b>\$ -</b>                  | <b>\$ 217,396,821</b>                             | <b>\$ 36,085,384</b>    | <b>\$ 158,019,962</b>                    | <b>\$ 40,740</b>                       | <b>\$ (23,250,735)</b>                                     |
|   |                       |                              |   | General Revenues        |  |  |  |
|   |                       |                              |   |                         |  |  | Local income   |
|   |                       |                              |   |                         |  |  | 1,571,079  |
|   |                       |                              |   |                         |  |  | Charity Care Pool  |
|   |                       |                              |   |                         |  |  | 19,779,154   |
|   |                       |                              |   |                         |  |  | Investment earnings  |
|   |                       |                              |   |                         |  |  | 410,393  |
|   |                       |                              |   |                         |  |  | Gain on sale of assets                                     |
|   |                       |                              |   |                         |  |  | 69,598   |
|   |                       |                              |   |                         |  |  | <b>Total general revenues</b>                              |
|   |                       |                              |   |                         |  |  | <b>21,830,224</b>  |
|   |                       |                              |   |                         |  |  | Change in Net Position                                     |
|   |                       |                              |   |                         |  |  | (1,420,511)  |
|   |                       |                              |   |                         |  |  | Net Position - Beginning                                   |
|   |                       |                              |   |                         |  |  | 54,366,526   |
|   |                       |                              |   |                         |  |  | Net Position - Ending                                      |
|   |                       |                              |   |                         |  |  | <b>\$ 52,946,015</b>                                       |

MHMR of Tarrant County  
Balance Sheet – Governmental Fund (Exhibit B-1)  
August 31, 2024

|                                      | General              | Other<br>Governmental<br>Fund | Total<br>Governmental<br>Funds |
|--------------------------------------|----------------------|-------------------------------|--------------------------------|
| <b>Assets</b>                        |                      |                               |                                |
| Cash and cash equivalents            | \$ 5,122,096         | \$ 2,429,074                  | \$ 7,551,170                   |
| Investments                          | 3,003,916            | -                             | 3,003,916                      |
| Accounts receivable, net             | 6,236,715            | -                             | 6,236,715                      |
| Receivables from other governments   | 22,108,617           | 7,406                         | 22,116,023                     |
| Deposit IGT DPP                      | 2,718,321            | -                             | 2,718,321                      |
| Prepaid items                        | 1,000,911            | 602                           | 1,001,513                      |
| Inventories                          | 107,470              | -                             | 107,470                        |
|                                      | <u>40,298,046</u>    | <u>2,437,082</u>              | <u>42,735,128</u>              |
| Total assets                         | <u>\$ 40,298,046</u> | <u>\$ 2,437,082</u>           | <u>\$ 42,735,128</u>           |
| <b>Liabilities</b>                   |                      |                               |                                |
| Accounts payable                     | \$ 7,379,491         | \$ 187,254                    | \$ 7,566,745                   |
| Accrued liabilities                  | 5,409,794            | -                             | 5,409,794                      |
| Unearned revenue                     | 816,948              | 22,230                        | 839,178                        |
|                                      | <u>13,606,233</u>    | <u>209,484</u>                | <u>13,815,717</u>              |
| Total liabilities                    | <u>13,606,233</u>    | <u>209,484</u>                | <u>13,815,717</u>              |
| <b>Deferred Inflows of Resources</b> |                      |                               |                                |
| Unavailable revenue - Medicaid       | 1,566,733            | -                             | 1,566,733                      |
|                                      | <u>1,566,733</u>     | <u>-</u>                      | <u>1,566,733</u>               |
| Total deferred inflows of resources  | <u>1,566,733</u>     | <u>-</u>                      | <u>1,566,733</u>               |
| <b>Fund Balances</b>                 |                      |                               |                                |
| <b>Nonspendable</b>                  |                      |                               |                                |
| Prepaid items                        | 1,000,911            | 602                           | 1,001,513                      |
| Inventories                          | 107,470              | -                             | 107,470                        |
| <b>Restricted for</b>                |                      |                               |                                |
| MHMR Foundation programs             | -                    | 2,226,996                     | 2,226,996                      |
| <b>Assigned for</b>                  |                      |                               |                                |
| Compensated absences                 | 4,762,452            | -                             | 4,762,452                      |
| Unassigned                           | 19,254,247           | -                             | 19,254,247                     |
|                                      | <u>25,125,080</u>    | <u>2,227,598</u>              | <u>27,352,678</u>              |
| Total fund balances                  | <u>25,125,080</u>    | <u>2,227,598</u>              | <u>27,352,678</u>              |
| Total liabilities and fund balances  | <u>\$ 40,298,046</u> | <u>\$ 2,437,082</u>           | <u>\$ 42,735,128</u>           |

MHMR of Tarrant County

Reconciliation of the Balance Sheet of Governmental Fund to the Statement of Net Position (Exhibit B-2)

August 31, 2024

|   |                             |
|---|-----------------------------|
| Total Fund Balances   | \$ 27,352,678               |
| Amounts reported for governmental activities in the statement of net position (Exhibit A-1) are different because:  |                             |
| Capital assets used in governmental activities, less capital assets held in internal service funds, are not financial resources and, therefore, are not reported in the funds.  | 31,725,318                  |
| Internal service funds are used by management to accumulate funds for vehicle acquisitions, as well as certain employee benefit costs and related administrative expenses. The assets and liabilities of internal service funds are included in governmental activities in the statement of net position. | 12,349,157                  |
| Long-term liabilities are accrued in the statement of net position but they are not due and payable out of current resources and therefore are not reported as liabilities in the governmental funds balance sheet.   |                             |
| Compensated absences  | (4,762,452)                 |
| Lease liability   | (5,686,268)                 |
| Subscription liability  | (9,599,151)                 |
| Certain receivables reported in the statement of activities do not meet the measurable and available criteria for revenue recognition in the funds, and therefore, are only recognized in governmental activities on the full accrual basis.  | <u>1,566,733</u>            |
| Net position of governmental activities   | <u><u>\$ 52,946,015</u></u> |

**MHMR of Tarrant County**  
**Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Fund (Exhibit B-3)**  
**Year Ended August 31, 2024**

|  | General              | Other<br>Governmental<br>Fund | Total<br>Governmental<br>Funds |
|--|----------------------|-------------------------------|--------------------------------|
| <b>Revenues</b>  |                      |                               |                                |
| Local funds  | \$ 74,765,387        | \$ -                          | \$ 74,765,387                  |
| State programs   | 80,653,320           | -                             | 80,653,320                     |
| Federal programs                                       | 58,840,756           | -                             | 58,840,756                     |
| Foundation donations                                   | -                    | 704,908                       | 704,908                        |
| Investment earnings                                    | 57,882               | 94,461                        | 152,343                        |
| <b>Total revenues</b>                                  | <b>214,317,345</b>   | <b>799,369</b>                | <b>215,116,714</b>             |
| <b>Expenditures</b>                                    |                      |                               |                                |
| Current  |                      |                               |                                |
| Behavioral Health Services                             | 77,224,301           | 253,385                       | 77,477,686                     |
| Disability Services                                    | 27,935,524           | 330,854                       | 28,266,378                     |
| Behavioral Health -<br>Substance Use Disorder Services | 10,635,946           | 60,333                        | 10,696,279                     |
| Child and Family Services                              | 56,882,982           | 567,870                       | 57,450,852                     |
| Administration   | 38,875,543           | 302,947                       | 39,178,490                     |
| Debt service   |                      |                               |                                |
| Principal  | 4,386,495            | -                             | 4,386,495                      |
| Interest   | 602,129              | -                             | 602,129                        |
| Capital outlay   | 10,982,146           | -                             | 10,982,146                     |
| <b>Total expenditures</b>                              | <b>227,525,066</b>   | <b>1,515,389</b>              | <b>229,040,455</b>             |
| <b>Excess of Revenues Over Expenditures</b>            | <b>(13,207,721)</b>  | <b>(716,020)</b>              | <b>(13,923,741)</b>            |
| <b>Other Financing Sources (Uses)</b>                  |                      |                               |                                |
| Proceeds from lease liabilities                        | 10,863,492           | -                             | 10,863,492                     |
| <b>Total other financing sources (uses)</b>            | <b>10,863,492</b>    | <b>-</b>                      | <b>10,863,492</b>              |
| <b>Net Change in Fund Balance</b>                      | <b>(2,344,229)</b>   | <b>(716,020)</b>              | <b>(3,060,249)</b>             |
| <b>Fund Balance, September 1</b>                       | <b>27,469,309</b>    | <b>2,943,618</b>              | <b>30,412,927</b>              |
| <b>Fund Balance, August 31</b>                         | <b>\$ 25,125,080</b> | <b>\$ 2,227,598</b>           | <b>\$ 27,352,678</b>           |

MHMR of Tarrant County  
 Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of  
 Governmental Fund to the Statement of Activities (Exhibit B-4)  
 Year Ended August 31, 2024

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Net change in fund balances - total governmental funds \$ (3,060,249)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is capitalized and depreciated over their lives. This is the amount that capital outlay and adjustments of \$10,982,146 is exceeded by depreciation and amortization expense of \$5,647,731. 5,334,415

In the statement of activities, only the gain or loss on disposition of equipment is reported, whereas in the governmental funds, the proceeds from the sale increases financial resources. Thus, the change in net position differs from the change in fund balance by the net book value of the assets sold. 269,211

Internal service funds are used by management to charge the costs of health insurance, worker's compensation, and vehicle use fees to individual funds. This is the change in net position of the internal service funds. 1,975,454

Governmental funds report debt proceeds as financing sources when debt is first issued, whereas these are reported as long-term liabilities in the statement of net position. The net effect of reclassing lease proceeds is to decrease net position. (10,863,492)

Repayment of long-term liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.

|  |           |
|--|-----------|
| Increase in accrued compensated absences     | 46,447    |
| Lease and Subscription IT principal payments | 4,386,495 |

Certain receivables reported in the statement of activities do not meet the measurable and available criteria for revenue recognition in the funds, and therefore, are only report as revenues in governmental activities on the full accrual basis. This is the amount of the change in these revenues. 491,208

Change in net position of governmental activities \$ (1,420,511)

**MHMR of Tarrant County**  
**Budgetary Comparison Statements – General Fund (Exhibit B-5)**  
**Year Ended August 31, 2024**

|   | Budgeted Amounts |               | Actual<br>Amounts | Variance<br>with Final<br>Budget |
|---|------------------|---------------|-------------------|----------------------------------|
|   | Original         | Final         |                   |                                  |
| <b>Local Revenues</b>                             |                  |               |                   |                                  |
| County programs                                   | \$ 16,132,457    | \$ 13,602,981 | \$ 12,728,855     | \$ (874,126)                     |
| Patient fees and commercial insurance, net        | 3,790,473        | 3,283,337     | 3,516,223         | 232,886                          |
| Medicaid 1115 Waiver - Charity Care Pool (CCP)    | 9,300,000        | 19,779,154    | 19,779,154        | -                                |
| ICF-UPL Waiver                                    | 1,034,883        | 1,102,203     | 1,028,668         | (73,535)                         |
| Directed payment program FY24                     | 5,633,549        | 3,266,017     | 3,103,169         | (162,848)                        |
| Directed payment program FY23                     | -                | -             | 766,619           | 766,619                          |
| Medicaid  | 20,738,370       | 19,724,351    | 19,971,206        | 246,855                          |
| Medicaid managed care, net                        | 14,476,768       | 9,764,004     | 7,765,600         | (1,998,404)                      |
| Medicare  | 1,697,098        | 1,241,545     | 865,565           | (375,980)                        |
| Vocational contracts                              | 40,000           | 3,000         | 3,631             | 631                              |
| Other local revenues                              | 4,592,906        | 6,663,729     | 5,236,697         | (1,427,032)                      |
| Total local revenues                              | 77,436,504       | 78,430,321    | 74,765,387        | (3,664,934)                      |
| <b>State Program Revenues</b>                     |                  |               |                   |                                  |
| General revenue                                   | 51,590,675       | 60,138,681    | 58,273,977        | (1,864,704)                      |
| Early Childhood Intervention (ECI)                | 6,896,200        | 6,949,844     | 6,993,557         | 43,713                           |
| TCOOMMI   | 3,453,077        | 2,897,257     | 3,086,197         | 188,940                          |
| MH Grant Program for Justice-Involved Individuals | 3,095,515        | 3,095,515     | 2,911,149         | (184,366)                        |
| Healthy Community Collaborative                   | 2,466,499        | 3,422,499     | 2,955,335         | (467,164)                        |
| Substance Abuse                                   | 620,642          | 656,059       | 532,188           | (123,871)                        |
| HOPES   | 4,655,023        | 5,427,243     | 5,174,036         | (253,207)                        |
| Other state                                       | 1,069,354        | 904,542       | 726,881           | (177,661)                        |
| Total state program revenues                      | 73,846,985       | 83,491,640    | 80,653,320        | (2,838,320)                      |
| <b>Federal Program Revenues</b>                   |                  |               |                   |                                  |
| Substance Abuse                                   | 10,127,098       | 10,705,000    | 8,683,783         | (2,021,217)                      |
| Mental Health Block Grant                         | 3,706,758        | 3,679,108     | 3,407,379         | (271,729)                        |
| PATH  | 298,322          | 298,322       | 288,791           | (9,531)                          |
| Early Childhood Intervention (ECI)                | 11,200,009       | 11,287,132    | 11,358,126        | 70,994                           |
| Social Services Block Grant                       | 338,156          | 331,125       | 338,156           | 7,031                            |
| Temporary Assistance to Needy Families (non ECI)  | 616,304          | 647,146       | 616,304           | (30,842)                         |
| SAMHSA grants                                     | 3,866,875        | 5,342,772     | 3,945,893         | (1,396,879)                      |
| Department of Housing and Urban Development       | 770,541          | 773,709       | 778,852           | 5,143                            |
| Medical Assistance Program - MAC                  | 8,397,186        | 9,485,836     | 8,981,156         | (504,680)                        |
| HR-133 - COVID-19 Supplemental Grant              | 5,526,133        | 5,526,133     | 5,129,334         | (396,799)                        |
| HOPES   | 401,862          | 468,527       | 446,667           | (21,860)                         |
| Coronavirus State & Local Fiscal Recovery Fund    | 9,600,000        | 11,437,188    | 10,775,735        | (661,453)                        |
| Other federal                                     | 4,367,651        | 5,310,179     | 4,090,580         | (1,219,599)                      |
| Total federal program revenues                    | 59,216,895       | 65,292,177    | 58,840,756        | (6,451,421)                      |
| Investment earnings                               | 450,000          | (475,018)     | 57,882            | 532,900                          |
| Total revenues                                    | 210,950,384      | 226,739,120   | 214,317,345       | (12,421,775)                     |

MHMR of Tarrant County  
Budgetary Comparison Statements – General Fund (Exhibit B-5)  
Year Ended August 31, 2024

|                                      | Budgeted Amounts |               | Actual<br>Amounts | Variance<br>with Final<br>Budget |
|--------------------------------------|------------------|---------------|-------------------|----------------------------------|
|                                      | Original         | Final         |                   |                                  |
| Expenditures                         |                  |               |                   |                                  |
| Current                              |                  |               |                   |                                  |
| Personnel                            | 124,732,615      | 123,848,500   | 118,300,266       | 5,548,234                        |
| Employee benefits                    | 38,438,451       | 45,412,638    | 41,900,830        | 3,511,808                        |
| Client costs                         | 6,049,739        | 6,828,122     | 5,885,233         | 942,889                          |
| Medication costs                     | 1,474,580        | 1,702,156     | 1,363,015         | 339,141                          |
| Contract services                    | 8,575,371        | 15,296,991    | 15,222,731        | 74,260                           |
| Consultation and professional fees   | 8,470,027        | 9,070,776     | 8,375,167         | 695,609                          |
| Building occupancy                   | 3,275,010        | 3,457,889     | 2,450,286         | 1,007,603                        |
| Utilities                            | 2,138,973        | 2,128,286     | 2,295,107         | (166,821)                        |
| Travel                               | 1,576,715        | 1,893,559     | 1,943,039         | (49,480)                         |
| Consumable supplies                  | 725,703          | 747,428       | 607,451           | 139,977                          |
| Repairs and maintenance              | 2,451,296        | 1,793,784     | 2,040,277         | (246,493)                        |
| Vehicles                             | 334,049          | 322,452       | 400,188           | (77,736)                         |
| Insurance                            | 1,054,175        | 1,022,005     | 1,018,801         | 3,204                            |
| Computer                             | 5,446,304        | 7,494,935     | 4,874,626         | 2,620,309                        |
| Training and development             | 1,097,759        | 1,606,720     | 1,471,995         | 134,725                          |
| Other operating                      | 2,761,999        | 2,366,396     | 3,405,284         | (1,038,888)                      |
| Total current expenditures           | 208,602,766      | 224,992,637   | 211,554,296       | 13,438,341                       |
| Debt service                         |                  |               |                   |                                  |
| Principal                            | 1,118,022        | 1,537,231     | 4,386,495         | (2,849,264)                      |
| Interest                             | -                | -             | 602,129           | (602,129)                        |
| Capital outlay                       | 1,229,596        | 209,252       | 10,982,146        | (10,772,894)                     |
| Total expenditures                   | 210,950,384      | 226,739,120   | 227,525,066       | (785,946)                        |
| Excess of Revenues Over Expenditures | -                | -             | (13,207,721)      | (13,207,721)                     |
| Other Financing Sources (Uses)       |                  |               |                   |                                  |
| Proceeds from lease liabilities      | -                | -             | 10,863,492        | 10,863,492                       |
| Total other financing sources (uses) | -                | -             | 10,863,492        | 10,863,492                       |
| Net Change in Fund Balance           | -                | -             | (2,344,229)       | (2,344,229)                      |
| Fund Balance, September 1            | 27,469,309       | 27,469,309    | 27,469,309        | -                                |
| Fund Balance, August 31              | \$ 27,469,309    | \$ 27,469,309 | \$ 25,125,080     | \$ (2,344,229)                   |

MHMR of Tarrant County  
Statement of Net Position – Proprietary Funds (Exhibit C-1)  
August 31, 2024

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|                                     | Governmental<br>Activities<br><u>Internal<br/>Service Funds</u> |
|-------------------------------------|---|
| <b>Assets</b>                       |   |
| <b>Current assets</b>               |   |
| Cash and cash equivalents           | \$ 10,726,465   |
| Receivable from stop loss insurance | <u>680,485</u>  |
| <b>Total current assets</b>         | <u>11,406,950</u>   |
| <b>Noncurrent assets</b>            |   |
| Capital assets, net                 | <u>5,314,548</u>  |
| <b>Total noncurrent assets</b>      | <u>5,314,548</u>  |
| <b>Total assets</b>                 | <u>16,721,498</u>   |
| <b>Liabilities</b>                  |   |
| <b>Current liabilities</b>          |   |
| Accounts payable                    | 76,065  |
| Subscription liability              | 376,784   |
| Health benefit claims               | <u>3,490,051</u>  |
| <b>Total current liabilities</b>    | <u>3,942,900</u>  |
| <b>Noncurrent liabilities</b>       |   |
| Subscription liability              | <u>429,441</u>  |
| <b>Total noncurrent liabilities</b> | <u>429,441</u>  |
| <b>Total liabilities</b>            | <u>4,372,341</u>  |
| <b>Net Position</b>                 |   |
| Investment in capital assets        | 4,508,323   |
| Unrestricted                        | <u>7,840,834</u>  |
| <b>Total net position</b>           | <u><u>\$ 12,349,157</u></u>                                     |

MHMR of Tarrant County  
Statement of Revenues, Expenses, and Changes in Fund Net Position – Proprietary Funds (Exhibit C-2)  
Year Ended August 31, 2024

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|                                   | Governmental<br>Activities<br><u>Internal<br/>Service Funds</u> |
|-----------------------------------|---|
| Operating Revenues                |   |
| Internal charges to other funds   | \$ 32,436,803   |
| Employee premiums                 | 2,115,695   |
| Stop loss insurance reimbursement | <u>664,066</u>  |
| Total operating revenues          | <u>35,216,564</u>   |
| Operating Expenses                |   |
| Health and benefit claims         | 28,598,628  |
| Insurance premiums                | 2,213,969   |
| Administration fees               | 1,066,555   |
| Equipment non-capital             | 23,068  |
| Building repairs                  | 57,714  |
| Depreciation and amortization     | <u>1,649,564</u>  |
| Total operating expenses          | <u>33,609,498</u>   |
| Operating Income                  | 1,607,066   |
| Non-operating Revenues            |   |
| Capital contribution              | 40,740  |
| Gain (loss) on disposal of assets | 69,598  |
| Interest income                   | <u>258,050</u>  |
| Total non-operating revenues      | 368,388   |
| Change in Net Position            | 1,975,454   |
| Net Position - Beginning          | <u>10,373,703</u>   |
| Net Position - Ending             | <u><u>\$ 12,349,157</u></u>                                     |

MHMR of Tarrant County  
Statement of Cash Flows – Proprietary Funds (Exhibit C-3)  
Year Ended August 31, 2024

|   | Governmental<br>Activities<br>Internal<br>Service Funds |
|---|---|
| Operating Activities  |   |
| Receipts from interfund services provided                                       | \$ 32,436,803   |
| Receipts from employee premiums   | 2,115,695   |
| Receipts from stop loss insurance   | 543,569   |
| Claims paid   | (32,321,342)  |
| Payments to suppliers   | (80,782)  |
| Net Cash from Operating Activities  | 2,693,943   |
| Noncapital Financing Activities   |   |
| Increase in due to/from other funds   | 2,368,383   |
| Net Cash from Noncapital Financing Activities                                   | 2,368,383   |
| Capital and Related Financing Activities  |   |
| Proceeds from sale of capital assets  | 107,431   |
| Acquisition of capital assets   | (1,296,166)   |
| Net Cash used for Capital and Related Financial Activities                      | (1,188,735)   |
| Investing Activities  |   |
| Interest income   | 258,050   |
| Net Cash from Investing Activities  | 258,050   |
| Change in Cash and Cash Equivalents   | 4,131,641   |
| Cash and Cash Equivalents, Beginning  | 6,594,824   |
| Cash and Cash Equivalents, Ending   | \$ 10,726,465   |
| Reconciliation of operating income to net cash from operating activities        |   |
| Operating income  | \$ 1,607,066  |
| Adjustments to reconcile operating income to net cash from operating activities |   |
| Depreciation  | 1,649,564   |
| Change in assets and liabilities  |   |
| Accounts receivable   | (120,497)   |
| Claims liabilities  | (442,190)   |
| Net Cash from Operating Activities  | \$ 2,693,943  |
| Noncash Investing, Capital and Related Financial Activities                     |   |
| Contributed capital assets  | \$ 40,740   |
| Subscription liability for the acquisition of a right of use subscription asset | 806,225   |
| Total noncash investing, capital and related financial activities               | \$ 846,965  |

MHMR of Tarrant County  
Statement of Fiduciary Net Position - Fiduciary Fund (Exhibit D-1)  
August 31, 2024

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|                           | <u>Custodial<br/>Fund</u> |
|---------------------------|---------------------------|
| Assets                    |                           |
| Cash and cash equivalents | <u>\$ 540,033</u>         |
| Total assets              | <u>540,033</u>            |
| Net Position              |                           |
| Restricted for consumers  | <u>540,033</u>            |
| Total net position        | <u><u>\$ 540,033</u></u>  |

**MHMR of Tarrant County**  
 Statement of Changes in Fiduciary Net Position - Fiduciary Fund (Exhibit D-2)  
 Year Ended August 31, 2024

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|                              | Custodial<br>Fund |
|------------------------------|-------------------|
| Additions                    |                   |
| Contributions from consumers | \$ 2,788,407      |
| Total additions              | 2,788,407         |
| Deductions                   |                   |
| Distributions to consumers   | 2,832,658         |
| Total deductions             | 2,832,658         |
| Change in Net Position       | (44,251)          |
| Net Position - Beginning     | 584,284           |
| Net Position - Ending        | \$ 540,033        |

**Note 1 - Reporting Entity**

MHMR of Tarrant County (the Center) is a public entity, which was established under the Texas MHMR Act of 1965. This act provided for the creation of local boards of trustees. Center's current Board of Trustees was appointed by the Tarrant County Commissioners' Court to develop and implement community- based mental health, intellectual developmental disabilities and substance use disorder services. This independent board governs the Center; however, the Center is included as a discretely presented component unit in the basic financial statements of Tarrant County, Texas.

In evaluating how to define the Center, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the reporting entity is made by applying the criteria set forth in the Governmental Accounting Standards Board (GASB) Statements No. 14, 39 and 61. These statements define the reporting entity as the primary government and those component units for which the primary government is financially accountable. In addition, component units may be included in the reporting entity based on the nature and significance of the relationship with the primary government or based on being closely related or financially integrated with the primary government. The Center has created two nonprofit corporations in which the Center appoints all the members of the governing boards and is able to impose its will. In 1997, Trinity Behavioral Rehabilitation Corporation was formed with the intent to enter into contracts for behavioral healthcare with the health maintenance organizations. In 2000, MHMR Visions, dba MHMR Foundation, was formed with tax exemption status for fund raising purposes. Trinity Behavioral Rehabilitation Corporation has had no financial activity since its inception and, as such, has had no effect on the financial statements of the Center and is not included in the report. Because MHMR Foundation provides services that exclusively benefit the Center, it is reported as a blended component unit in a Special Revenue Fund of the accompanying financial statements.

**Note 2 - Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Direct expenses are those that are clearly identifiable with specific function or segment. Program revenues include 1) charges for services which report fees and other charges to users of the Center's services; 2) operating grants and contributions which finance annual operating activities; and 3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. Contributions from local governments and other revenue sources not properly included with program revenues are reported as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. The major individual governmental funds are reported in separate columns in the fund financial statements.

### **Note 3 - Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Net position includes net investment in capital assets, restricted funds, and unrestricted funds.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenue to be available if they are collected within 150 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Revenues susceptible to accrual include billings on reimbursable type grants and awards where revenues are recognized when services are rendered or when reimbursable expenditures are incurred. Client fees are recorded at the net realizable amounts. Unearned revenues arise when resources are received before there is a legal claim to them, such as when grant funding is received prior to the incurrence of qualifying expenditures. In subsequent periods when there is a legal claim to the resources, the liability for unearned revenue is removed from the balance sheet and revenue is recognized.

The Center allocated indirect expenses primarily comprised of administrative services to operating functions and programs benefitting from those services. Administrative services include overall management, centralized budgetary formulation and oversight, accounting, financial reporting, payroll, procurement contracting and oversight, investing and cash management, personnel services, and other central administrative services.

Allocations are charged to programs based on use of centralized services determined by various allocation methodologies.

The Center reports the following major governmental funds:

- The General Fund is the Center’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Additionally, the Center reports the following fund types:

- The Special Revenue Fund, a governmental fund type, accounts for revenue sources that are legally restricted to expenditure for a specific purpose. These revenues consist of contributions from individuals, corporations, and foundations for the support of specific Center programs.
- Internal Service Funds, a proprietary fund type, account for operations that provide services to other departments on a cost-reimbursement basis. It is used to accumulate and account for funds for employee health benefits, worker’s compensation claims and repair and replacement of vehicles and other capital assets.
- The Custodial Fund, a fiduciary fund type, is used to account for assets held for clients of the Center.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund’s principal ongoing operations. The principal operating revenue of the Center’s Internal Service Funds are internal charges to the General Fund for the costs of employee health and dental benefits, workers compensation benefits and vehicle usage.

Operating expenses for the Internal Service Funds include the cost of services, administrative expenses, and depreciation of capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

When both restricted and unrestricted resources are available for use, it is the Center’s policy to use restricted resources first, then unrestricted resources as they are needed.

#### **Note 4 - Assets, Liabilities and Net Position or Equity**

##### **Cash and Cash Equivalents**

The Center's cash and cash equivalents include cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

##### **Investments**

Investments, when applicable, are stated at fair value within the fair value hierarchy established by generally accepted accounting principles.

##### **Interfund Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to / due from other funds" (i.e., the current portion of interfund loans) or "advances to / from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to / from other funds."

##### **Patient Receivables**

Patient receivables are uncollateralized noninterest bearing patient and third-party payor obligations. Payments of patient receivables are allocated to the specific claims identified in the remittance advice or, if unspecified, are applied to the earliest unpaid claim.

Accounts receivable from patients and insurance companies for services rendered are recorded at the amount estimated to be collected. At August 31, 2024, the Center had total patient receivables of \$10,572,881 with an allowance for doubtful accounts of \$4,950,508 for a net carrying value of \$5,622,373.

##### **Grant Receivables**

Grant receivables represent contractual exchange transactions that are recognized as revenue as the services are performed or nonexchange operational grants. Management has not recorded an allowance on grants receivable as amounts are expected to be fully collected within the year.

##### **Revenue**

###### *Net Patient and Client Service Revenue*

The Center has agreements with third-party payors that provide for payments to the Center at contractually agreed upon rates. Net patient and client service revenue is reported at the estimated net realizable amounts from patients, clients, and third-party payors, and others for services rendered. The Center also entered into payment agreements with Medicare, certain commercial insurance carriers (managed care organizations) and other organizations. The basis for payment under these agreements is mostly based on fee for service arrangements.

For uninsured patients, the Center recognizes revenue on the basis of its standard rates for services provided, adjusted for the minimum monthly fee provisions as mandated by the state of Texas. Revenue from Medicaid Waiver programs (such as 1115, Home Community Services, Texas Home Living, YES) are recognized when services are rendered. These programs are billed based on state negotiated rates.

Laws and regulations governing the Medicare, Medicaid, and other programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

#### Grants

The Center receives grants from private organizations and state and federal agencies. Revenues from grants are recognized when all eligibility requirements, including time requirements, are met.

#### *Other Revenues*

Revenue is recognized when earned. Program service fees and payments under cost-reimbursable contracts received in advance are deferred to the applicable period in which the related services are performed, or expenditures are incurred, respectively. Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received.

#### **Intergovernmental Transfer (IGT)**

The Center has enrolled in the Directed Payment Program (DPP) for Behavioral Health Services and, as of August 31, 2024, has sent HHSC intergovernmental transfer (IGT) in order to leverage federal funding. As DPP payments are received, the applicable amount related to IGT offsets the IGT deposit. As of August 31, 2024, the outstanding prepaid IGT balance is \$2,718,321 which is reported in the statement of net position and the general fund balance sheet.

#### **Prepaid Expenses**

Certain payments to vendors reflect costs that benefit future reporting periods and are reported as prepaid expenses in both government-wide and fund financial statements. Prepaid items in governmental funds are reported using the consumption method.

#### **Capital Assets**

Capital assets, which include property, plant, and equipment, are reported in the government-wide and proprietary fund financial statements. Capital assets are defined by the Center as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Property, plant, and equipment of the primary government are depreciated using the straight-line method over the following estimated useful lives:

|                           |               |
|---------------------------|---------------|
| Building and improvements | 10 – 40 years |
| Furniture and equipment   | 3 – 10 years  |
| Vehicles                  | 5 years       |

Right to use leased assets are recognized at the lease commencement date and represent the Center's right to use an underlying asset for the lease term. The Center recognized right to use assets with total rent payments exceeding \$25,000. Right to use leased assets are measured at the initial value of the lease liability plus any payments made to the lessor before commencement of the lease term, less any lease incentives received from the lessor at or before the commencement of the lease term, plus any initial direct costs necessary to place the lease asset into service. Right to use leased assets are amortized over the shorter of the lease term or useful life of the underlying asset using the straight-line method. The amortization period varies from 2 to 6 years.

Right to use subscription IT assets are recognized at the subscription commencement date and represent the Center's right to use of an underlying IT asset for the subscription term. The Center recognizes subscriptions IT assets for contracts that are over \$250,000 for the life of the contract including renewals as defined in GASB 96. Right to use subscription IT assets are measured at the initial value of the subscription liability plus any payments made to the vendor at or before the commencement of the subscription term, plus any capitalizable initial implementation costs necessary to place the subscription asset into service. Right to use subscription IT assets are amortized over the short of the subscription term or useful life of the underlying asset using the interest rate method. The amortization period varies from 3 to 5 years.

### **Compensated Absences**

Full-time employees earn paid time off (PTO) for each pay period of work performed. Accrual of PTO hours is based on the number of years the individual is employed by the Center. Employees may carryover PTO from year to year in graduated amounts ranging from 204 hours for employees with two years of service to 372 hours for employees with 15 years of service.

After two years of employment, vested PTO is paid upon termination of employment as follows: employees with two to five years of employment receive 50% of their PTO balance up to a maximum of 126 hours; employees with greater than five years but less than ten years of employment receive 75% of their PTO balance up to a maximum of 234 hours; employees with greater than ten years but less than fifteen years of employment receive 85% of their PTO balance up to a maximum of 291 hours; employees with more than fifteen years of employment receive 100% of their PTO balance up to a maximum of 372 hours.

In addition to PTO, certain employees hired prior to September 12, 2003, participate in an Extended Leave Bank (ELB). While these employees do not accrue any additional ELB hours, ELB hours accrued prior to September 12, 2003, may be used for personal illness, illness of a family member, or health related appointments. ELB hours that are not used may be carried forward to subsequent years until fully utilized. ELB hours are not paid upon termination of employment.

Compensated absences are reported as accrued in the government-wide financial statements. Governmental funds accrue only the compensated absences due and payable to currently terminated employees. Compensated absences may be paid to the employee for time off at the request of the employee with approval by their supervisor, accordingly, the Center reports these amounts as due within one year. The General fund has been used in prior years to liquidate the liability for compensated absences.

### **Long-term Obligations**

In the government-wide financial statements, long-term obligations are reported as liabilities in the applicable governmental activities. Lease liabilities represent the Center's obligation to make lease payments arising from the lease. Lease liabilities are recognized at the lease commencement date based on the present value of future lease payments expected to be made during the lease term. The present value of lease payments is discounted based on a borrowing rate determined by the Center.

### **Deferred Inflows and Outflows of Resources**

In addition to liabilities, the governmental funds balance sheet reports a separate section for deferred inflows and outflows of resources. Deferred outflows of resources, represent a consumption of net assets that applies to future periods and the Center has no types of these items. Deferred inflows of resources, represents an acquisition of net assets that applies to future periods and so will not be recognized as an inflow of resources (revenue) in the governmental funds until that time. The Center has one type of item that qualifies for reporting in this category: unavailable revenue from a portion of the Medicaid Administrative Claiming receivable. These amounts will be recognized as revenue when the funds are available.

### **Fund Balance**

The Center reports the following classifications of fund balance in governmental funds. The fund balances of governmental funds are defined as follows:

*Nonspendable* - includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact. The Center has classified prepaid items, utility deposits and inventories as nonspendable as these items are not expected to be converted to cash or are not expected to be converted to cash within the next year.

*Restricted* - amounts that can be spent only for specific purposes because of constraints that are externally imposed by creditors, grantors, contributors, or laws or regulations of other governments. The Center has classified the resources of MHMR Foundation, a Special Revenue Fund, as restricted due to donor restrictions placed upon the use of funds.

*Committed* - amounts that can be used only for specific purposes determined by a formal action of the Board of Trustees of the Center. The Board of Trustees is the highest level of decision-making authority for the Center. Commitments may be established, modified, or rescinded only through a formal resolution of the Board of Trustees.

*Assigned* - amounts that do not meet the criteria to be classified as restricted or committed but are intended to be used for specific purposes that have been established by the Center's Board of Trustees. The Center has reported the amount of compensated absences as assigned fund balance at August 31, 2024.

*Unassigned* - includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund

When expenditures are incurred for which both restricted and unrestricted fund balance is available, the Center considers restricted funds to have been spent first. Similarly committed funds are considered spent first when there is a choice for the use of less restricted funds, then assigned and then unassigned funds.

### **Source of Funds**

Some funds from federal and other state sources represent fee for service reimbursements, as well as project grants. The funds that are specifically for individual patient service reimbursements are reported as local funds under patient fees or insurance reimbursements identified by source.

### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

### **Note 5 - Stewardship, Compliance, and Accountability**

The Center is required by the State to have an approved budget for the General Fund. The Chief Financial Officer is responsible for preparing a proposed budget for the fiscal year compiled from input submitted by the Division Chiefs and respective Directors and managers, as well as input from local community advisory committees. The proposed budget is submitted by the Chief Executive Officer to the Board for consideration. The Board's approval is obtained and submitted to the Texas Health and Human Services Commission (HHSC) for review and approval. The Chief Financial Officer is responsible for monitoring revenue and expenditures and reporting any variances to the Board monthly.

The legal level of budgetary control is at the Division level, which is consistent with the highest level of organizational structure. The organization has two divisions: Programs and Administration. The Programs Division is inclusive of services covering behavioral health, disability services, and child and family services. The Administration Division includes such departments as the Chief Executive Officer, Communications, Legal, Contract Administration, Human Resources, Information Technology, Purchasing, Facility Management, and Finance. Chiefs have the ability to move budgeted revenues and expenditures within their respective cost centers without Board approval as long as the budget amendment does not change the overall bottom line for the Division. The Chief Financial Officer has the ability to increase both revenue and expenditures through delegated authority from the Board as long as the total entity budget remains balanced. All annual appropriations lapse at year-end. The budget for the General Fund is prepared on an accounting basis consistent with accounting principles generally accepted in the United States of America.

The Center's actual expenditures exceed the budgeted expenditures during the current fiscal year and fund balance is available to cover the excess.

## **Note 6 - Deposits and Investments**

### **Cash and time deposits**

*Custodial credit risk – deposits.* The Center's policy requires deposits to be secured at 102% by collateral valued at market or par, whichever is lower, less the amount of federal deposit insurance. Deposited funds may be invested in certificates of deposit in institutions with an established record of fiscal health. Collateral agreements must be approved prior to deposit of funds. The Board of Trustees approves authorized depository institutions based on the recommendations of the Center's management.

At August 31, 2024, all Center deposits were covered by federal deposit insurance or by a collateral pledge agreement except for MHMR Visions dba MHMR Foundation which was undercollateralized by \$690,616.

### **Investments**

The Public Funds Investment Act provides the primary legal basis for the investment of public funds. Following those parameters, the Center's investment policy authorizes investments in obligations of the United States government, its agencies and instrumentalities, (but excluding mortgage backed securities); obligations of the State of Texas or its agencies or instrumentalities; other obligations which are unconditionally guaranteed or insured by, the State of Texas or the United States or their respective agencies and instrumentalities; obligations of agencies, counties, cities and other political subdivisions of the State of Texas having been rated as to investment quality by a nationally recognized investment rating firm and having received a rating of not less than "A" or its equivalent; certificates of deposit, and other forms of deposit, issued by an institution with a main office or branch office in Texas that are fully insured or collateralized; fully collateralized repurchase agreements; AAA rated SEC registered government money market mutual funds, and constant dollar local government investment pools. During the year ended August 31, 2024, MHMR did not own any types of securities other than those permitted by statute.

Investments, when applicable, are stated at fair value within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

As of August 31, 2024, the Center had the following investments:

| Investment Type   | Maturity  | Fair Value          | Percentage of Total | Credit Rating | Fair Value Maturity |
|-------------------|-----------|---------------------|---------------------|---------------|---------------------|
| Annuity contracts | < 90 days | \$ 3,003,916        | 100.00%             | AA3           | Level 1             |
|                   |           | <u>\$ 3,003,916</u> | <u>100.00%</u>      |               |                     |

**Investment Policies**

**Credit risk**

This is the risk that an issuer or other counter party to an investment will not fulfill its obligations. Generally, the Center’s investing activities are managed under the custody of the Chief Financial Officer. Investing is performed in accordance with investment policies adopted by the Board of Trustees complying with state statutes. The Center policy emphasizes high quality investments and safety of principal with no perceived default risk.

**Interest rate risk**

This is the risk that changes in interest rates will adversely affect the fair value of an investment. Investments held for longer periods are subject to increased risk of adverse interest rate changes. The Center’s investment policy requires short-term liquidity to absorb variable cash flow requirements. The weighted average maturity for the portfolio will be less than 180 days and the maximum allowable maturity is limited to two years, except as specifically authorized by the Board. During the year ended August 31, 2024, the Center did not own investments other than those permitted by its policy.

**Note 7 - Receivables from Other Governments**

Receivables from other governments are for reimbursement of expenditures and fees for service provided under various programs and grants. All amounts are expected to be collected within the next year. A summary of these receivables as of August 31, 2024 are as follows:

|  |                             |
|--|-----------------------------|
| Tarrant County                           | \$ 1,821,700                |
| Tarrant County Hospital District         | 132,888                     |
| HHSC - Behavioral Health                 | 4,047,712                   |
| TCOOMMI                                  | 715,659                     |
| Substance Abuse contracts                | 2,386,337                   |
| HHSC - Covid 19 Supplement               | 2,944,661                   |
| Medicaid Administrative Claiming         | 6,132,998                   |
| Early Childhood Services                 | 1,263,709                   |
| HOPES                                    | 1,095,585                   |
| SAMSHA                                   | 374,480                     |
| Healthy Community Collaborative          | 620,082                     |
| ICF                                      | 152,013                     |
| Other                                    | 428,199                     |
|  | <hr/>                       |
| Total receivables from other governments | <u><u>\$ 22,116,023</u></u> |

**Note 8 - Capital Assets**

Capital asset activity is recorded in the government-wide financial statements. A summary of changes in capital asset balances for the year ended August 31, 2024, is as follows:

| Governmental Activities                                      | Balance<br>September 1,<br>2023 | Additions           | Retirements         | Adjustments       | Balance<br>August 31,<br>2024 |
|--|---------------------------------|---------------------|---------------------|-------------------|-------------------------------|
| <b>Nondepreciable assets</b>                                 |                                 |                     |                     |                   |                               |
| Land   | \$ 3,878,123                    | \$ -                | \$ -                | \$ 120,351        | \$ 3,998,474                  |
| Land - restricted  | 988,800                         | -                   | -                   | -                 | 988,800                       |
| Construction in progress                                     | 138,948                         | 189,295             | -                   | (138,948)         | 189,295                       |
| Subscription IT asset  | 240,000                         | -                   | (240,000)           | -                 | -                             |
| Total nondepreciable assets                                  | <u>5,245,871</u>                | <u>189,295</u>      | <u>(240,000)</u>    | <u>(18,597)</u>   | <u>5,176,569</u>              |
| <b>Depreciable assets</b>                                    |                                 |                     |                     |                   |                               |
| Buildings and Improvements                                   | 27,777,031                      | 460,345             | (4,950)             | 321,787           | 28,554,213                    |
| Buildings and Improvements - restricted                      | 3,616,975                       | -                   | -                   | -                 | 3,616,975                     |
| Furniture and equipment                                      | 14,482,867                      | 608,353             | (4,278,295)         | 20,045            | 10,832,970                    |
| Vehicles   | 3,356,865                       | 80,100              | (468,559)           | 80,327            | 3,048,733                     |
| Total depreciable assets                                     | <u>49,233,738</u>               | <u>1,148,798</u>    | <u>(4,751,804)</u>  | <u>422,159</u>    | <u>46,052,891</u>             |
| <b>Less accumulated depreciation</b>                         |                                 |                     |                     |                   |                               |
| Buildings and Improvements                                   | 14,817,018                      | 1,103,549           | (4,950)             | (9,659)           | 15,905,958                    |
| Buildings and Improvements - restricted                      | 2,168,398                       | 76,240              | -                   | -                 | 2,244,638                     |
| Furniture and equipment                                      | 12,415,576                      | 1,171,885           | (4,244,092)         | (23,666)          | 9,319,703                     |
| Vehicles   | 2,252,483                       | 248,234             | (421,703)           | 6,983             | 2,085,997                     |
| Total accumulated depreciation                               | <u>31,653,475</u>               | <u>2,599,908</u>    | <u>(4,670,745)</u>  | <u>(26,342)</u>   | <u>29,556,296</u>             |
| <b>Right of use leased assets being amortized</b>            |                                 |                     |                     |                   |                               |
| Land   | 92,094                          | -                   | -                   | -                 | 92,094                        |
| Buildings  | 7,604,887                       | 736,151             | (199,015)           | -                 | 8,142,023                     |
| Equipment  | 3,597,176                       | -                   | -                   | -                 | 3,597,176                     |
| Total right of use leased assets<br>being amortized          | <u>11,294,157</u>               | <u>736,151</u>      | <u>(199,015)</u>    | <u>-</u>          | <u>11,831,293</u>             |
| <b>Less accumulated amortization</b>                         |                                 |                     |                     |                   |                               |
| Land   | 30,698                          | 15,349              | -                   | -                 | 46,047                        |
| Buildings  | 2,912,621                       | 1,484,350           | (199,015)           | -                 | 4,197,956                     |
| Equipment  | 1,398,226                       | 1,101,403           | -                   | -                 | 2,499,629                     |
| Total accumulated amortization                               | <u>4,341,545</u>                | <u>2,601,102</u>    | <u>(199,015)</u>    | <u>-</u>          | <u>6,743,632</u>              |
| <b>Right of use subscription IT assets being amortized</b>   |                                 |                     |                     |                   |                               |
| Equipment  | 3,244,201                       | 11,173,566          | -                   | -                 | 14,417,767                    |
| Total right of use subscription IT assets<br>being amortized | <u>3,244,201</u>                | <u>11,173,566</u>   | <u>-</u>            | <u>-</u>          | <u>14,417,767</u>             |
| <b>Less accumulated amortization</b>                         |                                 |                     |                     |                   |                               |
| Equipment  | 2,042,441                       | 2,096,285           | -                   | -                 | 4,138,726                     |
| Total accumulated amortization                               | <u>2,042,441</u>                | <u>2,096,285</u>    | <u>-</u>            | <u>-</u>          | <u>4,138,726</u>              |
| Total capital assets, net                                    | <u>\$ 30,980,506</u>            | <u>\$ 5,950,515</u> | <u>\$ (321,059)</u> | <u>\$ 429,904</u> | <u>\$ 37,039,866</u>          |

In the government-wide financial statements, depreciation and amortization expense was charged to the Center's programs as follows:

|   |              |
|---|--------------|
| Governmental Activities                             |              |
| Behavioral Health Services                          | \$ 2,663,754 |
| Disability Services                                 | 963,600      |
| Behavioral Health - Substance Use Disorder Services | 366,873      |
| Child and Family Services                           | 1,962,106    |
| Administration                                      | 1,340,962    |
|   | 1,340,962    |
| Total depreciation and amortization expense         | \$ 7,297,295 |

**Note 9 - Unearned Revenue**

Unearned revenue represents grants and contracts for certain programs to be earned in the future. Certain grant and contract revenue is recognized when expended. Grant and contract revenue received prior to expenditure is recorded as unearned revenue and revenue is recorded at the time the revenue is considered earned. Unearned revenue includes:

|                               |            |
|-------------------------------|------------|
| IDD general revenue contracts | \$ 59,761  |
| Early Childhood Services      | 78,907     |
| Help Me Grow                  | 35,414     |
| IDD OBI                       | 17,705     |
| Family Connects               | 106,981    |
| Donations                     | 19,498     |
| Other Unearned Revenue        | 520,912    |
|                               | 520,912    |
| Total Unearned Revenue        | \$ 839,178 |

**Note 10 - Leases and Subscription-Based Information Technology Arrangements (SBITAs)**

The Center entered into various lease agreements as lessee for the use of land, buildings and equipment. As of August 31, 2024, the value of the lease liability was \$5,686,268. The Center is required to make monthly principal and interest payments through lease termination which ranges from December 2023 to April 2029. The lease liability was valued using a discount rate ranging from 4.75% to 10.00% as determined by management based on the Center's incremental borrowing rate. The total amount of right to use leased assets, and the related accumulated amortization on right to use leased assets was \$11,831,293 and \$6,743,632, respectively.

The Center entered into various technology-based subscription contracts that qualify as SBITAs under GASB 96. As of August 31, 2024, the value of the SBITA liability was \$10,405,376. The subscription liability was valued using a discount rate ranging from 7% to 9.5% as determined by management based on the Center's incremental borrowing rate. The total amount of subscription IT assets, and the related accumulated amortization on right to use subscription IT assets was \$14,417,767 and \$4,138,726, respectively.

**Note 11 - Long-Term Liabilities**

The following is a summary of changes in long-term liabilities of the Center for the year ended August 31, 2024:

| Governmental Activities            | Balance<br>September 1,<br>2023 | Additions            | Retirements            | Balance<br>August 31,<br>2024 | Due<br>Within<br>One year |
|------------------------------------|---------------------------------|----------------------|------------------------|-------------------------------|---------------------------|
| Lease liability                    | \$ 7,381,017                    | \$ 736,151           | \$ (2,430,900)         | \$ 5,686,268                  | \$ 2,389,089              |
| Subscription IT liability          | 1,427,405                       | 10,933,566           | (1,955,595)            | 10,405,376                    | 2,089,993                 |
| Compensated absences               | 4,808,899                       | 8,464,367            | (8,510,814)            | 4,762,452                     | 329,114                   |
| <b>Total long-term liabilities</b> | <b>\$ 13,617,321</b>            | <b>\$ 20,134,084</b> | <b>\$ (12,897,309)</b> | <b>\$ 20,854,096</b>          | <b>\$ 4,808,196</b>       |

Remaining principal and interest payments on leases and SBITAs are as follows:

| Years ending August 31, | Lease Liability     |                   | Subscription IT Liability |                     |
|-------------------------|---------------------|-------------------|---------------------------|---------------------|
|                         | Principal           | Interest          | Principal                 | Interest            |
| 2025                    | \$ 2,389,089        | \$ 329,583        | \$ 2,089,993              | \$ 858,673          |
| 2026                    | 1,360,739           | 170,259           | 2,294,081                 | 654,584             |
| 2027                    | 1,386,120           | 87,884            | 2,029,457                 | 451,808             |
| 2028                    | 429,402             | 22,250            | 2,208,140                 | 273,126             |
| 2029                    | 120,918             | 3,898             | 1,783,705                 | 77,244              |
|                         | <b>\$ 5,686,268</b> | <b>\$ 613,874</b> | <b>\$ 10,405,376</b>      | <b>\$ 2,315,435</b> |

**Note 12 - Defined Contribution Retirement Plan**

The Center administers two defined contributions plans: the first plan is closed and has one fully vested participant; the second plan is an active money purchase pension plan as defined under code section 401(a) of the Internal Revenue Service. The active defined contribution plan is identified as the Tarrant County MHMR Money Purchase Plan. Participation in the open plan is available to full-time employees who have completed one year of service. Employees contribute 5% of their compensation and the Center contributes 8% of employee compensation on behalf of participating employees. The plan is administered by Voya Financial. Participants begin to vest in the employer's contribution at the completion of one year of service with 100% vesting occurring after five years (20% graded vesting per year).

During the fiscal year, \$57,668 of employee forfeitures were used to reduce employer contributions. The amount remaining in the forfeiture account as of the close of the fiscal year was \$0. At year end, the amount due to the plan was \$316,584.

Contributions to the defined contribution retirement plan for the year were as follows:

| Plan   | Employee            | Employer            | Total               |
|--------|---------------------|---------------------|---------------------|
| Closed | \$ 430              | \$ 1,718            | \$ 2,148            |
| Active | 3,211,970           | 5,139,877           | 8,351,847           |
|        | <u>\$ 3,212,400</u> | <u>\$ 5,141,595</u> | <u>\$ 8,353,995</u> |

**Note 13 - Deferred Compensation Plan**

The Center offers employees deferred compensation plans created in accordance with Internal Revenue Code 457. The plans are more fully described below:

**Non-Matching Plan**

This plan is available to all active Center employees. Employee elective deferrals are voluntary and permit them to defer a portion of their salary in accordance with maximum limits established by the Internal Revenue Code. Deferred compensation is not available to employees until termination, retirement, death, or unforeseen emergency. In-service withdrawals are available from fully vested balances upon attainment of age 70 ½. Employee contributions are always fully vested. This plan is administered by Voya Financial. At year end, the amount due to the plan was \$35,550. Employee contributions to the defined compensation plan for the year were \$937,492.

**Matching Plan**

Employees of MHMR who were hired on or before April 1, 2016 who were eligible to participate in the 401(a) Money Purchase Plan (identified in Note 14), but who did not elect to participate during their initial eligibility enrollment period or at any time prior to April 1, 2016 are eligible to participate in the MHMR 457 Deferred Compensation Matching Plan established by MHMR on July 25, 2017. Employees eligible for this plan who elect to participate contribute 5% of compensation and receive an 8% match from MHMR. Employee and employer contributions are 100% vested at the time of contribution. This plan is administered by Voya Financial. During the fiscal year, no employee forfeitures were used to reduce employer contributions. The amount remaining in the forfeiture account as of the close of the fiscal year was \$0. At year end, the amount due to the plan was \$39,291. Employee contributions to the matching plan for the year were \$396,664 with employer contributions to the plan totaling \$618,017.

**Note 14 - Health Care Coverage**

The Center has established a partially self-funded health benefit plan for employee medical benefits. The Center purchases commercial stop-loss coverage for medical claims in excess of \$250,000 per plan participant, per policy period. The policy Minimum Annual Aggregate Deductible limit is the greater of a) \$23,717,455; or b) 90% of the Monthly Aggregate Deductible for the first month of the Policy Year, then multiplied by 12. There is also an Aggregate Benefit Attachment Point limit for the Policy Year, which was \$26,352,728. As of August 31, 2024, the final paid aggregate claims for the Policy Year were below the sum of the Monthly Aggregate Deductibles for the Policy Year.

The Center accounts for this activity in an internal service fund. This internal service fund reflects a claims liability in the amount of \$3,490,051 at year-end. This claims liability is based on the requirement that a liability for claims be reported if information prior to the issuance of the financial statements indicates a liability has been incurred at the date of the financial statements and the amount of the liability can be reasonably estimated. The Center does not discount its claims liabilities. All claims liabilities are expected to be paid within one year.

Changes in the balances of accrued claims liabilities during the last two years are as follows:

|                                    | 2024         | 2023         |
|------------------------------------|--------------|--------------|
| Unpaid claims, beginning of year   | \$ 3,932,241 | \$ 2,029,571 |
| Incurred claims (including IBNR)   | 31,879,152   | 29,242,673   |
| Claims, premiums, and fee payments | (32,321,342) | (27,340,003) |
| Unpaid claims, end of year         | \$ 3,490,051 | \$ 3,932,241 |

**Note 15 - Economic Dependence**

The Center receives a substantial portion of its revenue in the form of annual performance contracts with HHSC to provide mental health and/or IDD services to its service area. The Center is economically dependent on the continuation of these contracts. At August 31, 2024, these contracts have been continued through August 31, 2024.

The following table shows the Center’s concentration of revenues greater than 10% of total revenue in the General Fund:

|                                | Amount        | Percent |
|--------------------------------|---------------|---------|
| General Revenue                | \$ 58,273,977 | 27.19%  |
| Medicaid/Medicaid Managed Care | 27,736,806    | 12.94%  |

The Center has received various grants and funding related to COVID-19 including an enhanced Federal Medical Assistance Percentage (FMAP) rate on Medicaid payments. The FMAP increase has been phased out over 12 months and will be completely phased out by the end of the 2<sup>nd</sup> quarter for fiscal year 2025. The federal and state COVID-19 related grants are not anticipated on being renewed in another form of funding. The Center continuously evaluates its funding sources and programs to ensure they meet the needs of the community.

**Note 16 - Risk Management**

The Center is exposed to various risks of loss related to general liability; tort; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; doctor’s malpractice; cyber liability, and natural disasters. There were no significant reductions in coverage in the past fiscal year, and there were no settlements exceeding insurance coverage in any of the past three fiscal years.

**Note 17 - Commitments and Contingencies**

The Center has participated in a number of federal and state assisted grant programs. These programs are subject to financial and compliance audits by the grantors or their representatives and regulatory authorities. The purpose of these audits is to ensure compliance with conditions relating to the granting of funds and other reimbursement regulations. The Center's management believes that any liability for reimbursement which may arise as a result of these audits is not believed to be material to the financial position of the Center. The Center is subject to certain penalties in the event that performance targets are not met.

The Center is involved in litigation arising in the ordinary course of business. It is management's belief that any liability resulting from such litigation would not be material in relation to the Center's financial position.

**Note 18 - Permanently Restricted Capital Assets**

The Texas Health and Human Services Commission (HHSC) (formerly the Department of Aging and Disability Services (DADS)) transferred title to five separate real estate properties to the Center in return for the payoff of DADS bonded indebtedness in a prior year. These properties are used by the Center to provide group home services to its patients. In addition, the Center received title to another separate property from DADS to be used to provide program services. The deeds received for these properties contain a restriction that states if the properties cease to be utilized by the Center to provide community-based mental health or disability services for a continuous period of more than 180 days, then title to the property reverts to HHSC as successor to DADS. In accordance with this deed restriction, the Center reports the cost of these properties of \$4,605,775 as restricted capital assets within the building and improvements - restricted and land - restricted captions in Note 8. The net book value of these assets after depreciation is \$2,361,137.

**Note 19 - Patient Assistance Program**

Consumers periodically receive prescription medications through a program known as the Patient Assistance Program (PAP). These prescriptions are provided at no cost to the consumer. These items do not meet the criteria for recognition on the Center's financial statements; however, they do provide significant assistance to the consumers the Center serves. Management estimates that consumers received prescription medications through this program valued at \$5,956,485 during the year ending August 31, 2024.

**Note 20 - Directed Payment Program and Charity Care Program**

The State of Texas was originally approved for a five-year Medicaid demonstration waiver (through September 30, 2016) that will enable hospitals and other providers to earn up to \$11.4 billion in funds for Delivery System Reform Incentive Payment (DSRIP) projects. DSRIP projects were designed to improve Texas' health care delivery system, including access to care, quality of care, and health outcomes. Texas allocated a minimum of 10% of the DSRIP funds to the community mental health centers that serve mentally ill Medicaid and indigent patients throughout the state. An extension was granted until December 2017. On December 22, 2017, the Centers for Medicare & Medicaid Services (CMS) approved Texas HHSC's request to extend Texas' section 1115(a) demonstration project effective from January 1, 2019, through September 30, 2022. Under the new terms, there are two years of level funding, followed by two years of funding which will decrease each year. The program ended September 30, 2022.

In November 2021, CMS approved the Directed Payment Program for Behavioral Health Services (DPP BHS) to take the place of the DSRIP program, but community mental health centers (CMHC) are encouraged to continue successful DSRIP innovations. DPP BHS is a value-based payment program to promote and improve access to behavioral health services, care coordination, and successful care transitions. It also incentivizes continuation of services to Medicaid-enrolled individuals that are aligned with the Certified Community Behavioral Health Clinic (CCBHC) model of care.

DPP BHS payments will be included in MCO capitation rates and distributed through two components to enrolled CMHCs who meet program requirements. Component 1 is a uniform dollar increase issued in monthly payments to all qualifying providers participating in the program. As a condition of participation, providers will report on progress made toward certification or maintenance of CCBHC status. Enrolled providers will also be required to report on the implementation status of activities foundational to quality improvement, such as telehealth services, collaborative care, integration of physical and behavioral health, and improved data exchange. Component 2 is a uniform percent increase on certain CCBHC services based on achievement of quality metrics that align with CCBHC measures and goals. The Center enrolled in this program and for the period of September 1, 2023 through August 31, 2024, has paid HHS two deposits of intergovernmental transfers (IGT) in the amount of \$2,790,537. The Center has received or expects to receive payments of \$5,942,421 of which they have applied \$2,173,769 to IGT, recognized \$3,103,169 in revenue, and have reserved \$497,412. The reserve is an estimate based on a future settle-up across centers in the state of Component 1 and includes an estimate of \$209,786 of expense to be paid for FY24 out of IGT in FY25. This IGT is recorded as Deposit IGT DPP and the reserve in accounts payable on the balance sheet in the Governmental Funds and in the Statement of net Position.

The effect of the fiscal year 2023 settle-up was additional revenue net of expenses of \$766,619 to the center in fiscal year 2024.

The State of Texas has also developed the Public Health Provider – Charity Care Program (PHP-CCP), which is designed to allow qualified providers to receive reimbursements for the cost of delivering healthcare services, including behavioral health services, when those services are not covered by other funding sources. This program is authorized under the 1115 waiver and year 1 included uncovered cost and the Medicaid shortfall. Year 2 will only include charity care. The Company recognized \$19,779,154 from the PHP-CCP in FY24 based on cost reports reporting FY23 expenses.



Supplementary Information  
August 31, 2024

# MHMR of Tarrant County

MHMR of Tarrant County  
Combining Statement of Net Position – Internal Service Funds (Exhibit E-1)  
August 31, 2024

|                                     | Capital<br>Assets | Partially<br>Self-Funded<br>Health Benefits | Total         |
|-------------------------------------|-------------------|---|---------------|
| <b>Assets</b>                       |                   |   |               |
| Current assets                      |                   |   |               |
| Cash and cash equivalents           | \$ 6,945,506      | \$ 3,780,959                                | \$ 10,726,465 |
| Receivable from stop loss insurance | -                 | 680,485                                     | 680,485       |
| Total current assets                | 6,945,506         | 4,461,444                                   | 11,406,950    |
| Capital assets, net                 | 5,314,548         | -   | 5,314,548     |
| Total capital assets, net           | 5,314,548         | -   | 5,314,548     |
| Total assets                        | 12,260,054        | 4,461,444                                   | 16,721,498    |
| <b>Liabilities</b>                  |                   |   |               |
| Current liabilities                 |                   |   |               |
| Accounts payable                    | -                 | 76,065                                      | 76,065        |
| Subscription liability              | 376,784           | -   | 376,784       |
| Health benefit claims               | -                 | 3,490,051                                   | 3,490,051     |
| Total current liabilities           | 376,784           | 3,566,116                                   | 3,942,900     |
| Noncurrent liabilities              |                   |   |               |
| Subscription liability              | 429,441           | -   | 429,441       |
| Total noncurrent liabilities        | 429,441           | -   | 429,441       |
| Total liabilities                   | 806,225           | 3,566,116                                   | 4,372,341     |
| <b>Net Position</b>                 |                   |   |               |
| Investment in capital assets        | 4,508,323         | -   | 4,508,323     |
| Unrestricted                        | 6,945,506         | 895,328                                     | 7,840,834     |
| Total net position                  | \$ 11,453,829     | \$ 895,328                                  | \$ 12,349,157 |

MHMR of Tarrant County

Combining Statement of Revenues, Expenses, and Changes in Fund Net Position – Internal Service Funds (Exhibit E-2)

Year Ended August 31, 2024

|                                   | Capital<br>Assets    | Partially<br>Self-Funded<br>Health Benefits | Total                |
|-----------------------------------|----------------------|---|----------------------|
| <b>Operating Revenues</b>         |                      |   |                      |
| Internal charges to other funds   | \$ 3,061,312         | \$ 29,375,491                               | \$ 32,436,803        |
| Employee premiums                 | -                    | 2,115,695                                   | 2,115,695            |
| Stop loss insurance reimbursement | -                    | 664,066                                     | 664,066              |
|                                   | <u>3,061,312</u>     | <u>32,155,252</u>                           | <u>35,216,564</u>    |
| <b>Operating Expenses</b>         |                      |   |                      |
| Health and benefit claims         | -                    | 28,598,628                                  | 28,598,628           |
| Insurance premiums                | -                    | 2,213,969                                   | 2,213,969            |
| Administration fees               | -                    | 1,066,555                                   | 1,066,555            |
| Equipment non-capital             | 23,068               | -   | 23,068               |
| Building repairs                  | 57,714               | -   | 57,714               |
| Depreciation and amortization     | 1,649,564            | -   | 1,649,564            |
|                                   | <u>1,730,346</u>     | <u>31,879,152</u>                           | <u>33,609,498</u>    |
| Operating Income                  | 1,330,966            | 276,100                                     | 1,607,066            |
| <b>Non-operating Revenues</b>     |                      |   |                      |
| Capital contribution              | 40,740               | -   | 40,740               |
| Gain (loss) on disposal of assets | 69,598               | -   | 69,598               |
| Interest income                   | 258,050              | -   | 258,050              |
|                                   | <u>368,388</u>       | <u>-</u>                                    | <u>368,388</u>       |
| Change in Net Position            | 1,699,354            | 276,100                                     | 1,975,454            |
| Net Position - Beginning          | <u>9,754,475</u>     | <u>619,228</u>                              | <u>10,373,703</u>    |
| Net Position - Ending             | <u>\$ 11,453,829</u> | <u>\$ 895,328</u>                           | <u>\$ 12,349,157</u> |

MHMR of Tarrant County  
Combining Statement of Cash Flow – Internal Service Funds (Exhibit E-3)  
Year Ended August 31, 2024

|  | Capital<br>Assets   | Partially<br>Self-Funded<br>Health Benefits | Total                |
|--|---------------------|---|----------------------|
| <b>Operating Activities</b>  |                     |   |                      |
| Receipts from interfund services provided  | \$ 3,061,312        | \$ 29,375,491                               | \$ 32,436,803        |
| Receipts from employee premiums  | -                   | 2,115,695                                   | 2,115,695            |
| Receipts from stop loss insurance  | -                   | 543,569                                     | 543,569              |
| Claims paid  | -                   | (32,321,342)                                | (32,321,342)         |
| Payments to suppliers  | (80,782)            | -   | (80,782)             |
| <b>Net Cash from (used for) Operating Activities</b>                                       | <b>2,980,530</b>    | <b>(286,587)</b>                            | <b>2,693,943</b>     |
| <b>Noncapital Financing Activities</b>   |                     |   |                      |
| Increase in due to/from other funds  | 2,368,383           | -   | 2,368,383            |
| <b>Net Cash from Noncapital Financing Activities</b>                                       | <b>2,368,383</b>    | <b>-</b>                                    | <b>2,368,383</b>     |
| <b>Capital and Related Financing Activities</b>  |                     |   |                      |
| Proceeds from sale of capital assets   | 107,431             | -   | 107,431              |
| Acquisition of capital assets  | (1,296,166)         | -   | (1,296,166)          |
| <b>Net Cash used for Capital and Related Financial Activities</b>                          | <b>(1,188,735)</b>  | <b>-</b>                                    | <b>(1,188,735)</b>   |
| <b>Investing Activities</b>  |                     |   |                      |
| Interest income  | 258,050             | -   | 258,050              |
| <b>Net Cash from Investing Activities</b>  | <b>258,050</b>      | <b>-</b>                                    | <b>258,050</b>       |
| <b>Change in Cash and Cash Equivalents</b>   | <b>4,418,228</b>    | <b>(286,587)</b>                            | <b>4,131,641</b>     |
| Cash and Cash Equivalents, Beginning   | 2,527,278           | 4,067,546                                   | 6,594,824            |
| <b>Cash and Cash Equivalents, Ending</b>   | <b>\$ 6,945,506</b> | <b>\$ 3,780,959</b>                         | <b>\$ 10,726,465</b> |
| <b>Reconciliation of operating income to net cash from (used for) operating activities</b> |                     |   |                      |
| Operating income   | \$ 1,330,966        | \$ 276,100                                  | \$ 1,607,066         |
| Adjustment to reconcile operating income to net cash from (used for) operating activities  |                     |   |                      |
| Depreciation   | 1,649,564           | -   | 1,649,564            |
| Changes in assets and liabilities  |                     |   |                      |
| Accounts receivable  | -                   | (120,497)                                   | (120,497)            |
| Accounts payable   | -                   | -   | -                    |
| Claims liabilities   | -                   | (442,190)                                   | (442,190)            |
| <b>Net Cash from (used for) Operating Activities</b>                                       | <b>\$ 2,980,530</b> | <b>\$ (286,587)</b>                         | <b>\$ 2,693,943</b>  |
| <b>Noncash Investing, Capital and Related Financial Activities</b>                         |                     |   |                      |
| Contributed capital assets   | \$ 40,740           | \$ -  | \$ 40,740            |
| Subscription liability for the acquisition of a right of use subscription asset            | 806,225             | -   | 806,225              |
| <b>Total noncash investing, capital and related financial activities</b>                   | <b>\$ 846,965</b>   | <b>\$ -</b>                                 | <b>\$ 846,965</b>    |



Statistical Section (Unaudited)  
August 31, 2024

# MHMR of Tarrant County

## Statistical Section Table of Contents

This section of MHMR of Tarrant County’s annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government’s overall financial health.

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|--|--------------------|
| <b>Financial Trends</b><br>These schedules contain trend information to help the reader understand how the government’s financial performance and well-being have changed over time.   | 53                 |
| <b>Revenue Capacity</b><br>These schedules contain information to help the reader assess the government’s revenue capacity developed based on services to the patient’s individual needs, values and opinions. Success is demonstrated in terms of patient outcomes. The Center provides services in a safe, ethical and cost effective manner, in partnership with the community which it serves. | 58                 |
| <b>Debt Capacity</b><br>These schedules present information to help the reader assess the affordability of the government’s current levels of outstanding debt and the government’s ability to issue additional debt in the future.  | 60                 |
| <b>Demographic and Economic Information</b><br>These schedules offer demographic and economic indicators to help the reader understand the environment within which the government’s financial activities take place.  | 63                 |
| <b>Operating Information</b><br>These schedules contain service and infrastructure data to help the reader understand how the information in the government’s financial report relates to the services the government provides and the activities it performs.   | 67                 |

MHMR of Tarrant County  
 Governmental Revenue by Source  
 Last Ten Fiscal Years

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| <b>Fiscal<br/>Year</b> | <b>Local (1)</b> | <b>State</b> | <b>Federal</b> | <b>Total</b> |
|------------------------|------------------|--------------|----------------|--------------|
| 2015                   | 46,316,747       | 50,825,826   | 40,088,999     | 137,231,572  |
| 2016                   | 60,913,540       | 59,727,832   | 22,765,256     | 143,406,628  |
| 2017                   | 61,544,020       | 58,400,947   | 26,870,585     | 146,815,552  |
| 2018                   | 63,985,068       | 66,334,888   | 25,563,466     | 155,883,422  |
| 2019                   | 54,434,345       | 67,713,328   | 28,234,788     | 150,382,461  |
| 2020                   | 63,749,195       | 70,653,243   | 30,099,640     | 164,502,078  |
| 2021                   | 66,055,313       | 71,361,073   | 35,942,322     | 173,358,708  |
| 2022                   | 63,747,564       | 67,403,086   | 49,168,942     | 180,319,592  |
| 2023                   | 74,624,108       | 67,610,126   | 52,767,554     | 195,001,788  |
| 2024                   | 74,823,269       | 80,653,320   | 58,840,756     | 214,317,345  |

Notes: (1) Includes investment earnings.

NET (EXPENSE) REVENUES AND CHANGE IN NET POSITION

|      | CHARGES<br>FOR<br>SERVICES | OPERATING<br>GRANTS AND<br>CONTRIBUTIONS | CAPITAL<br>GRANTS AND<br>CONTRIBUTIONS | GOVERNMENTAL<br>ACTIVITIES | UNRESTRICTED<br>INVESTMENT<br>EARNINGS | OTHER<br>GENERAL<br>REVENUE | TOTAL<br>GENERAL<br>REVENUE | CHANGE<br>IN NET<br>POSITION |
|------|----------------------------|--|--|----------------------------|--|-----------------------------|-----------------------------|------------------------------|
| 2015 | \$ 28,437,539              | \$ 107,546,072                           | \$ 98,620                              | \$ 5,304,059               | \$ 120,313                             | \$ 1,127,648                | \$ 1,247,961                | \$ 6,552,020                 |
| 2016 | 29,821,693                 | 112,724,925                              | -                                      | (1,302,272)                | 137,100                                | 1,919,473                   | 2,056,573                   | 754,301                      |
| 2017 | 30,630,694                 | 114,851,170                              | -                                      | (3,155,661)                | 257,232                                | 1,672,809                   | 1,930,041                   | (1,225,620)                  |
| 2018 | 43,566,548                 | 110,367,432                              | -                                      | 9,131,450                  | 487,317                                | 1,703,499                   | 2,190,816                   | 11,322,266                   |
| 2019 | 42,772,034                 | 106,497,822                              | -                                      | (3,213,979)                | 766,636                                | 1,006,066                   | 1,772,702                   | (1,441,277)                  |
| 2020 | 53,283,666                 | 109,966,697                              | -                                      | 826,547                    | 489,502                                | 1,698,978                   | 2,188,480                   | 3,015,027                    |
| 2021 | 61,603,712                 | 112,573,205                              | -                                      | 10,160,820                 | 527,609                                | 413,409                     | 941,018                     | 11,101,838                   |
| 2022 | 50,566,119                 | 116,501,932                              | -                                      | (17,107,819)               | 231,012                                | 12,492,681                  | 12,723,693                  | (4,454,222)                  |
| 2023 | 31,603,709                 | 131,461,783                              | -                                      | (53,231,405)               | 692,508                                | 33,151,388                  | 33,843,896                  | (19,387,509)                 |
| 2024 | 36,085,384                 | 158,019,962                              | 40,740                                 | (23,250,735)               | 410,393                                | 21,419,831                  | 21,830,224                  | (1,420,511)                  |

**MHMR of Tarrant County**  
 Ten Year Comparison Budget to Revenue and Expense  
 Last Ten Years

| <b>FISCAL YEARS</b> | <b>BUDGETED FOR REVENUE</b> | <b>REVENUES</b> | <b>REVENUE (UNDER) OVER BUDGET</b> | <b>BUDGETED FOR EXPENSE</b> | <b>EXPENSES</b> | <b>EXPENSE UNDER (OVER) BUDGET</b> | <b>OTHER INCOME (EXPENSE)</b> | <b>BUDGET VARIANCE, NET</b> |
|---------------------|-----------------------------|-----------------|------------------------------------|-----------------------------|-----------------|------------------------------------|-------------------------------|-----------------------------|
| 2015                | \$ 143,614,231              | \$ 137,044,626  | \$ (6,569,605)                     | \$ 143,593,094              | \$ 133,049,278  | \$ 10,543,816                      | \$ (64,720)                   | \$ 3,930,628                |
| 2016                | 146,738,342                 | 143,206,556     | (3,531,786)                        | 146,738,342                 | 142,813,294     | 3,925,048                          | 706,369                       | 1,099,631                   |
| 2017                | 150,429,168                 | 146,815,552     | (3,613,616)                        | 155,025,970                 | 148,787,349     | 6,238,621                          | -                             | 2,625,005                   |
| 2018                | 158,239,425                 | 155,883,422     | (2,356,003)                        | 161,355,523                 | 157,322,371     | 4,033,152                          | 2,496,151                     | 4,173,300                   |
| 2019                | 165,407,234                 | 150,382,461     | (15,024,773)                       | 168,215,470                 | 156,501,955     | 11,713,515                         | 966,029                       | (2,345,229)                 |
| 2020                | 166,969,710                 | 164,502,078     | (2,467,632)                        | 169,315,545                 | 156,035,103     | 13,280,442                         | -                             | 10,812,810                  |
| 2021                | 158,796,577                 | 173,358,708     | 14,562,131                         | 162,325,554                 | 159,398,382     | 2,927,172                          | -                             | 17,489,303                  |
| 2022                | 188,814,887                 | 180,319,592     | (8,495,295)                        | 190,336,738                 | 185,535,191     | 4,801,547                          | 4,308,103                     | 614,355                     |
| 2023                | 202,752,199                 | 195,001,788     | (7,750,411)                        | 200,105,152                 | 213,425,472     | (13,320,320)                       | 4,445,425                     | (16,625,306)                |
| 2024                | 226,739,120                 | 214,317,345     | (12,421,775)                       | 226,739,120                 | 227,525,066     | (785,946)                          | 10,863,492                    | (2,344,229)                 |

MHMR of Tarrant County  
Governmental Expenditures and Other Financing Uses by Function  
Last Ten Years

EXPENDITURES BY FUNCTION

|      | DISABILITY<br>SERVICES | BEHAVIORAL<br>HEALTH-SUBSTANCE<br>USE DISORDERS | BEHAVIORAL<br>HEALTH-MENTAL<br>HEALTH | CHILD AND<br>FAMILY<br>SERVICES | ADMINI-<br>STRATION | DEBT<br>SERVICE | CAPITAL<br>OUTLAY | TOTAL          |
|------|------------------------|---|---------------------------------------|---------------------------------|---------------------|-----------------|-------------------|----------------|
| 2015 | \$ 30,582,967          | \$ 14,771,896                                   | \$ 45,273,719                         | \$ 23,933,074                   | \$ 13,947,266       | \$ 632,145      | \$ 4,011,302      | \$ 133,152,369 |
| 2016 | 28,562,849             | 14,947,685                                      | 60,258,237                            | 21,249,625                      | 14,222,803          | 779,968         | 2,956,030         | 142,977,197    |
| 2017 | 28,353,343             | 14,597,771                                      | 62,673,126                            | 23,686,207                      | 16,810,180          | 241,538         | 2,654,462         | 149,016,627    |
| 2018 | 25,762,612             | 13,434,425                                      | 66,749,320                            | 26,200,094                      | 18,635,086          | 242,998         | 6,543,811         | 157,568,346    |
| 2019 | 23,610,895             | 12,119,835                                      | 70,180,440                            | 26,920,919                      | 20,230,254          | 1,057,736       | 2,748,693         | 156,868,772    |
| 2020 | 22,814,461             | 10,899,088                                      | 68,441,786                            | 28,023,808                      | 24,301,461          | 1,154,060       | 400,439           | 156,035,103    |
| 2021 | 24,009,244             | 10,063,009                                      | 62,540,916                            | 31,731,172                      | 29,361,533          | 1,154,060       | 538,448           | 159,398,382    |
| 2022 | 29,467,240             | 13,372,933                                      | 87,482,166                            | 36,406,572                      | 10,897,329          | 1,789,418       | 6,119,533         | 185,535,191    |
| 2023 | 32,483,905             | 11,066,608                                      | 89,788,435                            | 62,243,132                      | 5,755,324           | 4,914,343       | 7,173,725         | 213,425,472    |
| 2024 | 27,935,524             | 10,635,946                                      | 77,224,301                            | 56,882,982                      | 38,875,543          | 4,988,624       | 10,982,146        | 227,525,066    |

MHMR of Tarrant County  
Fund Balances  
Last Ten Years

|  | 2024                 | 2023                 | 2022                 | 2021                 | 2020                 | 2019                 | 2018                 | 2017                 | 2016                 | 2015                 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>GENERAL FUND</b>                          |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Nonspendable Funds                           | \$ 1,108,381         | \$ 1,322,979         | \$ 2,182,371         | \$ 3,395,128         | \$ 2,841,437         | \$ 2,615,034         | \$ 1,150,321         | \$ 1,011,777         | \$ 990,191           | \$ 828,124           |
| Assigned Funds                               | 4,762,452            | 4,808,899            | 4,155,719            | 4,277,882            | 14,476,077           | 14,713,620           | 14,476,077           | 14,347,922           | 14,301,541           | 17,956,975           |
| Committed Funds                              | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Unassigned                                   | 19,254,247           | 21,337,431           | 35,109,478           | 34,682,054           | 11,077,224           | 2,599,109            | 9,454,830            | 8,664,327            | 10,513,471           | 6,111,093            |
| Restricted- ECI Program Services             | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | 190,620              | -                    |
| Reserved                                     |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Unreserved                                   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| <b>Total General Fund</b>                    | <b>\$ 25,125,080</b> | <b>\$ 27,469,309</b> | <b>\$ 41,447,568</b> | <b>\$ 42,355,064</b> | <b>\$ 28,394,738</b> | <b>\$ 19,927,763</b> | <b>\$ 25,081,228</b> | <b>\$ 24,024,026</b> | <b>\$ 25,995,823</b> | <b>\$ 24,896,192</b> |
| <b>ALL OTHER GOVERNMENTAL FUNDS</b>          |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Reserved                                     | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Unreserved, reported in:                     |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Component Unit                               | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| Restricted                                   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Other Governmental Fund                      | 2,227,598            | 2,943,618            | 1,468,477            | 1,294,872            | 1,145,867            | 1,099,165            | 785,321              | 597,605              | 368,102              | 331,933              |
| <b>Total of all other governmental funds</b> | <b>\$ 2,227,598</b>  | <b>\$ 2,943,618</b>  | <b>\$ 1,468,477</b>  | <b>\$ 1,294,872</b>  | <b>\$ 1,145,867</b>  | <b>\$ 1,099,165</b>  | <b>\$ 785,321</b>    | <b>\$ 597,605</b>    | <b>\$ 368,102</b>    | <b>\$ 331,933</b>    |
| <b>Total Fund Balance</b>                    | <b>\$ 27,352,678</b> | <b>\$ 30,412,927</b> | <b>\$ 42,916,045</b> | <b>\$ 43,649,936</b> | <b>\$ 29,540,605</b> | <b>\$ 21,026,928</b> | <b>\$ 25,866,549</b> | <b>\$ 24,621,631</b> | <b>\$ 26,363,925</b> | <b>\$ 25,228,125</b> |

MHMR of Tarrant County  
Net (Expense) Revenue and Changes in Net Position  
Last Ten Years

**MHMR OF TARRANT COUNTY**  
**NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION**  
**LAST TEN YEARS**  
(UNAUDITED)

|  | 2024                   | 2023                   | 2022                   | 2021                 | 2020              | 2019                  | 2018                | 2017                  | 2016                  | 2015                  |
|--|------------------------|------------------------|------------------------|----------------------|-------------------|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|
| <b>Behavioral Health-Mental Health</b>                   |                        |                        |                        |                      |                   |                       |                     |                       |                       |                       |
| Total Revenue By Activity                                | \$ 90,806,799          | \$ 79,042,742          | \$ 82,368,488          | \$ 91,369,453        | \$ 86,606,252     | \$ 79,459,832         | \$ 79,088,965       | \$ 71,254,534         | \$ 69,940,037         | \$ 63,025,220         |
| Total Expense By Activity                                | 95,206,156             | 98,720,594             | 96,584,411             | 79,773,252           | 85,097,822        | 80,393,454            | 73,169,040          | 72,035,270            | 69,144,545            | 52,723,605            |
| Change In Net Position By Activity                       | \$ (4,399,357)         | \$ (19,677,852)        | \$ (14,215,923)        | \$ 11,596,201        | \$ 1,508,430      | \$ (933,622)          | \$ 5,919,925        | \$ (780,736)          | \$ 795,492            | \$ 10,301,615         |
| <b>Disability Services</b>                               |                        |                        |                        |                      |                   |                       |                     |                       |                       |                       |
| Total Revenue By Activity                                | \$ 33,605,651          | \$ 25,438,739          | \$ 30,577,218          | \$ 30,929,495        | \$ 29,334,787     | \$ 24,044,573         | \$ 29,358,701       | \$ 31,634,855         | \$ 30,892,142         | \$ 30,245,198         |
| Total Expense By Activity                                | 36,428,601             | 35,865,913             | 32,559,680             | 30,622,026           | 28,560,166        | 27,216,995            | 28,317,943          | 32,546,215            | 33,043,072            | 34,640,264            |
| Change In Net Position By Activity                       | \$ (2,822,950)         | \$ (10,427,174)        | \$ (1,982,462)         | \$ 307,469           | \$ 774,621        | \$ (3,172,422)        | \$ 1,040,758        | \$ (911,360)          | \$ (2,150,930)        | \$ (4,395,066)        |
| <b>Behavioral Health-Substance Use Disorder Services</b> |                        |                        |                        |                      |                   |                       |                     |                       |                       |                       |
| Total Revenue By Activity                                | \$ 10,208,723          | \$ 8,089,851           | \$ 9,476,146           | \$ 10,413,329        | \$ 11,775,920     | \$ 13,244,323         | \$ 15,393,625       | \$ 16,120,746         | \$ 17,376,947         | \$ 18,738,895         |
| Total Expense By Activity                                | 13,647,573             | 12,220,867             | 14,793,918             | 12,878,954           | 13,715,442        | 13,982,722            | 14,844,172          | 16,926,551            | 17,280,451            | 16,767,756            |
| Change In Net Position By Activity                       | \$ (3,438,850)         | \$ (4,131,016)         | \$ (5,317,772)         | \$ (2,465,625)       | \$ (1,939,522)    | \$ (738,399)          | \$ 549,453          | \$ (805,805)          | \$ 96,496             | \$ 1,971,139          |
| <b>Child and Family Services</b>                         |                        |                        |                        |                      |                   |                       |                     |                       |                       |                       |
| Total Revenue By Activity                                | \$ 58,820,005          | \$ 48,594,272          | \$ 44,646,199          | \$ 41,464,640        | \$ 35,533,404     | \$ 32,521,128         | \$ 30,092,689       | \$ 26,471,729         | \$ 24,337,492         | \$ 24,072,918         |
| Total Expense By Activity                                | 71,209,415             | 68,942,063             | 40,175,662             | 40,741,865           | 35,050,385        | 30,890,664            | 28,471,375          | 27,129,489            | 24,380,822            | 26,646,306            |
| Change In Net Position By Activity                       | \$ (12,389,410)        | \$ (20,347,791)        | \$ 4,470,537           | \$ 722,775           | \$ 483,019        | \$ 1,630,464          | \$ 1,621,314        | \$ (657,760)          | \$ (43,330)           | \$ (2,573,388)        |
| Foundation   | \$ 401,961             | \$ 1,867,353           | \$ -                   | \$ -                 | \$ -              | \$ -                  | \$ -                | \$ -                  | \$ -                  | \$ -                  |
| Interest on Long-Term Debt                               | \$ (602,129)           | \$ (514,925)           | \$ (132,295)           | \$ -                 | \$ -              | \$ -                  | \$ -                | \$ -                  | \$ -                  | \$ (241)              |
| Net (Expense) Revenue and Change in Net Position         | <u>\$ (23,250,735)</u> | <u>\$ (53,231,405)</u> | <u>\$ (17,177,915)</u> | <u>\$ 10,160,820</u> | <u>\$ 826,548</u> | <u>\$ (3,213,979)</u> | <u>\$ 9,131,450</u> | <u>\$ (2,374,925)</u> | <u>\$ (2,097,764)</u> | <u>\$ (4,997,556)</u> |

1. Excludes General Revenues

**MHMR of Tarrant County**  
Expenditures by Activity  
Last Ten Years

|      | BEHAVIORAL<br>HEALTH- MENTAL<br>HEALTH | DISABILITY<br>SERVICES | BEHAVIORAL<br>HEALTH - SUBSTANCE<br>USE DISORDERS | CHILD AND<br>FAMILY<br>SERVICES | FOUNDATION | INTEREST<br>ON<br>LONG-TERM DEBT | TOTAL AFTER<br>ALLOCATION<br>OF ADMIN (1) | ADMINISTRATION<br>ALLOCATED<br>TO PROGRAMS (2) |
|------|--|------------------------|---|---------------------------------|------------|----------------------------------|---|--|
| 2015 | \$ 52,723,695                          | \$ 34,640,264          | \$ 16,767,756                                     | \$ 26,646,306                   | \$ -       | \$ 241                           | \$ 130,778,172                            | \$ 13,730,280                                  |
| 2016 | 69,144,545                             | 33,043,072             | 17,280,451  | 24,380,822                      | -          | -                                | 143,848,890                               | 15,432,820                                     |
| 2017 | 72,035,270                             | 32,546,215             | 16,926,551  | 27,129,489                      | -          | -                                | 148,637,525                               | 17,908,199                                     |
| 2018 | 73,169,040                             | 28,317,943             | 14,844,172  | 28,471,375                      | -          | -                                | 144,802,530                               | 18,500,875                                     |
| 2019 | 80,393,454                             | 27,216,995             | 13,982,722  | 30,890,664                      | -          | -                                | 152,483,835                               | 21,595,743                                     |
| 2020 | 85,097,822                             | 28,560,166             | 13,715,442  | 35,050,385                      | -          | -                                | 162,423,815                               | 26,952,650                                     |
| 2021 | 79,773,252                             | 30,622,026             | 12,878,954  | 40,741,865                      | -          | -                                | 164,016,097                               | 31,913,382                                     |
| 2022 | 96,584,411                             | 32,559,680             | 14,793,918  | 40,175,662                      | -          | 132,295                          | 184,245,966                               | 11,286,273                                     |
| 2023 | 98,720,594                             | 35,865,913             | 12,220,867  | 68,942,063                      | 32,535     | 514,925                          | 216,296,897                               | 6,166,293                                      |
| 2024 | 95,206,156                             | 36,428,601             | 13,647,573  | 71,209,415                      | 302,947    | 602,129                          | 217,396,821                               | 39,609,527                                     |

1. Expenditures presented by programs above are after Administration expense has been allocated back to the programs.
2. The Administration column represents the amount that was allocated back to the programs.

**MHMR of Tarrant County**  
**Schedule of Total Debt Service to Expenditures**  
**Last Ten Years**

|   | 2024                  | 2023                  | 2022                  | 2021                  | 2020                  | 2019                  | 2018                  | 2017                  | 2016                  | 2015                  |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Debt Service:   |                       |                       |                       |                       |                       |                       |                       |                       |                       |                       |
| Principal   | \$ 4,386,495          | \$ 4,399,418          | \$ 1,657,123          | \$ 1,154,060          | \$ 1,154,060          | \$ 1,057,736          | \$ 242,249            | \$ 241,449            | \$ 779,879            | \$ 631,904            |
| Interest  | 602,129               | 514,925               | 132,295               | -                     | -                     | -                     | 749                   | 89                    | 89                    | 241                   |
| Total Debt Service                                    | <u>\$ 4,988,624</u>   | <u>\$ 4,914,343</u>   | <u>\$ 1,789,418</u>   | <u>\$ 1,154,060</u>   | <u>\$ 1,154,060</u>   | <u>\$ 1,057,736</u>   | <u>\$ 242,998</u>     | <u>\$ 241,538</u>     | <u>\$ 779,968</u>     | <u>\$ 632,145</u>     |
| Expenditures  | \$ 227,525,066        | \$ 213,425,472        | \$ 185,535,191        | \$ 159,398,382        | \$ 156,035,103        | \$ 156,501,955        | \$ 157,322,371        | \$ 148,787,349        | \$ 142,977,197        | \$ 133,152,369        |
| Capital Outlay  | (10,982,146)          | (7,173,725)           | (6,119,533)           | (538,448)             | (400,439)             | (2,748,693)           | (6,543,811)           | (2,654,462)           | (2,956,030)           | (4,011,302)           |
| Noncapital Expenditures                               | <u>\$ 216,542,920</u> | <u>\$ 206,251,747</u> | <u>\$ 179,415,658</u> | <u>\$ 158,859,934</u> | <u>\$ 155,634,664</u> | <u>\$ 153,753,262</u> | <u>\$ 150,778,560</u> | <u>\$ 146,132,887</u> | <u>\$ 140,021,167</u> | <u>\$ 129,141,067</u> |
| Ratio-Debt Service to Expenditures                    | <u>43 to 1</u>        | <u>42 to 1</u>        | <u>100 to 1</u>       | <u>138 to 1</u>       | <u>135 to 1</u>       | <u>145 to 1</u>       | <u>605 to 1</u>       | <u>605 to 1</u>       | <u>180 to 1</u>       | <u>204 to 1</u>       |
| Percentage of Debt Service to Noncapital Expenditures | <u>2.304%</u>         | <u>2.383%</u>         | <u>0.997%</u>         | <u>0.726%</u>         | <u>0.742%</u>         | <u>0.688%</u>         | <u>0.165%</u>         | <u>0.165%</u>         | <u>0.557%</u>         | <u>0.489%</u>         |

MHMR of Tarrant County  
Net Position by Component  
Last Ten Years

|  | 2024                        | 2023                        | 2022                        | 2021                        | 2020                        | 2019                        | 2018                        | 2017                        | 2016                        | 2015                        |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| <b><u>NET POSITION</u></b>             |                             |                             |                             |                             |                             |                             |                             |                             |                             |                             |
| Net investment in capital assets       | \$ 20,948,222               | \$ 22,172,084               | \$ 21,491,344               | \$ 22,315,527               | \$ 24,482,927               | \$ 23,912,429               | \$ 24,942,037               | \$ 22,573,041               | \$ 19,733,610               | \$ 19,024,419               |
| Permanently restricted capital assets* | 2,226,996                   | 2,943,618                   | 1,468,477                   | 1,294,872                   | 1,145,867                   | 1,099,165                   | 785,321                     |                             |                             |                             |
| Unrestricted                           | 29,770,797                  | 29,250,824                  | 50,794,214                  | 54,717,583                  | 41,477,625                  | 39,079,798                  | 39,805,311                  | 31,637,362                  | 33,516,344                  | 33,471,234                  |
| <b>Total Net Position</b>              | <b><u>\$ 52,946,015</u></b> | <b><u>\$ 54,366,526</u></b> | <b><u>\$ 73,754,035</u></b> | <b><u>\$ 78,327,982</u></b> | <b><u>\$ 67,106,419</u></b> | <b><u>\$ 64,091,392</u></b> | <b><u>\$ 65,532,669</u></b> | <b><u>\$ 54,210,403</u></b> | <b><u>\$ 53,249,954</u></b> | <b><u>\$ 52,495,653</u></b> |

\* Permanently restricted capital assets were reclassified according to GASB.

**MHMR OF TARRANT COUNTY  
STATISTICAL SECTION  
TOTAL DEBT OF PRIMARY GOVERNMENT  
LAST TEN YEARS  
(UNAUDITED)**

|                              | 2024                 | 2023                | 2022                | 2021                | 2020                | 2019                | 2018              | 2017              | 2016              | 2015              |
|------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|-------------------|
| Bonds Payable                | \$ -                 | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -              | \$ -              | \$ -              | \$ -              |
| Note Payable                 | -                    | -                   | -                   | -                   | -                   | -                   | -                 | -                 | -                 | -                 |
| Lease Obligations            | 5,686,268            | 7,381,017           | 5,518,214           | 2,867,234           | 1,273,785           | 2,427,845           | 856,662           | 265,651           | 507,100           | 580,610           |
| SBITA Obligations            | 10,405,376           | 1,427,405           | -                   | -                   | -                   | -                   | -                 | -                 | -                 | -                 |
| <b>Total Debt</b>            | <b>\$ 16,091,644</b> | <b>\$ 8,808,422</b> | <b>\$ 5,518,214</b> | <b>\$ 2,867,234</b> | <b>\$ 1,273,785</b> | <b>\$ 2,427,845</b> | <b>\$ 856,662</b> | <b>\$ 265,651</b> | <b>\$ 507,100</b> | <b>\$ 580,610</b> |
| People served                | 74,157               | 73,633              | 71,763              | 70,988              | 68,877              | 64,524              | 53,601            | 51,810            | 49,892            | 42,697            |
| <b>Debt to person served</b> | <b>\$ 216.99</b>     | <b>\$ 119.63</b>    | <b>\$ 76.89</b>     | <b>\$ 40.39</b>     | <b>\$ 18.49</b>     | <b>\$ 37.63</b>     | <b>\$ 15.98</b>   | <b>\$ 5.12</b>    | <b>\$ 10.16</b>   | <b>\$ 13.60</b>   |

**MHMR of Tarrant County**  
**Tarrant County Demographic Statistics – Major Employers in Tarrant County**

| <b>2024</b>                            |                  |             |                                       | <b>2015</b>                            |                  |             |                                       |
|--|------------------|-------------|---------------------------------------|--|------------------|-------------|---------------------------------------|
| <b>Name of Employers</b>               | <b>Employees</b> | <b>Rank</b> | <b>Percentage of Total Employment</b> | <b>Name of Employers</b>               | <b>Employees</b> | <b>Rank</b> | <b>Percentage of Total Employment</b> |
| American Airlines Group                | 36,028           | 1           | 3.10%                                 | AMR Corporation                        | 25,000           | 1           | 2.63%                                 |
| Texas Health Resources                 | 29,000           | 2           | 2.50%                                 | Texas Health Resources                 | 19,131           | 2           | 2.01%                                 |
| Lockheed Martin                        | 18,500           | 3           | 1.59%                                 | Lockheed Martin                        | 13,700           | 3           | 1%                                    |
| NAS Forth Worth JRB                    | 12,022           | 4           | 1.03%                                 | NAS Fort Worth JRB                     | 11,000           | 4           | 1.16%                                 |
| Fort Worth Independent School District | 10,336           | 5           | 0.89%                                 | Fort Worth Independent School District | 10,000           | 5           | 1.05%                                 |
| Arlington Independent School District  | 7,999            | 6           | 0.69%                                 | Arlington Independent School District  | 8,126            | 6           | 0.85%                                 |
| City of Fort Worth                     | 7,125            | 7           | 0.61%                                 | City of Fort Worth                     | 63,999           | 7           | 6.72%                                 |
| General Motors Arlington Assembly      | 5,400            | 8           | 0.46%                                 | JPS Health Network                     | 6,000            | 8           | 0.63%                                 |
| Cook Children's Health Care            | 5,300            | 9           | 0.45%                                 | Alcon Laboratories                     | 5,912            | 9           | 0.62%                                 |
| Ben E Keith Company                    | 5,242            | 10          | 0.45%                                 | Cook Childrens Health Care System      | 5,867            | 10          | 0.62%                                 |
| Total Employment in Fort Worth, Texas  | 1,161,913        |             |                                       | Total Employment in Fort Worth, Texas  | 952,182          |             |                                       |

Sources:

American Airlines  
Texas Health Resources  
Business Texas  
Civil Service Employment Information  
Fort Worth ISD  
Arlington ISD  
FortWorthTexas.gov  
JPS Health Network  
The University of Texas at Arlington  
Cook Childrens Health Careers  
Bureau of Labor and Statistics  
North Central Texas Council of Governments Regional Data & Analysis Center  
Military Installations

| <b>Fiscal Year</b> | <b>Population</b> | <b>Median Family Income</b> | <b>Per Capita Personal Income</b> | <b>Unemployment Rate</b>   |                   |
|--------------------|-------------------|-----------------------------|-----------------------------------|----------------------------|-------------------|
|                    |                   |                             |                                   | <b>Tarrant County Rate</b> | <b>Texas Rate</b> |
| 2015               | 1,905,750         | \$70,500                    | \$48,727                          | 4.0                        | 4.1               |
| 2016               | 1,928,300         | \$69,394                    | \$48,727                          | 4.2                        | 4.7               |
| 2017               | 2,016,872         | \$71,397                    | N/A                               | 4.1                        | 4.0               |
| 2018               | 2,084,931         | \$64,784                    | \$49,161                          | 3.6                        | 3.7               |
| 2019               | 2,084,931         | \$64,794                    | \$51,239                          | 3.4                        | 3.4               |
| 2020               | 2,102,515         | \$67,700                    | \$53,292                          | 6.5                        | 6.9               |
| 2021               | 2,144,650         | \$80,800                    | \$55,615                          | 4.5                        | 5.4               |
| 2022               | 2,170,962         | \$92,300                    | \$58,940                          | 3.4                        | 4.0               |
| 2023               | 2,201,123         | \$97,700                    | \$62,586                          | 3.8                        | 4.1               |
| 2024               | 2,210,248         | \$78,872                    | \$65,765                          | 3.9                        | 4.1               |

Sources:

Fort Worth Chamber of Commerce  
North Central Texas Council of Governments  
Bureau of Economic Analysis (US Dept of Commerce)  
Texas Workforce Commission  
Texas Department of State Health Services-Projected Population  
U.S. Census Bureau  
U.S. Bureau of Labor Statistics  
HUD.gov  
World Population Review

MHMR of Tarrant County  
 Agency Employees by Function  
 Full Time Equivalency Comparison

| <u>Function:</u>                                       | <b>2024</b>    | <b>2023</b>    | <b>2022</b>    | <b>2021</b>    | <b>2020</b>    | <b>2019</b>    | <b>2018</b>    | <b>2017</b>    | <b>2016</b>    | <b>2015</b>    |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Behavioral Health - Mental Health Adult                | 721.03         | 863.20         | 765.92         | 643.00         | 798.80         | 736.64         | 666.63         | 630.51         | 620.14         | 663.14         |
| Disability Services                                    | 430.13         | 476.10         | 501.50         | 502.26         | 493.15         | 459.80         | 548.47         | 532.93         | 622.25         | 535.90         |
| Behavioral Health - Mental Health Child and Adolescent | 314.55         | 258.85         | 140.95         | 82.10          | 136.55         | 133.65         | 133.55         | 129.97         | 161.22         | 108.68         |
| Behavioral Health - Substance Use Disorder Services    | 139.47         | 181.20         | 150.13         | 169.20         | 194.55         | 176.83         | 213.53         | 229.05         | 233.20         | 225.45         |
| Child and Family Services                              | 561.95         | 431.38         | 455.22         | 422.02         | 411.94         | 373.95         | 353.98         | 311.00         | 298.65         | 313.86         |
| Administration   | 232.25         | 314.69         | 297.95         | 290.90         | 243.60         | 243.95         | 204.15         | 201.15         | 194.25         | 177.75         |
| <b>Total Agency Employees By Function</b>              | <b>2399.38</b> | <b>2525.42</b> | <b>2311.67</b> | <b>2109.48</b> | <b>2278.59</b> | <b>2124.82</b> | <b>2120.31</b> | <b>2034.61</b> | <b>2129.71</b> | <b>2024.78</b> |

This is the schedule of full time employees by function based on original budgeted FTE's.

|  | 2024    | 2023    | 2022   | 2021    | 2020    | 2019    | 2018    | 2017    | 2016    | 2015   |
|--|---------|---------|--------|---------|---------|---------|---------|---------|---------|--------|
| <b>People We Serve</b>                           |         |         |        |         |         |         |         |         |         |        |
| <b>Unduplicated Clients</b>                      | 74,157  | 73,633  | 71,763 | 70,988  | 68,877  | 64,524  | 53,601  | 51,810  | 49,892  | 42,697 |
| <b>Screening, Assessment, &amp; Crisis Calls</b> | 138,190 | 109,303 | 89,025 | 105,136 | 120,460 | 132,886 | 142,589 | 136,498 | 100,378 | 82,071 |

**Patients Served By Division**

|  | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 |
|--|------|------|------|------|------|------|------|------|------|------|
| <b>BH-Substance Use Disorders Services</b> | 4%   | 4%   | 4%   | 4%   | 4%   | 6%   | 8%   | 9%   | 12%  | 17%  |
| <b>Disability Services</b>                 | 12%  | 12%  | 11%  | 11%  | 12%  | 10%  | 9%   | 9%   | 8%   | 10%  |
| <b>Child and Family Services</b>           | 25%  | 22%  | 22%  | 21%  | 21%  | 24%  | 22%  | 21%  | 18%  | 13%  |
| <b>BH-Adult, Child and Adolescent</b>      | 59%  | 63%  | 63%  | 64%  | 63%  | 60%  | 61%  | 61%  | 62%  | 60%  |
|  | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |

**Patients Served By Age**

|                |      |      |      |      |      |      |      |      |      |      |
|----------------|------|------|------|------|------|------|------|------|------|------|
| <b>0-2</b>     | 17%  | 9%   | 9%   | 16%  | 15%  | 17%  | 17%  | 18%  | 16%  | 15%  |
| <b>3-12</b>    | 10%  | 17%  | 17%  | 10%  | 12%  | 13%  | 13%  | 11%  | 10%  | 10%  |
| <b>13-21</b>   | 12%  | 11%  | 11%  | 13%  | 13%  | 12%  | 11%  | 11%  | 11%  | 12%  |
| <b>22-44</b>   | 40%  | 39%  | 40%  | 39%  | 37%  | 35%  | 36%  | 37%  | 39%  | 36%  |
| <b>45-65</b>   | 17%  | 19%  | 19%  | 19%  | 19%  | 19%  | 20%  | 21%  | 22%  | 25%  |
| <b>Over 65</b> | 4%   | 5%   | 4%   | 4%   | 4%   | 4%   | 3%   | 2%   | 2%   | 3%   |
|                | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 101% |

**Patients Served by Federal Race Code**

|                           |      |      |      |      |      |      |      |      |      |      |
|---------------------------|------|------|------|------|------|------|------|------|------|------|
| <b>White</b>              | 64%  | 65%  | 66%  | 67%  | 69%  | 70%  | 69%  | 70%  | 70%  | 69%  |
| <b>Black</b>              | 30%  | 31%  | 29%  | 28%  | 27%  | 26%  | 26%  | 26%  | 27%  | 27%  |
| <b>Asian</b>              | 3%   | 2%   | 2%   | 2%   | 2%   | 2%   | 2%   | 2%   | 1%   | 2%   |
| <b>More Than One Race</b> | 3%   | 2%   | 2%   | 2%   | 2%   | 2%   | 3%   | 2%   | 2%   | 2%   |
|                           | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |

**Patients Served By Ethnicity**

|                 |     |     |     |     |     |     |     |     |     |     |
|-----------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| <b>Hispanic</b> | 23% | 21% | 20% | 18% | 19% | 18% | 19% | 18% | 18% | 19% |
|-----------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|

MHMR of Tarrant County  
Schedule of Revenue and Expenditures by Source of Funds – General Fund  
Year Ended August 31, 2024

| Fund Source                                      | Total Revenue         | Total Mental Health Adult Expenditures | Total Mental Health Child and Adolescent Expenditures | Total Intellectual Developmental Disabilities Expenditures | Total Other Services Expenditures | Total Center Expenditures | Excess Revenue over Expenditures |
|--|-----------------------|--|---|--|-----------------------------------|---------------------------|----------------------------------|
| Objects of Expense                               |                       |  |   |  |                                   |                           |                                  |
| Personnel  | \$ 96,578,170         | \$ 25,870,819                          | \$ 7,176,231  | \$ 15,881,041  | \$ 47,650,079                     | \$ 96,578,170             | \$ -                             |
| Employee Benefits                                | 34,971,725            | 10,941,908                             | 2,568,663   | 6,025,275  | 15,435,879                        | 34,971,725                | -                                |
| Professional and Consultant Services             | 22,208,425            | 16,232,272                             | 258,648   | 757,456  | 4,960,049                         | 22,208,425                | -                                |
| Training and Travel                              | 3,219,703             | 213,120                                | 312,863   | 391,536  | 2,302,184                         | 3,219,703                 | -                                |
| Debt Service                                     | 7,032                 | -                                      | -   | 2,943  | 4,089                             | 7,032                     | -                                |
| Capital Outlay                                   | 805,530               | 196,210                                | 67,885  | 143,256  | 398,179                           | 805,530                   | -                                |
| Non-Capitalized Equipment                        | 191,127               | 7,479                                  | 80,874  | 9,088  | 93,686                            | 191,127                   | -                                |
| Pharmaceutical Expense (Medication & Script Fee) | 1,362,292             | 1,141,974                              | 22,307  | 32,300   | 165,711                           | 1,362,292                 | -                                |
| Pharmaceutical Expense (PAP only)                | 5,956,485             | 5,956,485                              | -   | -  | -                                 | 5,956,485                 | -                                |
| Other Operating Expense                          | 25,896,416            | 17,042,207                             | 2,803,481   | 1,288,509  | 4,762,219                         | 25,896,416                | -                                |
| General and Authority Administration             | 45,801,498            | 26,227,232                             | 10,555,684  | 8,405,745  | 612,837                           | 45,801,498                | -                                |
| <b>Total expenditures</b>                        | <b>\$ 236,998,403</b> | <b>\$ 103,829,706</b>                  | <b>\$ 23,846,636</b>                                  | <b>\$ 32,937,149</b>                                       | <b>\$ 76,384,912</b>              | <b>\$ 236,998,403</b>     | <b>\$ -</b>                      |

MHMR of Tarrant County  
 Schedule of Revenue and Expenditures by Source of Funds – General Fund  
 Year Ended August 31, 2024

| Fund Source  | Total Revenue         | Total Mental Health Adult Expenditures | Total Mental Health Child and Adolescent Expenditures | Total Intellectual Developmental Disabilities Expenditures | Total Other Services Expenditures | Total Center Expenditures | Excess Revenue over Expenditures |
|--|-----------------------|--|---|--|-----------------------------------|---------------------------|----------------------------------|
| <b>Method of Finance</b>                               |                       |  |   |  |                                   |                           |                                  |
| <b>Local Funds</b>                                     |                       |  |   |  |                                   |                           |                                  |
| City Government Funds                                  | \$ 1,322,913          | \$ 356,719                             | \$ -  | \$ -   | \$ 966,194                        | \$ 1,322,913              | \$ -                             |
| County Government Funds                                | 10,745,714            | 9,301,011                              | 597,489   | 269,996  | 577,218                           | 10,745,714                | -                                |
| Patient Fees, Insurance, Reimbursements                | 30,649,618            | 3,146,518                              | 2,215,084   | 7,892,721  | 17,395,295                        | 30,649,618                | -                                |
| Misc Income and Contributions                          | 15,542,804            | 221,140                                | 2,019,999   | 117,646  | 13,184,019                        | 15,542,804                | -                                |
| PAP Contributions                                      | 5,956,485             | 5,956,485                              | -   | -  | -                                 | 5,956,485                 | -                                |
| Non-Program Income used as Required Local Match        | 3,091,030             | 3,091,030                              | -   | -  | -                                 | 3,091,030                 | -                                |
| <b>State Funds</b>                                     |                       |  |   |  |                                   |                           |                                  |
| General Revenue, IDD                                   | 6,279,839             | -                                      | -   | 6,279,839  | -                                 | 6,279,839                 | -                                |
| Permanency Planning, IDD                               | 93,975                | -                                      | -   | 93,975   | -                                 | 93,975                    | -                                |
| Crisis Intervention Specialist, IDD                    | 160,699               | -                                      | -   | 160,699  | -                                 | 160,699                   | -                                |
| Behavioral Crisis Respite, IDD                         | 653,207               | -                                      | -   | 653,207  | -                                 | 653,207                   | -                                |
| General Revenue, LMHA                                  | 29,078,405            | 25,894,026                             | 3,184,379   | -  | -                                 | 29,078,405                | -                                |
| Veterans Service, LMHA                                 | 99,286                | 99,286                                 | -   | -  | -                                 | 99,286                    | -                                |
| Outpatient Competency Restoration, LMHA                | 430,808               | 430,808                                | -   | -  | -                                 | 430,808                   | -                                |
| Community-Based Crisis Programs, LMHA                  | 4,939,175             | 3,348,313                              | 1,590,862   | -  | -                                 | 4,939,175                 | -                                |
| Supported Housing Rental Assistance, LMHA              | 242,988               | 242,988                                | -   | -  | -                                 | 242,988                   | -                                |
| Peer Support Re-Entry, LMHA                            | 267,008               | 267,008                                | -   | -  | -                                 | 267,008                   | -                                |
| Private Psychiatric Beds, LMHA                         | 14,173,600            | 14,173,600                             | -   | -  | -                                 | 14,173,600                | -                                |
| Education Service Centers, LMHA                        | 115,000               | -                                      | 115,000   | -  | -                                 | 115,000                   | -                                |
| <b>Other State Funds</b>                               |                       |  |   |  |                                   |                           |                                  |
| Texas Dept of Criminal Justice and TCOOMI              | 3,240,890             | 2,559,409                              | 526,788   | -  | 154,693                           | 3,240,890                 | -                                |
| HHSC Substance Use Disorder                            | 6,211,825             | 2,249,039                              | 524,079   | -  | 3,438,707                         | 6,211,825                 | -                                |
| PASRR Services   | 125,655               | -                                      | -   | 125,655  | -                                 | 125,655                   | -                                |
| Other State Agencies                                   | 8,094,731             | 6,378,863                              | 373,130   | 936,573  | 406,165                           | 8,094,731                 | -                                |
| <b>Federal Funds</b>                                   |                       |  |   |  |                                   |                           |                                  |
| Title XX Social Services Block Grant, LMHA             | 338,156               | 338,156                                | -   | -  | -                                 | 338,156                   | -                                |
| Mental Health Block Grant, LMHA                        | 1,533,974             | 1,075,560                              | 458,414   | -  | -                                 | 1,533,974                 | -                                |
| Consumer Operated Services MH Block Grant, LMHA        | 156,120               | 156,120                                | -   | -  | -                                 | 156,120                   | -                                |
| Supportive Housing Rental Assistance MH Block Grant    | 202,541               | 202,541                                | -   | -  | -                                 | 202,541                   | -                                |
| Peer Support Re-Entry MH Block Grant, LMHA             | 81,766                | 81,766                                 | -   | -  | -                                 | 81,766                    | -                                |
| TANF to Title XX, LMHA                                 | 616,304               | 120,080                                | 496,224   | -  | -                                 | 616,304                   | -                                |
| SA & MH Projects of Regional and National Significance | 4,366,814             | 1,868,670                              | 606,452   | -  | 1,891,692                         | 4,366,814                 | -                                |
| Grant Programs, Block Grants for Community MH          | 6,951,431             | 6,395,484                              | 555,947   | -  | -                                 | 6,951,431                 | -                                |
| Medicaid Administrative Claiming                       | 8,981,154             | 249,434                                | -   | 7,010,495  | 1,721,225                         | 8,981,154                 | -                                |
| Money Follows Person ECC and TST                       | 876,325               | -                                      | -   | 876,325  | -                                 | 876,325                   | -                                |
| ICF-MR   | 6,317,446             | -                                      | -   | 6,317,446  | -                                 | 6,317,446                 | -                                |
| PATH   | 288,791               | 288,791                                | -   | -  | -                                 | 288,791                   | -                                |
| 1115 Waiver - BHS DPP and PHP CCP                      | 23,648,942            | 5,770,793                              | 7,304,947   | -  | 10,573,202                        | 23,648,942                | -                                |
| Early Childhood Intervention                           | 18,283,687            | -                                      | -   | -  | 18,283,687                        | 18,283,687                | -                                |
| HOPES  | 5,507,552             | -                                      | -   | -  | 5,507,552                         | 5,507,552                 | -                                |
| Mental Health Diversion Center                         | 6,859,025             | 6,859,025                              | -   | -  | -                                 | 6,859,025                 | -                                |
| ARPA   | 3,558,437             | 1,053,803                              | 924,172   | 1,580,462  | -                                 | 3,558,437                 | -                                |
| Other Federal  | 6,914,283             | 1,653,240                              | 2,353,670   | 622,110  | 2,285,263                         | 6,914,283                 | -                                |
| Earned Income  |                       |  |   |  |                                   |                           | (2,344,229)                      |
| <b>Total expended sources</b>                          | <b>\$ 236,998,403</b> | <b>\$ 103,829,706</b>                  | <b>\$ 23,846,636</b>                                  | <b>\$ 32,937,149</b>                                       | <b>\$ 76,384,912</b>              | <b>\$ 236,998,403</b>     | <b>\$ (2,344,229)</b>            |

MHMR of Tarrant County  
 Reconciliation of Total Revenues and Expenditures to Fourth Quarter Financial Report  
 Year Ended August 31, 2024

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Reconciliation of Final Report III to Audit:

|   |                                  |
|---|----------------------------------|
| Revenues per audited financial statements (including other financing sources) | \$ 225,180,837                   |
| Pharmaceutical Expenses (PAP only)  | 5,956,485                        |
| In kind included on Report III, netted for financial statements               | 3,516,860                        |
| Transfer from reserve   | 2,344,229                        |
| Rounding  | <u>(8)</u>                       |
| <br>Revenues per Final Report III   | <br><u><u>\$ 236,998,403</u></u> |

Reconciliation of Final Report III to Audit:

|   |                                  |
|---|----------------------------------|
| Expenditures per audited financial statements                   | \$ 227,525,066                   |
| Pharmaceutical Expenses (PAP only)                              | 5,956,485                        |
| In kind included on Report III, netted for financial statements | 3,516,860                        |
| Rounding  | <u>(8)</u>                       |
| <br>Expenditures per Final Report III                           | <br><u><u>\$ 236,998,403</u></u> |

MHMR of Tarrant County  
 Indirect and Administrative Cost Schedule  
 Year Ended August 31, 2024

|                              | <b>Total<br/>Costs</b> | <b>Non<br/>Allowable<br/>Costs</b> | <b>Depreciation</b> | <b>Total<br/>Adjusted<br/>Costs</b> | <b>Direct<br/>Costs</b> | <b>Indirect<br/>Costs</b> |
|------------------------------|------------------------|------------------------------------|---------------------|-------------------------------------|-------------------------|---------------------------|
| Salaries                     | \$ 116,782,610         | \$ -                               | \$ -                | \$ 116,782,610                      | \$ 99,330,182           | \$ 17,452,428             |
| Fringe                       | 42,216,282             |                                    |                     | 42,216,282                          | 36,618,595              | 5,597,687                 |
| Capital Outlay               | 118,654                | 118,654                            |                     | -                                   | -                       | -                         |
| Depreciation                 | -                      | -                                  | 2,630,799           | 2,630,799                           | 1,294,343               | 1,336,455                 |
| Other Operating Expenditures | 60,351,021             | 7,705,093                          |                     | 52,645,928                          | 47,848,934              | 4,796,994                 |
| <b>Total Expenditures</b>    | <b>\$ 219,468,567</b>  | <b>\$ 7,823,747</b>                | <b>\$ 2,630,799</b> | <b>\$ 214,275,619</b>               | <b>\$ 185,092,054</b>   | <b>\$ 29,183,564</b>      |
| Indirect Costs               |                        |                                    |                     |                                     |                         | \$ 29,183,564             |
| Direct Costs                 |                        |                                    |                     |                                     |                         | \$ 185,092,054            |
| <b>Indirect Cost Rate</b>    |                        |                                    |                     |                                     |                         | <b><u>15.77%</u></b>      |

MHMR of Tarrant County  
Schedule of Lease and Rental Commitments  
Year Ended August 31, 2024

| LESSOR                                 | DESCRIPTION/LOCATION                        | PERIOD   |    |          | TERMS                 |
|--|---|----------|----|----------|-----------------------|
| ACH Landowner II                       | 3883 Mighty Mite Drive                      | 04/29/16 | to | 09/30/24 | \$9,521.00 / month    |
| Acme Auto Leasing                      | Vehicle Lease                               | 12/01/06 | to | 09/01/24 | \$450.00 / month      |
| Autrey / Howard Partnership            | 106 S. Jackson Street                       | 12/01/06 | to | 09/01/24 | \$2,200.00 / month    |
| Camp Bowie West, Ltd                   | 8808 Camp Bowie West Blvd., #130, 140 & 150 | 10/01/22 | to | 08/31/25 | \$5,310.39 / month    |
| Canon                                  | Copy Machines                               | 10/25/22 | to | 10/24/27 | \$147,725.00 / annual |
| City of Arlington                      | 501 W. Sanford, Suite 10                    | 12/01/19 | to | 12/31/24 | \$1,849.27 / month    |
| City of Arlington                      | 401 W. Sanford, Suite 1500 + 1600           | 12/01/19 | to | 12/31/24 | \$2,136.06 / month    |
| City of Arlington                      | 601 W. Sanford                              | 12/01/14 | to | 12/31/24 | \$18,742.12 / month   |
| City of Ennis                          | 002 East Ennis Avenue                       | 06/01/23 | to | 05/31/25 | \$100.00 / annual     |
| Dapra Family Holdings                  | 2003 E Lamar, Suite 120                     | 11/14/22 | to | 11/30/27 | \$3,225.25 / month    |
| Dell Financial                         | Agency Computers                            | 05/01/22 | to | 05/31/25 | \$1,064,793 / annual  |
| Denton Assistance Center, Inc          | 306 N Loop 288 #115 and #117                | 05/01/18 | to | 12/31/25 | \$879.48 / month      |
| GFHM Properties LLC                    | 210 Santa Fe                                | 02/01/23 | to | 02/01/28 | \$2,066.67 / month    |
| Hickmen Investments                    | 6777 Camp Bowie Blvd Ste 500                | 02/01/47 | to | 03/31/29 | \$14,274.21 / month   |
| Innovation Way, LLC                    | 6032 Innovation Way, Suite 200              | 04/01/23 | to | 01/01/28 | \$12,913.29 / month   |
| Jamiar Properties Ltd                  | 344 SW Wilshire Ste I-108                   | 03/01/20 | to | 01/31/26 | \$1,350.00 / month    |
| Presbyterian Night Shelter             | Land - 1402 E Lancaster, 10 parking spaces  | 09/01/21 | to | 08/31/24 | \$3,500.00 / annual   |
| Schneider, Leroy W.                    | 5765 Westcreek Drive                        | 11/25/13 | to | 02/01/24 | \$3,705.00 / month    |
| Serve Lewisville                       | 1001 S. Edmonds Lane, Suite 111             | 07/10/23 | to | 06/30/28 | \$843.58 / month      |
| Southland Center                       | 200 N. 15th Street, Suite 6A                | 11/01/22 | to | 10/31/25 | \$910.00 / month      |
| Susan Bumpass                          | 306 S. Morgan Street                        | 08/01/18 | to | 08/01/24 | \$1,000.00 / month    |
| Tarrant County DBA Resource Connection | 1300 Circle Drive                           | 11/01/96 | to | 10/31/27 | \$28,357.50 / month   |
| Tarrant County DBA Resource Connection | 1200 Circle Drive, Suite 401+301            | 07/01/02 | to | 11/01/27 | \$22,643.15 / month   |
| Tarrant County DBA Resource Connection | 5000/5020 Resource Drive                    | 11/01/22 | to | 11/01/27 | \$6,918.60 / month    |
| Union Gospel Mission                   | 1350 E. Lancaster                           | 08/26/08 | to | 12/30/24 | \$9,617.63 / month    |

MHMR of Tarrant County  
Schedule of Insurance in Force  
Year Ended August 31, 2024

| <u>Insurer</u>                     | <u>Policy Period</u>       | <u>Coverage</u>   | <u>Limits of Coverage</u>   |
|------------------------------------|----------------------------|---|---|
| Voya                               | 1/1/2023 - until cancelled | Employee Retirement Plan  | N/A   |
| Boon-Chapman                       | 9/1/2023 - 8/31/2024       | Flexible Spending Plan Administrator  | N/A   |
| Boon-Chapman                       | 9/1/2023 - 8/31/2024       | Medical Claims Administrator  | N/A   |
| Metropolitan Life Insurance Co.    | 9/1/2023 - 8/31/2024       | Basic Life Insurance and Personal Accidental Death and Dismemberment Accident, Critical Illness, Hospital Indemnity | N/A   |
| Boon-Chapman                       | 9/1/2023 - 8/31/2024       | COBRA Administrator   | N/A   |
| United Healthcare Insurance Co.    | 9/1/2023 - 8/31/2024       | Employee Vision and Dental  | N/A   |
| New York Life                      | 9/1/2023 - 8/31/2024       | Employee Disability   | N/A   |
| Texas Council Risk Management Fund | 9/1/2023 - 8/31/2024       | General Liability   | \$1,000,000 Per Occurrence Limit of Liability; \$1,000 Deductible;<br>\$1,000,000 Annual Aggregate Limit Per Location;<br>\$2,000,000 Additional Per Occurrence & Annual Aggregate Limit of Liability in Excess of \$1,000,000  |
| Texas Council Risk Management Fund | 9/1/2023 - 8/31/2024       | Professional Liability<br>(includes expanded coverage at different sublimits)                                       | \$1,000,000 Per Claim Limit of Liability; \$1,000 Deductible;<br>\$3,000,000 Annual Aggregate Limit   |
| Texas Council Risk Management Fund | 9/1/2023 - 8/31/2024       | Errors and Omissions Liability<br>(includes expanded employment practices and different sublimits)                  | \$1,000,000 Per Claim Limit of Liability; \$7,500 Deductible;<br>\$1,000,000 Annual Aggregate Limit;<br>\$4,000,000 Additional Per Claim & Annual Aggregate Limit of Liability in Excess of \$1,000,000   |
| Texas Council Risk Management Fund | 9/1/2023 - 8/31/2024       | Real and Personal Property  | \$ 96,010,340 Blanket Limit Each Occurrence;<br>\$5,000 Blanket Per Occurrence Deductible<br>Valuation Method for Loss Adjustment:<br>Real and Personal Property is at Replacement Cost<br>Mobile Equipment & Automobile Physical Damage<br>Catastrophe Coverage is at Actual Cash Value. |

| <u>Insurer</u>                     | <u>Policy Period</u> | <u>Coverage</u>   | <u>Limits of Coverage</u>  |
|------------------------------------|----------------------|---|--|
| Texas Council Risk Management Fund | 9/1/2023 - 8/31/2024 | Automobile Liability Coverage<br><br>(includes uninsured motorist at different sublimits) | \$1,000,000 Per Occurrence Limit of Liability; \$1,000 Deductible<br><br>Annual Aggregate is N/A<br>\$2,000,000 Additional Per Occurrence & Annual Aggregate Limit of Liability in Excess of \$1,000,000 |
| Texas Council Risk Management Fund | 9/1/2023 - 8/31/2024 | Automobile Physical Damage Coverage   | Valuation Method: Actual Cash Value<br>Property Coverage: As Scheduled<br>Collision Deductible per Vehicle: Varies by Vehicle<br>Comprehensive Deductible per Vehicle: Varies by Vehicle                 |
| Texas Council Risk Management Fund | 9/1/2023 - 8/31/2024 | Workers' Compensation   | Statutory  |
| Axis Insurance<br>JI Special Risk  | 9/1/2023 - 8/31/2024 | Cyber Liability   | \$2,000,000 Policy Aggregate Limit of Liability  |

None

MHMR of Tarrant County  
 Schedule of Bonded Employees  
 Year Ended August 31, 2024

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| <u>Surety Company</u>                                     | <u>Policy Period</u> | <u>Scope of Coverage</u>  | <u>Single Loss<br/>Limit</u> | <u>Single Loss<br/>Retention</u> |
|---|----------------------|---|------------------------------|----------------------------------|
| Travelers Casualty and<br>and Surety Company<br>(Wortham) | 09/01/22-8/31/25     | A. Fidelity   |                              |                                  |
|   |                      | 1. Employee Theft   | \$ 1,500,000                 | \$ 5,000                         |
|   |                      | 2. ERISA Fidelity   | 1,500,000                    | -                                |
|   |                      | 3. Employee Theft of Client<br>Property                           | 250,000                      | 5,000                            |
|   |                      | B. Forgery or Alteration  | 1,500,000                    | 5,000                            |
|   |                      | C. On Premises  | 1,500,000                    | 5,000                            |
|   |                      | D. In Transit   | 1,500,000                    | 5,000                            |
|   |                      | E. Money Orders and Counterfeit<br>Money                          | 1,500,000                    | 5,000                            |
|   |                      | F. Computer Crime   |                              |                                  |
|   |                      | 1. Computer Fraud   | 1,500,000                    | 5,000                            |
|   |                      | 2. Computer Program and<br>Electronic Data Restoration<br>Expense | 100,000                      | 5,000                            |
|   |                      | G. Funds Transfer Fraud   | 1,500,000                    | 5,000                            |
|   |                      | H. Personal Accounts Protection                                   |                              |                                  |
|   |                      | 1. Personal Accounts Forgery or<br>Alteration                     | Not Covered                  |                                  |
|   |                      | 2. Identity Fraud Expense<br>Reimbursement                        | Not Covered                  |                                  |
|   |                      | I. Claim Expense  | \$ 5,000                     | \$ -                             |

MHMR of Tarrant County  
Schedule of Professional and Consulting Fees  
Year Ended August 31, 2024

| NAME  | CITY         | SERVICE                                     | Amount       |
|---|--------------|---|--------------|
| 24/7 Telehealth Services                          | Clifton      | Temporary Services                          | \$ 36,132    |
| Acclaim Physician Group, Inc.                     | Dallas       | Medical Services                            | \$ 690,055   |
| Advocates for Special People, Inc.                | Arlington    | Day Habilitation Services                   | \$ 125,157   |
| Aileen Sopian Hummel                              | Fort Worth   | Music Therapy                               | \$ 9,150     |
| Alo Civitas Consulting LLC                        | Columbus     | Temporary Services                          | \$ 33,800    |
| Altman Psychological Services                     | Arlington    | Psychologist                                | \$ 19,350    |
| Anne Ware   | Fort Worth   | HOPES III                                   | \$ 8,675     |
| Buzzelan LLC                                      | Dallas       | Temporary Services                          | \$ 77,043    |
| Cadient   | Raleigh      | Software Support                            | \$ 72,709    |
| Champion Rehabilitation and Support Services PLLC | Southlake    | Speech Therapy                              | \$ 42,040    |
| Charity Logic Corp                                | Fairfax      | Temporary Services                          | \$ 3,047     |
| Community Language Cooperative                    | Englewood    | ECS Training                                | \$ 14,766    |
| Cynthia Diane Sewell                              | Fort Worth   | ECS Training, HOPES III, Temporary Services | \$ 15,909    |
| Danette Castle                                    | Lubbock      | Administrative Consultant                   | \$ 130,000   |
| Databank Holdings LTD                             | Dallas       | ISS Support                                 | \$ 21,453    |
| Day Resource Center for the Homeless              | Fort Worth   | Community Support Services                  | \$ 100,000   |
| Deborah Hawk                                      | Rio Vista    | Temporary Services                          | \$ 30,000    |
| Debra Stanley                                     | Laurel       | Prevention Navigation Consultant            | \$ 3,530     |
| Delta T Group Western Pennsylvania Inc.           | Carnegie     | Temporary Services                          | \$ 26,091    |
| Denise Yvette Avitia                              | Fort Worth   | Temporary Services                          | \$ 467       |
| Depression Connection for Recovery                | Fort Worth   | Community Based Services                    | \$ 146,519   |
| Donna L Forns                                     | Fort Worth   | Day Habilitation Services                   | \$ 5,426     |
| Dr. Kristi Compton PHD LLC                        | Dallas       | Psychologist                                | \$ 27,800    |
| Duane Mel Henderson                               | Fort Worth   | Social Worker                               | \$ 23,513    |
| Eide Bailly LLP                                   | Fargo        | Administrative Consultant                   | \$ 99,560    |
| Equinix Inc                                       | Redwood City | ISS Support                                 | \$ 56,227    |
| Expanco Inc                                       | Fort Worth   | Day Habilitation Services                   | \$ 71,694    |
| Fort Worth Housing Solutions                      | Fort Worth   | Rental Assistance                           | \$ 1,082,624 |
| Gartner Inc.                                      | Dallas       | ISS Support                                 | \$ 64,676    |
| Genoa Healthcare                                  | Minneapolis  | Pharmacist                                  | \$ 1,419,823 |

MHMR of Tarrant County  
 Schedule of Professional and Consulting Fees  
 Year Ended August 31, 2024

| NAME                                      | CITY          | SERVICE                                 | Amount       |
|---|---------------|---|--------------|
| Global Retirement Partners                | San Rafael    | Retirement Plan Consultant              | \$ 63,672    |
| Goodwill Industries of Fort Worth         | Fort Worth    | Day Habilitation Services               | \$ 84,792    |
| Gortney Counseling Corp                   | Burleson      | Social Worker                           | \$ 1,050     |
| Guardianship Services                     | Fort Worth    | Guardianship Services                   | \$ 39,000    |
| Heathers Old Skool Village                | Lake Worth    | Day Habilitation Services               | \$ 13,858    |
| Hired Hands                               | Hurst         | Translation and Interpretation Services | \$ 32,880    |
| InfoJini Inc.                             | Jersey City   | Temporary Services                      | \$ 22,908    |
| Jabber Talk Speech and Consulting PLLC    | Prosper       | Speech Therapy                          | \$ 21,340    |
| Jennifer Beeson                           | Frisco        | Social Worker                           | \$ 16,210    |
| Jeronimo Bolivar Aviles                   | Colleyville   | Social Worker                           | \$ 15,750    |
| Jessica Bregnard                          | Arlington     | Temporary Services                      | \$ 1,577     |
| Joni Thomson                              | Arlington     | Dietician                               | \$ 8,000     |
| Kforce Inc.                               | Tampa         | ISS Support                             | \$ 370,604   |
| Kudelski Security Inc                     | Phoenix       | ISS Support                             | \$ 376,497   |
| Language Line Services Inc                | Monterey      | Translation and Interpretation Services | \$ 162,479   |
| Lena Pope Home Inc                        | Fort Worth    | Community Based Services                | \$ 3,500     |
| Lift Creations                            | Fort Worth    | Administrative Consultant               | \$ 2,250     |
| Magnolia Speaks Speech Therapy            | Midlothian    | Speech Therapy                          | \$ 970       |
| Megan Marie Loughlin                      | Chicago       | Occupational Therapist, Respite         | \$ 57,075    |
| Mental Health Peer Services of Greater FW | Fort Worth    | Community Based Services                | \$ 98,945    |
| Merritt Schreiber                         | Laguna Niguel | Emergency Preparedness Consultant       | \$ 14,000    |
| Michelle Tebout                           | River Oaks    | Speech Therapy                          | \$ 11,249    |
| Molly Hurst                               | Mansfield     | Program Consultant Services             | \$ 18,000    |
| Netsmart Technologies Inc                 | Overland Park | ISS Support                             | \$ 41,019    |
| Noemi Cruz                                | Arlington     | Speech Therapist                        | \$ 133,330   |
| Presbyterian Night Shelter                | Fort Worth    | Community Support Services              | \$ 1,737,126 |
| Recovery Resource Council                 | Fort Worth    | Community Based Services                | \$ 699,518   |
| Robert Half International                 | San Ramon     | Temporary Services                      | \$ 70,049    |
| Salvation Army                            | Fort Worth    | Community Support Services              | \$ 508,722   |
| Sarah N Branch                            | Granbury      | Social Worker                           | \$ 3,155     |

MHMR of Tarrant County  
 Schedule of Professional and Consulting Fees  
 Year Ended August 31, 2024

| NAME   | CITY            | SERVICE                                    | Amount               |
|--|-----------------|--|----------------------|
| Shanna Marie Combs                                 | Fort Worth      | Social Worker                              | \$ 8,000             |
| Shelley Hardell DBA Spectrum Interpreting Services | Fort Worth      | Translation and Interpretation Services    | \$ 1,089             |
| Sierra Shred                                       | Frisco          | ISS Support                                | \$ 780               |
| Silk Worldwide Inc DBA Wilson Amplifiers           | Stafford        | ISS Support                                | \$ 38,776            |
| Staff Today Inc                                    | Covina          | Temporary Services                         | \$ 119,659           |
| Tactical Systems Network LLC                       | Fort Worth      | Emergency Preparedness Consultant          | \$ 20,400            |
| Tarrant County Challenge Inc.                      | Fort Worth      | Community Based Services                   | \$ 53,808            |
| Tarrant County Homeless Coalition                  | Fort Worth      | Community Support Services                 | \$ 472,945           |
| Tarrant County Hospital                            | Fort Worth      | Medical Services                           | \$ 12,082,800        |
| Texoma Community Center                            | Sherman         | Social Worker                              | \$ 11,985            |
| The Clubhouse for Special Needs Inc                | Bedford         | Day Habilitation Services                  | \$ 23,944            |
| The Midtown Group                                  | Washington      | ISS Support                                | \$ 4,488             |
| Thee ABCs of Speech LLC                            | Desoto          | Speech Therapy                             | \$ 4,345             |
| Tom F. Cockerell Jr                                | Fort Worth      | Dental                                     | \$ 34,434            |
| Tom Stallings                                      | Fort Worth      | Administrative Consultant                  | \$ 12,000            |
| Translation and Interpretaion Network              | Fort Worth      | Translation and Interpretation Services    | \$ 117,074           |
| Union Gospel Mission of Tarrant County             | Fort Worth      | Community Support Services                 | \$ 283,214           |
| United Way of Tarrant County                       | Fort Worth      | ADRC Partnership                           | \$ 143,566           |
| University of New Hampshire                        | Concord         | START Services                             | \$ 7,612             |
| Van Eric Martin                                    | Hurst           | Social Worker                              | \$ 2,745             |
| Vets Securing America Inc                          | San Antonio     | Security Services                          | \$ 348,916           |
| Voiance  | Chicago         | Translation and Interpretation Services    | \$ 21,600            |
| Vtech Solution Inc                                 | Washington      | Temporary Services                         | \$ 607,378           |
| Wellsky Corporation                                | Shawnee Mission | Software Support                           | \$ 13,211            |
| Zobrio Inc.  | St. Louis       | ISS Support                                | \$ 47,635            |
|  |                 | Total Professional and Contracted Services | <u>\$ 23,569,162</u> |

MHMR of Tarrant County  
Schedule of Legal Services  
Year Ended August 31, 2024

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| <u>NAMES</u>                               | <u>CITY</u> | <u>SERVICE</u>            | <u>AMOUNT</u>   |
|--|-------------|---------------------------|-----------------|
| Haynes And Boone, LLP                      | Dallas      | Legal Contracts-Current   | \$ 7,488        |
| Waddell Serafino Geary Rechner Jenevein PC | Dallas      | Legal Contracts-Current   | \$ 573          |
|  |             | Total Contracted Services | <u>\$ 8,061</u> |



Single Audit Section  
August 31, 2024

# MHMR of Tarrant County



**Independent Auditor’s Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards***

To the Board of Trustees  
MHMR of Tarrant County  
Fort Worth, Texas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Audit Standards*), the financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of MHMR of Tarrant County (the Center), as of and for the year ended August 31, 2024, and the related notes to the financial statements, which collectively comprise the Center’s basic financial statements and have issued our report thereon dated January 9, 2025.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Center's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Center’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Center’s internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

## **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Center's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

The image shows a handwritten signature in black ink that reads "Eide Bailly LLP". The signature is written in a cursive, flowing style.

Abilene, Texas  
January 9, 2025



**Independent Auditor’s Report on Compliance for Each Major Federal and State Program;  
Report on Internal Control over Compliance Required by the Uniform Guidance  
and the Texas Grant Management Standards**

To the Board of Trustees  
MHMR of Tarrant County  
Fort Worth, Texas

**Report on Compliance for Each Major Federal and State Program**

***Opinion on Each Major Federal and State Program***

We have audited MHMR of Tarrant County’s (the Center) compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement*, Texas Grant Management Standards (TxGMS) and *Guidelines for Annual Financial and Compliance Audits of Community Mental Health and Mental Retardation Centers* (Guidelines) that could have a direct and material effect on each of the Center’s major federal and state programs for the year ended August 31, 2024. The Center’s major federal and state programs are identified in the summary of auditor’s results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Center complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended August 31, 2024.

***Basis for Opinion on Each Major Federal and State Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, Audit Requirements for Federal Awards* (Uniform Guidance), Texas Grant Management Standards (TxGMS) and *Guidelines for Annual Financial and Compliance Audits of Community Mental Health and Mental Retardation Centers* (Guidelines). Our responsibilities under those standards and the Uniform Guidance, TxGMS and Guidelines are further described in the Auditor’s Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Center and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal and state program. Our audit does not provide a legal determination of the Center's compliance with the compliance requirements referred to above.

### ***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the Center's federal and state programs.

### ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Center's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance, TxGMS, and the Guidelines will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Center's compliance with the requirements of each major federal and state program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance, TxGMS, and the Guidelines, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Center's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Center's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance and TxGMS, but not for the purpose of expressing an opinion on the effectiveness of the Center's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

## Report on Internal Control over Compliance

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and TxGMS. Accordingly, this report is not suitable for any other purpose.



Abilene, Texas  
January 9, 2025

MHMR of Tarrant County  
Schedule of Expenditures of Federal and State Awards  
Year Ended August 31, 2024

| Federal Grantor/Pass-Through Grantor/<br>Program or Cluster Title                                     | Federal Financial<br>Assistance<br>Listing | Contract/Pass-through<br>Entity Identifying<br>Number | Expenditures      |
|---|--|---|-------------------|
| <b>FEDERAL AWARDS</b>   |  |   |                   |
| <b>U.S. DEPARTMENT OF AGRICULTURE</b>   |  |   |                   |
| <u>Passed through the Texas Health and Human Services Commission</u>                                  |  |   |                   |
| State Administrative Matching Grants for the Supplemental Nutrition Assistance Program - SNAP Cluster | 10.561                                     | HHS000640200016                                       | \$ 101,160        |
| <b>TOTAL U.S. DEPARTMENT OF AGRICULTURE</b>   |  |   | <b>101,160</b>    |
| <b>U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</b>   |  |   |                   |
| <u>Direct Award</u>   |  |   |                   |
| Continuum of Care Program   | 14.267                                     | TX0096L6T012114                                       | 412,580           |
| Continuum of Care Program   | 14.267                                     | TX0096L6T011912                                       | 165,314           |
| Total Direct Awards   |  |   | 577,894           |
| <u>Passed Through Tarrant County</u>  |  |   |                   |
| Continuum of Care Program   | 14.267                                     | TX0116L6T012114                                       | 200,958           |
| Total Passed through Tarrant County   |  |   | 200,958           |
| <b>TOTAL U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</b>   |  |   | <b>778,852</b>    |
| <b>U.S. DEPARTMENT OF JUSTICE</b>   |  |   |                   |
| <u>Direct Award</u>   |  |   |                   |
| Services for Trafficking Victims  | 16.320                                     | 2020-VM-BX-0118                                       | 13,021            |
| Drug Court Discretionary Grant Program  | 16.585                                     | FAW-23554   | 50,949            |
| OOJJDP FY 2022 Family Treatment Court Program   | 16.585                                     | 15PJDP-22-GG-03809-DGCT                               | 175,131           |
| Justice and Mental Health Collaboration Program   | 16.745                                     | 15PBJA-21-GG-03978-MENT                               | 96,362            |
| Comprehensive Opioid, Stimulant, and Substance Abuse Program  | 16.838                                     | 2020-AR-BX-0082                                       | 212,934           |
| DOJ Justice-COSSUP  | 16.838                                     | 15PBJA-23-GG-02351-COAP                               | 264,702           |
| DIRECT to Recovery Enhancement Project  | 16.585                                     | 15PBJA-23-GG-04285-DGCT                               | 92,851            |
| Total Direct Awards   |  |   | 905,950           |
| <u>Passed Through Tarrant County</u>  |  |   |                   |
| Edward Byrne Memorial Justice Assistance Grant (JAG) Program  | 16.738                                     | 2020-DJ-BX-0259                                       | 106,044           |
| Edward Byrne Memorial Justice Assistance Grant (JAG) Program  | 16.738                                     | 2022-15PBJA-22-GG-02085-JAGX                          | 126,959           |
| Total Passed through Tarrant County   |  |   | 233,003           |
| <u>Passed Through Texas Office of the Governor-Criminal Justice Division</u>                          |  |   |                   |
| Crime Victim Assistance   | 16.575                                     | 3272204   | 560,750           |
| Victims of Crime OOG  | 16.575                                     | 4217301   | 99,633            |
| Total Passed through Texas Office of the Governor   |  |   | 660,383           |
| <b>TOTAL U.S. DEPARTMENT OF JUSTICE</b>   |  |   | <b>1,799,336</b>  |
| <b>U.S. DEPARTMENT OF TREASURY</b>  |  |   |                   |
| <u>Passed Through Tarrant County</u>  |  |   |                   |
| Covid 19 - Coronavirus State and Local Fiscal Recovery Funds  | 21.027                                     | CO 136734   | 6,859,025         |
| Covid 19 - Coronavirus State and Local Fiscal Recovery Funds  | 21.027                                     | CO 137258   | 1,053,803         |
| Covid 19 - ARPA Family and Individual Support   | 21.027                                     | CO 139680   | 1,227,382         |
| Covid 19- Help Me Thrive - Autism Program   | 21.027                                     | 20333597  | 1,635,525         |
| <b>TOTAL U.S. DEPARTMENT OF TREASURY</b>  |  |   | <b>10,775,735</b> |
| <b>U.S. DEPARTMENT OF VETERANS' AFFAIRS</b>   |  |   |                   |
| <u>Direct Award</u>   |  |   |                   |
| VA Homeless Providers Grant and Per Diem Program  | 64.024                                     | MHMR456-1465-549-PD-21                                | 667,240           |
| Total Direct Awards   |  |   | 667,240           |
| <b>TOTAL U.S. DEPARTMENT OF VETERANS' AFFAIRS</b>   |  |   | <b>667,240</b>    |

**MHMR of Tarrant County**  
**Schedule of Expenditures of Federal and State Awards**  
**Year Ended August 31, 2024**

| Federal Grantor/Pass-Through Grantor/<br>Program or Cluster Title  | Federal Financial<br>Assistance<br>Listing | Contract/Pass-through<br>Entity Identifying<br>Number | Expenditures             |
|--|--|---|--------------------------|
| <b>U.S. DEPARTMENT OF EDUCATION</b>  |  |   |                          |
| <b><u>Passed through the Texas Health and Human Services Commission (HHSC)</u></b>   |  |   |                          |
| Special Education - Grants to States (IDEA, Part B) -<br>Special Education Cluster (IDEA)  | 84.027                                     | HHS000640200016                                       | 799,149                  |
| Special Education - Grants to States (Personal Development<br>to Improve Services)   | 84.325                                     | HHS000640200016                                       | 32,107                   |
| Special Education - Grants for Infants and Families  | 84.181                                     | HHS000640200016                                       | 9,272,362                |
| Total Passed Through HHSC  |  |   | <u>10,103,618</u>        |
| <b>TOTAL U.S. DEPARTMENT OF EDUCATION</b>  |  |   | <u><b>10,103,618</b></u> |
| <b>U.S DEPARTMENT OF HEALTH AND HUMAN SERVICES (DHHS)</b>  |  |   |                          |
| <b><u>Direct Awards</u></b>  |  |   |                          |
| Substance Abuse and Mental Health Services<br>Comprehensive Community Mental Health Services for Children<br>with Serious Emotional Disturbances (SED) | 93.104                                     | 1H79SM086141-01                                       | 1,020,440                |
| Health Resources & Services Administration (HRSA)<br>HRSA ARPA – Pediatric Mental Health Care Access New Area Expansion                                | 93.110                                     | 1 U4AMC45817-01-00                                    | 915,092                  |
| HRSA ARPA – Pediatric Mental Health Care Access New Area Expansion   | 93.110                                     | 6 U4JMC47136-01-01                                    | 220,384                  |
| Substance Abuse and Mental Health Services<br>Projects of Regional and National Significance (SAMHSA)/ECS  | 93.243                                     | 1H79SM081762  | 395,447                  |
| Substance Abuse and Mental Health Services<br>Projects of Regional and National Significance (HIV Prevention)  | 93.243                                     | 1H79SP082204-01                                       | 132,039                  |
| Substance Abuse and Mental Health Services<br>Projects of Regional and National Significance (Project T2)  | 93.243                                     | 6H79TI080681-05M001                                   | 81,574                   |
| Substance Abuse and Mental Health Services<br>Strengthening Youth Through Empowerment (SYTE)   | 93.243                                     | 5H79TI083586-02                                       | 606,452                  |
| Substance Abuse and Mental Health Services<br>Transforming Lives Collaboration Project   | 93.243                                     | H79SM088534   | 217,422                  |
| Substance Abuse and Mental Health Services<br>Community Mental Health Center (CMHC)  | 93.829                                     | H79SM085658   | 1,266,151                |
| Total Direct Awards  |  |   | <u>4,855,001</u>         |
| <b><u>Passed Through Tarrant County</u></b>  |  |   |                          |
| Substance Abuse and Mental Health Services<br>Projects of Regional and National Significance (Family Recovery)   | 93.590                                     | 2001TXBCAP  | 226,368                  |
| Tarrant County Public Health<br>Community Youth Development (CYD)  | 93.558                                     | HHS000841700005                                       | 44,002                   |
| Community Based Child Abuse Prevention (CBCAP) -<br>COVID-19 American Rescue Plan (ARPA) Innovation Grant  | 93.590                                     | HHS000841700005                                       | 135,000                  |
| COVID-19 Health Disparities Among Populations at High-Risk<br>and Underserved  | 93.391                                     | NH75OT000054-01-00                                    | 7,318                    |
| Total Passed through Tarrant County  |  |   | <u>412,688</u>           |
| <b><u>Passed Through Texas Department of Family and Protective Services (DFPS)</u></b>   |  |   |                          |
| BCAP - HR 1319   | 93.590                                     | HHS000855300008                                       | 300,000                  |
| ESSA Preschool Dev. Grant Prop   | 93.434                                     | HHS000855300008                                       | 116,667                  |
| Texas Home Visiting (THV)  | 93.870                                     | HHS001340600009                                       | 30,000                   |
| Total Passed Through DFPS  |  |   | <u>446,667</u>           |
| <b><u>Passed Through Department of State Health Services</u></b>   |  |   |                          |
| Maternal and Child Health Services Block Grant to the States   | 93.994                                     | HHS000785900002                                       | 500,000                  |
| Total Passed Through Department of State Health Services   |  |   | <u>500,000</u>           |

MHMR of Tarrant County  
Schedule of Expenditures of Federal and State Awards  
Year Ended August 31, 2024

| Federal Grantor/Pass-Through Grantor/<br>Program or Cluster Title           | Federal Financial<br>Assistance<br>Listing | Contract/Pass-through<br>Entity Identifying<br>Number | Expenditures         |
|---|--|---|----------------------|
| <b><u>Passed through the Texas Health and Human Services Commission</u></b> |  |   |                      |
| Housing Navigator, Local Contract Agency (FY 22-23)                         | 93.791                                     | HHS000270200010                                       | 61,360               |
| Projects for Assistance in Transition from Homelessness (PATH)              | 93.150                                     | HHS000231500006                                       | 288,791              |
| Substance Abuse and Mental Health Services                                  |  |   |                      |
| Projects of Regional and National Significance (PIPBHC)                     | 93.243                                     | HHS000363100003                                       | 148,605              |
| Substance Abuse and Mental Health Services                                  |  |   |                      |
| Projects of Regional and National Significance (Lifeline)                   | 93.958                                     | HHS000790600001                                       | 1,720,065            |
| ESSA Preschool Development Grants Birth through Five                        | 93.434                                     | HHS000640200016                                       | 90,377               |
| ARPA Child Care and Development Block Grant - CCDF Cluster                  | 93.575                                     | HHS000640200016                                       | 142,222              |
| Children's Crisis Respite Grant Program                                     | 93.958                                     | HHS001222700004                                       | 555,947              |
| Temporary Assistance for Needy Families (TANF) BH                           | 93.558                                     | HHS001022200024                                       | 616,304              |
| Temporary Assistance for Needy Families (TANF) ECI                          | 93.558                                     | HHS000640200016                                       | 920,750              |
| Social Services Block Grant   | 93.667                                     | HHS001022200024                                       | 338,156              |
| Medicaid Administrative Claiming -  |  |   |                      |
| Medical Assistance Program - Medicaid Cluster                               | 93.778                                     | HHS000537900334                                       | 7,341,390            |
| Medicaid Administrative Claiming -  |  |   |                      |
| Medical Assistance Program - Medicaid Cluster                               | 93.778                                     | HHS000537900334                                       | 1,639,765            |
| Opioid STR  | 93.788                                     | HHS00056200001  | 558,781              |
| Outreach, Screening, Assessment, Referral (SA/OSR) services                 | 93.788                                     | HHS000782500011                                       | 142,212              |
| Opioid STR  | 93.788                                     | HHS001022200024                                       | 81,766               |
| Block Grants for Community Mental Health Services - BH                      | 93.958                                     | HHS001022200024                                       | 1,690,094            |
| Block Grants for Community Mental Health Services - CSC                     | 93.958                                     | 2016-049457-001                                       | 419,664              |
| Block Grants for Community Mental Health Services - Suicide Care            | 93.958                                     | HHS000514300001                                       | 326,318              |
| Block Grants for Community Mental Health Services - Housing                 | 93.958                                     | HHS001022200024                                       | 202,541              |
| Block Grants for Community Mental Health Services - MHFA                    | 93.958                                     | HHS000186900001                                       | 131,050              |
| Block Grants for Community Mental Health Services - HR133                   |  |   |                      |
| COVID 19 Supplemental Grant   | 93.959                                     | HHS001108400024                                       | 5,129,333            |
| Money Follows the Person Rebalancing Demonstration (ECC)                    | 93.791                                     | HHS000997200001                                       | 397,405              |
| Money Follows the Person Rebalancing Demonstration (TST)                    | 93.791                                     | HHS000997200001                                       | 478,920              |
| Block Grants for Prevention and Treatment of Substance Abuse - CHW          | 93.959                                     | HHS000780500004                                       | 654,082              |
| Block Grants for Prevention and Treatment of Substance Abuse - TRA          | 93.959                                     | HHS000663700121                                       | 2,128,267            |
| Block Grants for Prevention and Treatment of Substance Abuse                | 93.959                                     | HHS000663700174                                       | 561,538              |
| Block Grants for Prevention and Treatment of Substance Abuse                | 93.959                                     | HHS000663700039                                       | 208,779              |
| Block Grants for Community Mental Health Services - Substance Abuse         | 93.958                                     | HHS000663700039                                       | 12,140               |
| Block Grants for Prevention and Treatment of Substance Abuse - TRY          | 93.959                                     | HHS000663700208                                       | 591,230              |
| Block Grants for Prevention and Treatment of Substance Abuse - SA/OSR       | 93.959                                     | HHS000782500011                                       | 622,607              |
| Block Grants for Prevention and Treatment of Substance Abuse - RSS/TO       | 93.959                                     | HHS000130500009                                       | 200,000              |
| Total Passed through HHSC   |  |   | 28,400,459           |
| <b>TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>                   |  |   | <b>34,614,815</b>    |
| <b>TOTAL EXPENDITURES OF FEDERAL AWARDS</b>                                 |  |   | <b>\$ 58,840,756</b> |

MHMR of Tarrant County  
 Schedule of Expenditures of Federal and State Awards  
 Year Ended August 31, 2024

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|  |                      |
|--|----------------------|
| Total FFAL 10.561 - SNAP Cluster                     | 101,160              |
| Total FFAL 14.267                                    | 778,852              |
| Total FFAL 16.320                                    | 13,021               |
| Total FFAL 16.575                                    | 660,383              |
| Total FFAL 16.585                                    | 318,931              |
| Total FFAL 16.738                                    | 233,003              |
| Total FFAL 16.745                                    | 96,362               |
| Total FFAL 16.838                                    | 477,636              |
| Total FFAL 21.027                                    | 10,775,735           |
| Total FFAL 64.024                                    | 667,240              |
| Total FFAL 84.027 - Special Education Cluster (IDEA) | 799,149              |
| Total FFAL 84.181                                    | 9,272,362            |
| Total FFAL 84.325                                    | 32,107               |
| Total FFAL 93.104                                    | 1,020,440            |
| Total FFAL 93.110                                    | 1,135,476            |
| Total FFAL 93.150                                    | 288,791              |
| Total FFAL 93.243                                    | 1,581,539            |
| Total FFAL 93.391                                    | 7,318                |
| Total FFAL 93.434                                    | 207,044              |
| Total FFAL 93.558                                    | 1,581,056            |
| Total FFAL 93.575 - CCDF Cluster                     | 142,222              |
| Total FFAL 93.590                                    | 661,368              |
| Total FFAL 93.667                                    | 338,156              |
| Total FFAL 93.778 - Medicaid Cluster                 | 8,981,155            |
| Total FFAL 93.788                                    | 782,759              |
| Total FFAL 93.791                                    | 937,685              |
| Total FFAL 93.829                                    | 1,266,151            |
| Total FFAL 93.870                                    | 30,000               |
| Total FFAL 93.958                                    | 5,057,819            |
| Total FFAL 93.959                                    | 10,095,836           |
| Total FFAL 93.994                                    | 500,000              |
|  | <b>\$ 58,840,756</b> |

MHMR of Tarrant County  
Schedule of Expenditures of Federal and State Awards  
Year Ended August 31, 2024

| Federal Grantor/Pass-Through Grantor/<br>Program or Cluster Title   | Pass-through<br>Entity Identifying<br>Number | Expenditures          |
|---|--|-----------------------|
| <b>STATE AWARDS</b>   |  |                       |
| <b>Texas Health &amp; Human Services Commission (HHSC)</b>  |  |                       |
| General Revenue - Adult Mental Health   | HHS001022200024                              | \$ 19,084,446         |
| General Revenue - Peer Support Re-entry   | HHS001022200024                              | 267,008               |
| General Revenue - Veterans Incentive  | HHS001022200024                              | 99,286                |
| General Revenue - Civil Commit  | HHS001022200024                              | 14,173,600            |
| General Revenue - Psychiatric Emergency Service Center (PESC)   | HHS001022200024                              | 4,939,175             |
| General Revenue - Crisis Resign   | HHS001022200024                              | 3,035,886             |
| General Revenue - Supported Housing   | HHS001022200024                              | 242,988               |
| General Revenue - Adult Medication PCN  | HHS001022200024                              | 1,815,503             |
| General Revenue - Adult Crisis OCR  | HHS001022200024                              | 430,808               |
| General Revenue - Intensive Homeless  | HHS001022200024                              | 368,570               |
| General Revenue - Adult Other Meds PCN  | HHS001022200024                              | 1,648,611             |
| General Revenue - Child/Adol education Service Center ESC   | HHS001022200024                              | 115,000               |
| General Revenue - Adult OP PCN  | HHS001022200024                              | 503,253               |
| General Revenue - Child/Adol Family Support PCN   | HHS001022200024                              | 3,950                 |
| General Revenue - Child/Adol Other Meds PCN   | HHS001022200024                              | 102,140               |
| <b>Total General Revenue Mental Health Adult</b>  |  | <b>46,830,224</b>     |
| Chemical Dependency Adult Intensive Residential/Detox<br>Services/Outpatient Individual Treatment Female Services | HHS000663700174                              | 108,141               |
| Block Grants for Prevention and Treatment of Substance Abuse - TRA  | HHS000663700121                              | 423,779               |
| Co-Occurring Psychiatric and Substance Use Disorders  | HHS000663700039                              | 268                   |
| <b>Total Substance Abuse Services</b>   |  | <b>532,188</b>        |
| General Revenue - Intellectual and Developmental Disability (IDD)   | HHS001333300025                              | 6,279,839             |
| General Revenue - Permanency Planning   | HHS001333300025                              | 93,975                |
| General Revenue - Crisis Intervention Specialists   | HHS001333300025                              | 160,699               |
| General Revenue - Crisis Respite Services   | HHS001333300025                              | 107,792               |
| ARPA Workforce Challenges   | HHS001333300025                              | 190,292               |
| General Revenue - IDD Outpatient Mental Health Services Learning Collaborative                                    | HHS000776900004                              | 282,295               |
| General Revenue - Nursing Facility Specialized Services   | HHS000997200001                              | 125,655               |
| General Revenue - DS Crisis Services  | HHS001333300025                              | 545,415               |
| <b>Total General Revenue - IDD</b>  |  | <b>7,785,962</b>      |
| General Revenue - Children's Mental Health  | HHS001022200024                              | 2,063,063             |
| General Revenue - Child/Adol OP PCN   | HHS001022200024                              | 382,783               |
| General Revenue - Child Waitlist  | HHS001022200024                              | 70,200                |
| Mental Health Grant Program for Justice-Involved Individuals  | HHS000134400007                              | 2,911,149             |
| Community Mental Health Grant Program   | HHS000477100021                              | 354,434               |
| Mental Health- First Aid  | HHS000186900001                              | 160,000               |
| Projects for Assistance in Transition Homelessness  | HHS000231500006                              | 8,932                 |
| Healthy Community Collaborative   | HHS000930600001                              | 2,955,335             |
| MH/HCBSPE   | 529-17-0144-00023                            | 221,299               |
| Aging and Disability Resource Center (ADRC)   | HHS000270200010                              | 264,244               |
| General Revenue - Early Childhood Intervention  | HHS000640200016                              | 6,925,561             |
| General Revenue - Early Childhood Intervention - Respite  | HHS000640200016                              | 67,996                |
| Multi-Systemic Therapy  | HHS001285300011                              | 283,845               |
| ARPA HHSC Voc Apprenticeship  | HHS001334200001                              | 162,788               |
| Texas Workforce Commission  | HHS001448700001                              | 5,075                 |
| YCOT Youth Crisis Outreach Team   | HHS001442900005                              | 39,285                |
| <b>Total HHSC</b>   |  | <b>72,024,363</b>     |
| <b>Texas Department of Family and Protective Services (DFPS)</b>  |  |                       |
| Healthy Outcomes Through Prevention & Early Intervention - HOPES  | HHS000855300008                              | 4,188,065             |
| Healthy Outcomes Through Prevention & Early Intervention - HOPES Expansion  | HHS000855300008                              | 902,820               |
| Texas Home Visiting Program (THV)   | HHS001340600009                              | 22,548                |
| Texas Home Visiting Program (THV) Expansion   | HHS001340600009                              | 60,603                |
| <b>Total DFPS</b>   |  | <b>5,174,036</b>      |
| <b>Office Of the Attorney General OAG</b>   |  |                       |
| Other Victim Assistance Grant   | C-00391                                      | 30,526                |
| <b>Total OAG</b>  |  | <b>30,526</b>         |
| <b>Texas Department of Housing and Community Affairs</b>  |  |                       |
| Directions Homes: Making Homelessness Rare through City of Fort Worth   | 3203-05-2005                                 | 338,198               |
| <b>Total Expenditures of State Awards</b>   |  | <b>77,567,123</b>     |
| <b>Total Expenditures of Federal and State Awards</b>   |  | <b>\$ 136,407,879</b> |

**Note 1 - Basis of Presentation**

The accompanying schedule of expenditures of federal and state awards (the schedule) includes the federal and state award activity of the MHMR of Tarrant County (the Center) under programs of the federal and state government for the year August 31, 2024. The information is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, Audit Requirements for Federal Awards* (Uniform Guidance) and Texas Grant Management Standards (TxGMS). Because the schedule presents only a selected portion of the operations of the Center, it is not intended to and does not present the financial position or changes in financial position of the Center.

**Note 2 - Basis of Accounting**

Expenditures reported in the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance or Texas Grant Management Standards, wherein certain types of expenditures are not allowable or are limited as to reimbursement. State and federal grant funds are considered to be earned to the extent of expenditures made under the provisions of the grant, and, accordingly, when such funds are received, they are recorded as unearned revenues until earned.

**Note 3 - Indirect Cost Rate**

The Center has elected to use the 10% de minimis cost rate allowed under the Uniform Guidance for its federal awards.

**Note 4 - Relationship to Basic Financial Statements**

Certain state and federal programs have been excluded from the Schedule of Expenditures of State and Federal Awards, including monies received under vendor contract for Title XIX HCS/MR and other Medicaid/Medicare funding earned from providing patient services. The state and federal monies excluded from the Schedule of Expenditures of State and Federal Awards are not considered financial assistance as defined in the Uniform Guidance and are included in total local revenues in the basic financial statements.

Texas Correctional Office on Offenders with Medical or Mental Impairments (TCOOMMI) has been excluded from the Schedule of Expenditures of State and Federal Awards as these monies are considered contracts, not state awards.

A reconciliation of the Schedule of Federal and State Awards to the financial statements is as follows:

|   |               |
|---|---------------|
| State awards per Schedule of Expenditures of Federal and State Awards   | \$ 77,567,123 |
| Plus: TCOOMMI - contract, not considered a grant  | 3,086,197     |
|   | _____         |
| Total state revenues on statement of revenues, expenditures and changes<br>in fund balance - governmental funds   | \$ 80,653,320 |
|   |               |
| Federal awards per Schedule of Expenditures of Federal and State Awards   | \$ 58,840,756 |
| Total federal revenues on statement of revenues, expenditures and changes<br>in fund balance - governmental funds | \$ 58,840,756 |

**Note 5 - State Award Guidelines**

State awards are subject to HHSC’s Guidelines for Annual Financial and Compliance Audits of Community MHMR Centers (21st Revision) as well as the Texas Grant Management Standards. Such guidelines are consistent with those required under the Single Audit Act of 1996, the Uniform Guidance and *Government Auditing Standards*, issued by the Comptroller General of the United States.

**Note 6 - Federal/State Split Funding**

Certain Substance Abuse programs were administered with both pass-through federal funds and state funds. The Schedule of Expenditures of State and Federal Awards has been prepared reflecting the allocation provided by the pass-through state agencies.

**Section I – Summary of Auditor’s Results**

**FINANCIAL STATEMENTS**

|  |               |
|--|---------------|
| Type of auditor's report issued  | Unmodified    |
| Internal control over financial reporting:                                   |               |
| Material weaknesses identified   | No            |
| Significant deficiencies identified not considered to be material weaknesses | None Reported |
| Noncompliance material to financial statements noted?                        | No            |

**FEDERAL AND STATE AWARDS**

|  |               |
|--|---------------|
| Internal control over major program:   |               |
| Material weaknesses identified   | No            |
| Significant deficiencies identified not considered to be material weaknesses   | None Reported |
| Type of auditor's report issued on compliance for major programs:  | Unmodified    |
| Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance 2 CFR 200.516 (a): | No            |

**Identification of major programs:**

| <u>Name of Federal Program</u>  | <u>FFAL Number</u> |
|---|--------------------|
| Coronavirus State and Local Fiscal Recovery Funds   | 21.027             |
| SA - Projects of Regional & National Significance   | 93.243             |
| Medicaid Administrative Claiming -<br>Medical Assistance Program - Medicaid Cluster         | 93.778             |
| Block Grant for Community Mental Health Services  | 93.958             |
| Dollar threshold used to distinguish between type A and type B programs for federal awards: | \$ 1,765,223       |
| <br>  |                    |
| <u>Name of State Program</u>  |                    |
| General Revenue - Mental Health (MHA, MHC, Crisis, PESC, PPB)                               | N/A                |
| General Revenue - Intellectual and Developmental Disability                                 | N/A                |
| Healthy Outcomes through Prevention and Early Intervention                                  | N/A                |
| Healthy Community Collaborative   | N/A                |
| Dollar threshold used to distinguish between type A and type B programs for state awards:   | \$ 2,327,014       |
| Auditee qualified as low-risk auditee?  | No                 |

**Section II – Financial Statement Findings**

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The audit disclosed no findings and questioned costs to be reported.

**Section III – Federal and State Award Findings and Questioned Costs**

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The audit disclosed no findings and questioned costs required to be reported.

No prior year federal or state award findings were reported.